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#### PRINCIPAL OFFICIALS

#### **MAYOR**

Stephen Scaffidi, April 2015

#### **COMMON COUNCIL**

Steven Kurkowski, April 2015 First District Daniel Bukiewicz, April 2016 Second District

James Ruetz, April 2015 Third District Michael E. Toman, April 2016 Fourth District

Kenneth Gehl, April 2015 Fifth District & Council President Christopher Guzikowski, April 2016 Sixth District

#### **ADMINISTRATION**

Gerald Peterson, City Administrator

Bridget M. Souffrant, Finance Director/Comptroller

Catherine Roeske, City Clerk

Barbara A. Guckenberger, City Treasurer

John Edwards, Police Chief

Caesar Geiger, Information Technology Manager

Larry Haskin, City Attorney

Tom Rosandich, Fire Chief

Richard Kulka, Facility Maintenance Superintendent

Ted Johnson, Director of Streets, Parks, & Forestry

Judith A. Price, Public Health Officer

Douglas Seymour, Community Development Director

Michael Simmons, City Engineer

Jill Lininger, City Librarian

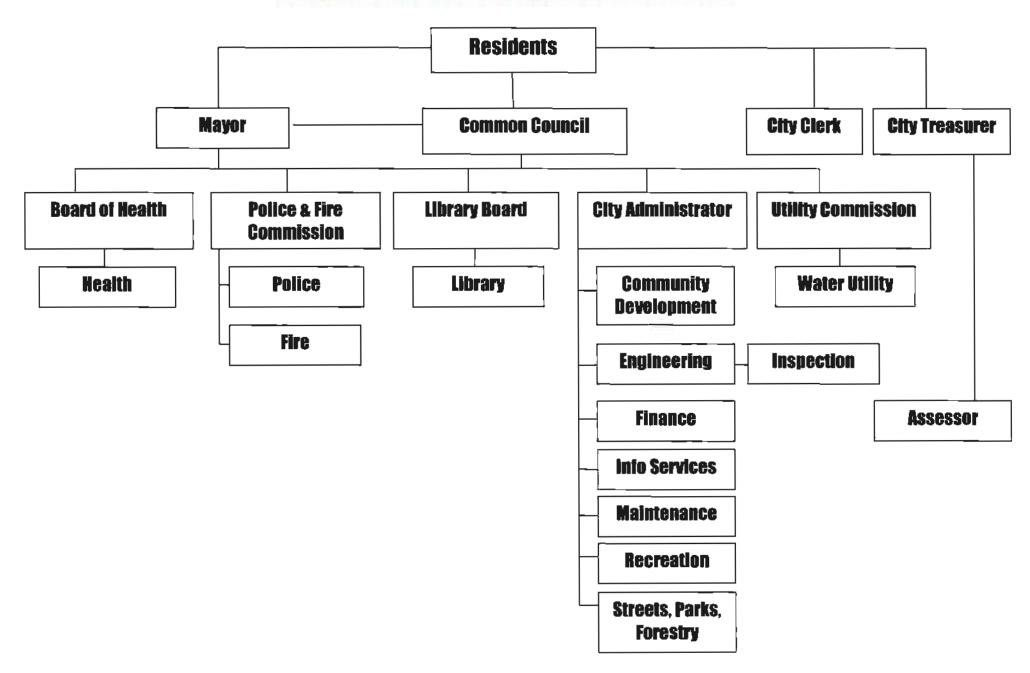
Michael Sullivan, General Manager- Water & Sewer Utility

#### **Budget Summaries**

The Budget Summaries are condensed versions of the different funds that appear throughout the 2015 Annual Budget book. These pages are included to provide the easiest means to summarize the City's financial operations. The format is close to the state requirements except that interfund transfers are not double counted. On the budget page used for publication in the paper for official notice when the transfer is made from the first fund it is counted and it is counted again as an expense when it is paid out of the second fund. Since the interfund transfers represent such a large part of the City's financial activity a legend is included below to explain the acronyms that appear under the Interfund Transfers section of the summary pages.

Number	Name
General Purpose F.	unds
10	General Fund
Debt Funds	
20	General Obligation Debt
21	Debt Amortization
26	Debt TIF #4 (Rosen-Mahn Court)
28	Debt TIF #6 (DeMattia)
6 ID	
Special Revenue Fr	
11	Solid Waste
12	Health Grants and Donations
19	WE Power Mitigation
30	Special Assessments
31	Economic Development (CDA)
32	Park Development Escrow
33	Low Income Loan
34	Development Agreement Future Improvements
35	Impact Fee Escrow
36	Health Insurance
37	Emergency Medical Services
38	Storm Water Utility
39	Asset Forfeiture
55	Consolidated Dispatch Services
Capital Improveme	nt Funds
40	Capital Improvements
41	Developer Agreements
43	Capital Improvements TID #7 (27th Street)
45	Capital Improvements TID #8 (Oakwood Business Park)
51	Capital Improvements TID #9 (13th Street)
52	Capital Improvements TID #10 (Bucyrus)
53	Capital Improvements TID #11 (Drexel Town Center)

### **City of Oak Creek Organization Chart**



### City of Oak Creek Budget Transmittal letter for 2015

In preparing the 2015 City of Oak Creek budget for submission to the Council, it was clear that the cost for operations and services are not sustainable at current revenue levels over the next several years based upon the City's existing funding model. Efforts are needed to identify and implement solutions to address the changed realities of the financial, economic, and political climate in which we operate. The governmental model that has been used over the past 30 years or so no longer exists, nor has a sustainable model for the future yet been found.

In this new reality, our community will need to search for and seek a proper balance between taxes, fees, services, and a chosen operational model. The voices of citizens will need to be heard, elected officials will need to decide, and staff must be prepared to provide information and facts necessary for effective decision-making to occur. It is with these thoughts in mind that city management which is responsible for city-wide financial matters, reports that since 2005 (through 2014) the City's property taxes (which are its single largest source of revenue) have increased by \$2,316,045 but have remained flat in the General Fund since 2009. Out of this increase, solid waste and EMS services have required additional funding support from property taxes amounting to \$1,073,775 leaving \$1,242,270 to fund remaining operations.

The 12.86% increase in property tax revenues since 2005 (through 2014) are attributable in part due to new construction and development which have occurred in the City (\$107,000 in 2014, \$114,000 in 2013, \$177,000 in 2012). The tax burden attributable to the average resident over this period has been on average less than 12.86% (1.43% yearly average). The consumer price index has risen by 21.2% over this same period. The City of Oak Creek has done an exceptional job in controlling costs and limiting tax and fee increases over this period of time. Opportunities for implementing efficiencies have been exercised and are continuing to be examined.

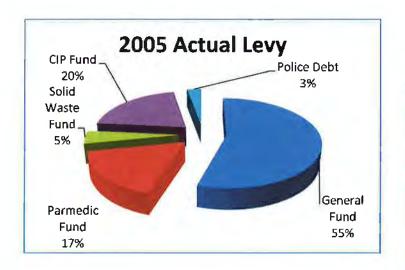
In 2015, the City has plans to implement or move forward the following organizational items: combined administrative support team, new financial, community development, and inspection software, fully operating consolidated dispatch, semi-automation of tax payments, acceptance of credit cards, maintaining sidewalks, bike paths, and parks, as well as continued success in health insurance initiatives.

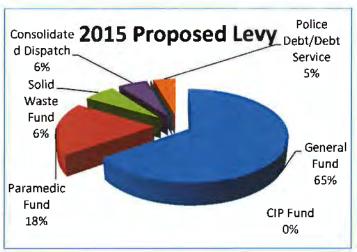
Property tax support for the City's capital improvement and maintenance projects from the General Fund have dropped from \$3,490,385 in 2005 to \$0 in 2015 where funding has remained since 2010. The proposed 2015 Budget does however recommend funding \$2,000,000 in capital improvement and maintenance from power plant mitigation and utility tax payments. This amount of funding is inadequate to sustain City streets, sidewalks, technology, buildings, park facilities, vehicles, and equipment at current levels using normal replacement cycles and best management practices. The Oak Creek community will need to consider the implications of these funding shortfalls and if they wish to consider other funding methods for capital improvements.

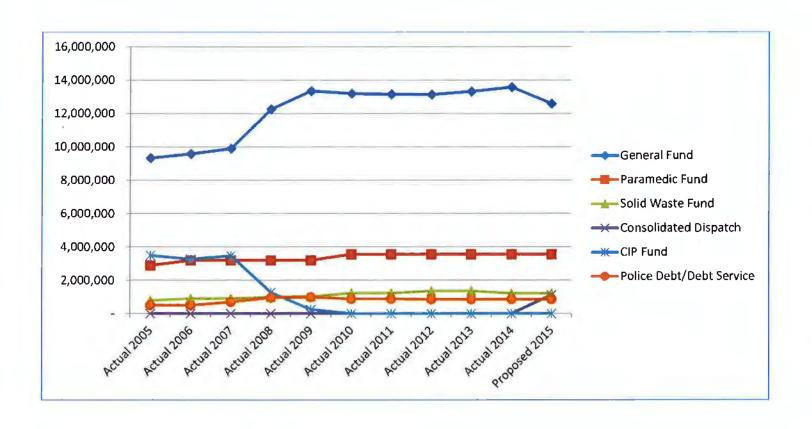
#### FLAT REVENUES CHALLENGE OPERATIONS AND CAPITAL MAINTENANCE

The following figures and charts show important financial information about the City's budget over the period 2005-2015 including:

- 1. Property taxes distributed by fund
- 2. Total property taxes collected for each year over this period







An examination of the figures and charts above will show the addition of the Consolidated Dispatch fund as receiving a portion of the tax levy, new in 2015. This addition then created a reduction in the General Fund property tax revenues for 2015 of \$990,607. The City of Oak Creek has been able to continue providing services mostly at 2009 levels. These service levels have been achieved while costs for insurance, materials, supplies, technology, utilities, vehicles, and equipment have all increased.

#### COST REDUCTION MEASURES AND SHARED RESOURCES IMPLEMENTED

Cost reduction measures have been achieved by using available fund balances, reducing full-time positions from 222 to 215 or (3.26%), leaving some authorized full-time positions unfilled, making changes to health insurance and benefits for both active and retired employees whereby these individuals now pay for more of the costs for their health care services. Also, changes to funding pension costs now require employees to pay for half of their pension contributions where previously the City paid for all pension costs.

Shared service and collaboration opportunities have been sought to leverage funding together with other agencies including: Police and fire joint dispatch operation with St. Francis, contracted assessing services, partnerships with Wispark to support and encourage development of vacant and underutilized properties including: Drexel Town Square, Oakview Business Park, and Lake Vista. Aggressive grantsmanship has been achieved and financing obtained through partnerships with a variety of State agencies, MMSD, and private foundations. These partnerships have generated millions of dollars to assist with strategic projects and City objectives.

#### SUPPLY, MATERIAL, AND UTILITY COST INCREASES

Over the last several years, the cost of supplies, products, and services have increased. Below are examples of products, services, and utilities commonly used throughout City operations and their costs in 2005 and in 2014.

#### **Cost Comparisons**

<u>Product</u>	2005 Cost	200S Real Cost	<u>2014 Cost</u>	2014 Real Cost	% Increase	Property Tax % Increase 2005- 2014
Postage	\$0.39	\$22,980	\$0.49	\$33,950	25.64%	12.86%
Software annual maintenance & licenses	\$52,000	\$52,000	\$171,650	\$171,650	230.10%	12.86%
Roadway Salt for de-icing	\$30.24/ton	\$151,200	\$60.36/ton	\$262,000	73.28%	12.86%
15W40 Oil for vehicles & equip.	\$6.67/gallon	\$5,870	\$10.49/gallon	\$9,231	50.37%	12.86%
Traffic Paint	\$7.95/gallon	\$1,018	\$10.97/gallon	\$3,510	32.08%	12.86%
Commercial Surface (Asphalt Topping)	\$35.55/ton	\$1,285	\$55.00/ton	\$1,988	54.71%	12.86%
Hot Mix (Asphalt)	\$45.95/ton	\$3,452	\$75.00/ton	\$5,635	63.22%	12.86%
Unleaded Gas	\$2.45/gallon	\$180,129	\$3.505/gallon	\$239,738	24.08%	12.86%
Diesel Fuel	\$2.58/gallon	\$161,286	\$3.436/gallon	\$231,204	39.15%	12.86%
		\$579,219		\$958,907		

From 2009 through 2014 expenditures for the City's general fund operations increased by \$2,671,374 or 12.48%. The 2015 budget for the general fund expenditures shows a decrease of \$1,132,311 from 2014. This decrease is due to the shift of Oak Creek's current dispatch services being shifted to the Consolidated Dispatch Services fund where it is combined with the contract with 5t. Francis.

Funding for capital projects, vehicles, and equipment has decreased from \$3,490,385 in 2005 to \$2,000,000 in 2015. Costs for all of the projects, vehicles, and equipment funded from this allocation have increased significantly over this period of time. The net result: fewer vehicles can be replaced and fewer projects can be completed.

STAFFING, PROGRAM, AND SERVICE INITIATIVES FOR 2015

The 2015Budget includes a number of staffing, service, and program initiatives which merit mention. These include:

- 1) A new Deputy Information Technology Director to further meet the IT demands for City resources;
- 2) Removes the dispatch service out of the General Fund and into a Consolidated Dispatch Services fund allowing for the contract payments from St. Francis to be utilized;
- 3) Proposes minor wage adjustments for non-represented employees, contract adjustments for LAW, and estimated contract adjustments for Police and Fire unions;
- 4) No property tax levy increase for current residents;
- 5) Addition of an administrative fee for City permits and invoices;

Respectfully Submitted,

Gerald R. Peterson

City Administrator

Bridget M./Souffrant

Finance Director/Comptroller

#### ORDINANCE NO. 2736

BY:	Ald. Gehl	
<b>□</b>	, 114. 00111	

### AN ORDINANCE ADOPTING THE 2015 BUDGET AND MAKING APPROPRIATIONS

The Common Council of the City of Oak Creek does hereby ordain as follows:

SECTION 1: As per the requirements of Section 3.01 of the Municipal Code of the City of Oak Creek, the various departments of the municipal government of the City of Oak Creek, having prior hereto duly submitted and filed with the City Administrator an itemized statement of disbursements made to carry out the power and duties of such department during the preceding fiscal year, and a detailed statement of the receipts and disbursements on account of any special fund under the supervision of the department during such year, and of the conditions and management of such fund, together with detailed estimates of the same matters of the respective departments of the City for the current fiscal year, and for the ensuing fiscal year, all formulated in budget form as is required by statutes, and the budget so formulated in detail, prior to the determination of the sum to be financed in whole or in part, by a general property tax, funds on hand and estimated revenues from all sources was available for public inspection and a summary of such budget was duly published in a newspaper of general circulation and a public hearing was held on Monday, November 17, 2014 at the City Hall at 6:00 p.m., where all residents and taxpayers were afforded an opportunity to be heard on all matters pertaining to said proposed budget.

<u>SECTION 2:</u> The Common Council of the City of Oak Creek does hereby adopt the budget hereinafter set out in detail and hereby appropriates under the requirements of the Purchasing Policy for corporate purposes and sums of money or so much thereof as may be needed and deemed necessary to defray all expenses and liabilities for municipal purposes of the fiscal year, commencing on the 1<sup>st</sup> day of January, 2015 and ending the 31<sup>st</sup> day of December, 2015.

<u>SECTION 3:</u> The Common Council of the City of Oak Creek does hereby order that a copy of the budget hereby adopted be published in summary form and this ordinance of said budget shall be effective immediately after passage and publication.

# City of Oak Creek Summary 2015 Budget and Appropriations as Revised and Approved by the Common Council November 17, 2014

FUND	Number				
General Fund	10	Budget			
General Government		6,486,689			
Public Safety		10,305,235			
Health/Social Services		603,829			
Public Works		3,727,205			
Leisure		1,924,927			
Other		0			
Total Appropriations	-	\$23,047,885			
• •					
FUND	<b>3</b> 7 <b>1</b>	D 1	Oak as Essada	Number	Budget
Other Funds	Number	Budget	Other Funds Health Insurance	36	5,921,408
Solid Waste	11	1,291,362	EMS	37	4,659,243
Donations	12	241,000	Storm Water Utility	38	634,639
We Power Mitigation	19	1,099,057 7, <b>2</b> 75,306	Police Assets	39	15,000
General Debt	20 21	7,275,300	Capital Projects	40	5,468,420
Debt Amortization Debt Service TID #4	26	361,000	Developer Agreements	41	2,000
Debt Service TID #4 Debt Service TID #6	28	165,750	TID #7-Capital Projects	43	265,894
	30	0	TID #8-Capital Projects	45	4,171,181
Special Assessments	31	383,217	TID #9-Capital Projects	51	150
Economic Development	32	25,000	TID #10-Capital Projects	52	453,803
Park Development Escrow Low Income Loan	33	4,100	TID #11- Capital Projects	53	18,671,150
Future Improvements	34	4,000	Consolidated Dispatch Service		1,521,461
Impact Fee Escrow	35	0	Comodulated Disputer service.		52,634,141
Impact Fee Esseron	Total Expense	es - All Funds			\$75,682,026
	Total Emperior			:	, <u></u>
General Property Tax Rate Per	Thousand of A	ssessed Valuat	ion		
2013 Assessed Value			3,061,454,500	104.05%	Ratio
2014 Assessed Value			2,933,380,300	99.10%	Ratio
State		0.17			
County		6.21			
MMSD		1.73	First Dollar Credit	\$59.24	
City of Oak Creek		6.76	Lottery Credit	\$100.25	
Oak Creek-Franklin School Distric	:t	9.17			
MATC		1.28			
	Total:	\$25.32			
Less Credits:	•				
Milwaukee County Sales Tax Cred	it	(1.46)			
State School Tax Credit	_	(1.08)			
	,				

Net Tax Rate: \$22.78

### City of Oak Creek Adopted 2015 Budget - Fact Sheet

	Budget Year 2014	Budget Year 2015	Change
General Fund Budgeted Expenditures	\$24,180,196	\$23,047,885	-4.7%
Budgeted Expenditures-All Operating Funds_	\$88,917,752	\$79,166,781	-11.0%
General Fund Direct Employee Costs_	\$18,316,829	\$16,983,281	-7.3%
General Fund Utility Costs	\$980,286	\$1,005,926	2.6%
Building, Park & Grounds Maintenance Costs	\$607,605	\$615,745	1.3%
Direct Employee Costs as % of General Fund	75.8%	73.7%	-2.7%
Equalized Value	\$2,921,983,900	\$2,952,097,300	1.0%
TID Equalized Value	\$62,967,600	\$74,050,600	17.6%
TID % of Equalized Value	2.2%	2.5%	16.4%
Tax Levy_	\$19,207,557	\$19,329,408	0.6%
Full-Time Employees			
General/Administrative	69	70	1.4%
Street Department	29	29	0.0%
Forestry	3	3	0.0%
Park Maintenance	3	3	0.0%
Police Department (sworn)	58	58	0.0%
Fire Department (sworn)	52	52	0.0%
	214	215	0.5%
Projected General Fund Balance	\$7,483,401	\$7,483,401	0.0%

City of Oak Creek
Change in Total Taxes 2010-2014

Levy Year	_	2014	2013	2012	_	2011#	_	2010
State	\$	0.17	\$ 0.16	\$ 0.16	\$	0.17	\$	0.16
County		6.21	5.90	5.90		5.93		5.18
MMSD		1.73	1.63	1.57		1.54		1.35
City Of OC		6.76	6.41	6.46		6.31		5.78
School		9.17	8.87	9.06		8.96		8.39
MATC		1.28	2.03	2.03		1.98		1.80
Gross Tax		25.32	25.00	25.18		24.89		22.66
School Tax Credit		-1.46	-1.41	-1.05		-1.12		-0.99
County Sales Tax Credit		-1.08	-1.00	-1.44	_	-1.49	_	-1.38
NET TAX RATE	\$	22.78	\$ 22.59	\$ 22.69	\$	22.28	\$	20.29
Taxes on \$185,000 *	\$	3,877.16	\$ 3,844.82	\$ 3,861.84	\$	3,792.06	\$	3,753.65
First Dollar Credit	\$	59.24	\$ 59.48	\$ 62.29	\$	59.73	\$	61.63
Lottery Credit	\$	100.25	\$ 101.30	\$ 86.83	\$	79.06	\$	77.71
Net Taxes:	\$	3,717.67	\$ 3,684.04	\$ 3,712.72	\$	3,653.27	\$	3,614.31

<sup>#</sup> Revalue year (1st in 5 years)

<sup>\*</sup> Assumes value of \$185,000 home decreased in value by the city-wide AVERAGE of 8%

TAXING AGENCY:	BASE VALUE	TOTAL ASSESSED	CERTIFIED TAX LEVY	EQUALIZED TAX RATE PER \$1000	TOTAL TAX LEVY	TIF LEVY	ASSESSED TAX RATE PER \$1000		SSESSED AX RATE PER DOLLAR
STATE*	2,952,097,300	2,933,380,300	\$500,988.62	0.169705999	\$500,988.62	\$0.00	0.170788840		\$0.000170789
COUNTY*	2,878,046,700	2,933,380,300	\$17,762,723.27	6.171798140	\$18,219,748.63	\$457,025.36	6.211178491		\$0.006211178
MMSD*	2,878,046,700	2,933,380,300	\$4,935,205.94	1.714776185	\$5,062,186.15	\$126,980.21	1.725717646		\$0.001725718
CITY OF OAK CREEK* EXEMPT COMPUTER AID*	2,878,046,700	2,933,380,300	\$19,329,408.00	6.716155092	\$19,826,743.31	\$497,335.31	6.759008818		\$0.006759009
SCHOOL*	2,878,046,700	2,933,380,300	\$26,228,604.00	9.113335096	\$26,903,451.93	\$674,847.93	9.171484492		\$0.009171484
MATC*	2,878,046,700	2,933,380,300	\$3,655,901.99	1.270271949	\$3,749,966.39	\$94,064.40	1.278377164		\$0.001278377
TOTALS: COUNTY SALES TAX CREDIT*	2,878,046,700	2,933,380,300	\$72,412,831.82 \$3,084,398.97 \$69,328,432.85 (\$4,273,304.98)	\$1.071699	\$74,263,085.03 \$3,163,758.90 ** Exempt Comp-TIF* **	\$ \$1,850,253.21 \$79,359.93 \$1,770,893.27 57,397.52 \$1,828,290.80	\$1.07853690	25.316555 1.4567852 1.0785369 22.7812334	\$0.025316555 \$0.001456785 \$0.001078537 \$0.022781233
CREDITS: SCHOOL TAX CREDIT COUNTY SALES TAX	\$0.001456785 \$0.001051463		\$65,055,127.87	1.456785191 1.051482813	\$4,273,304.98 \$3,084,398.97	¥ 110-20,20000			
					\$66,905,381.08				
FIRST DOLLAR CREDIT LOTTERY CREDIT*	\$6,500 \$11,000	\$59.24 \$100.25					2014 rate 2013 rate	22.7812334 22.5865630	
	. <del>-</del>							0.194670	
EQUALIZED VALUATION* TIF INCREMENT* BASE	2,952,097,300 74,050,600 2,878,046,700						offective rate:	\$22.78 \$22.59	
ASSESSED VALUATION*	2,933,380,300						difference:	\$0.195	
Assessment Ratio*	99.10%							+01100	

Note: Statement of Taxes is to show:

Total of certified levies, not including the City's computer aids amount, minus the Co. Sales Tax credit, plus the total TIF levy not including Co. Sales tax credit or TIF computer aids amount.

cc: City Clerk, Finance Director

<sup>&</sup>quot;Used for calculation purposes only.

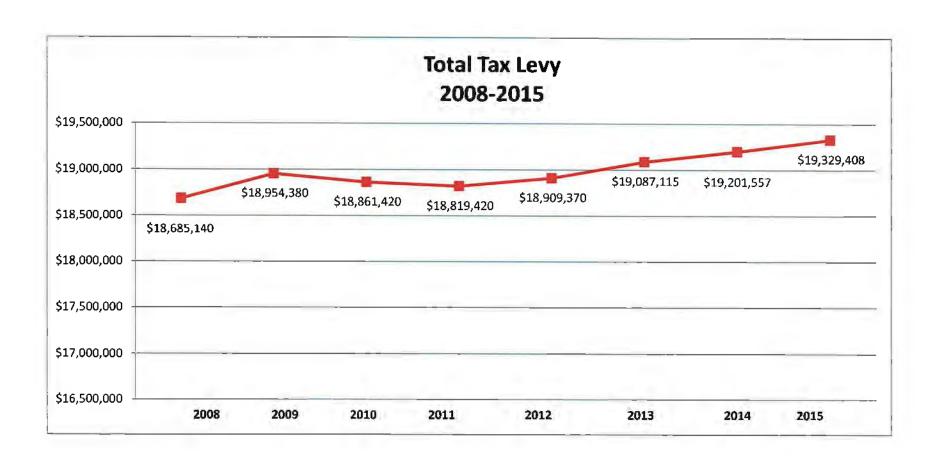
#### **CITY OF OAK CREEK 2015 BUDGET**

#### 10 Year Change in Tax Rate & Tax Levy

Year of City				Change in			
Levy/Collection		<u>Tax Levy</u>	<u>Change</u>	Change Rate/\$1,000			CPI +
0044/0045	_	40.000.00		_			
2014/2015	\$	19,329,408	0.7%	\$	6.76	5.5%	1.6%
2013/2014	\$	19,201,557	0.6%	\$	6.41	-0.8%	1.5%
2012/2013	\$	19,087,115	0.9%	\$	6.46	2.4%	2.1%
2011/2012	\$	18,909,370	0.5%	\$	6.31	9.2%	3.2%
2010/2011	\$	18,819,420	-0.2%	\$	5.78	-0.2%	1.6%
2009/2010	\$	18,861,420	-0.5%	\$	5. <b>79</b>	0.0%	-0.4%
2008/2009	\$	18,954,380	1.4%	\$	5.79	-0.5%	3.8%
2007/2008	\$	18,685,140	2.9%	\$	5.82	-16.3%	2.8%
2006/2007	\$	18,164,740	4.0%	\$	6.95	0.7%	3.2%
2005/2006	\$	17,461,998	2.6%	\$	6.90	-1.1%	3.4%
Average:			1.3%			-0.1%	2.3%

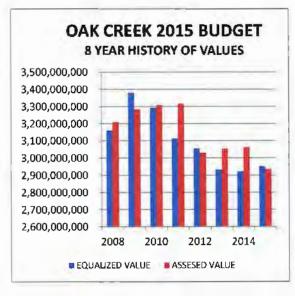
<sup>+</sup> Consumer Price Index, all urban consumers, not seasonally adjusted (CPI-U)

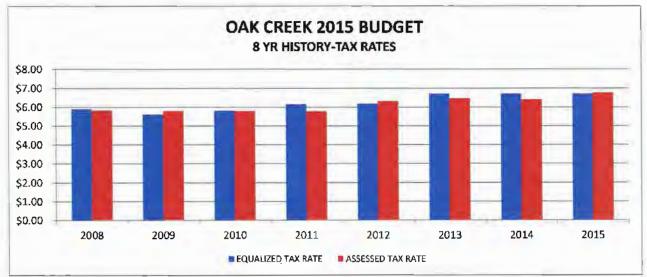
### **8 Year Levy History**



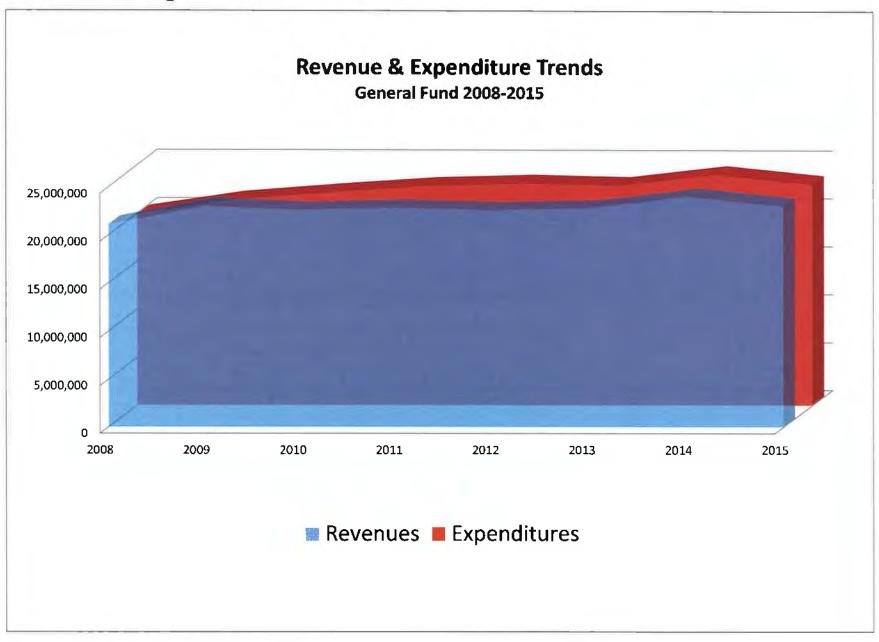
#### CITY OF OAK CREEK 2015 ANNUAL BUDGET 8 YEAR HISTORY OF CITY'S TAX RATE AND VALUES

	2008	2009	2010	2011	2012	2013	2014	2015
EQUALIZED VALUE	3,160,910,400	3,380,874,000	3,293,533,700	3,113,583,000	3,055,899,200	2,932,766,600	2,921,983,900	\$ 2,952,097,300
ASSESSED VALUE	3,208,917,730	3,283,663,300	3,308,303,500	3,316,366,400	3,029,351,400	3,053,276,500	3,061,454,500	2,933,380,300
RATIO	101.50%	98.17%	100.56%	106.34%	98.51%	104.05%	104.95%	99.10%
Assessed Tax Rate	\$5.82	\$5.79	\$5.79	\$5.78	\$6.31	\$6.46	\$6.41	\$6.76
Equalized Tax Rate	\$5.91	\$5.62	\$5.82	<b>\$</b> 6.1 <del>6</del>	\$6.19	\$6.72	\$6.72	\$6.72





### Revenue & Expenditure Trends

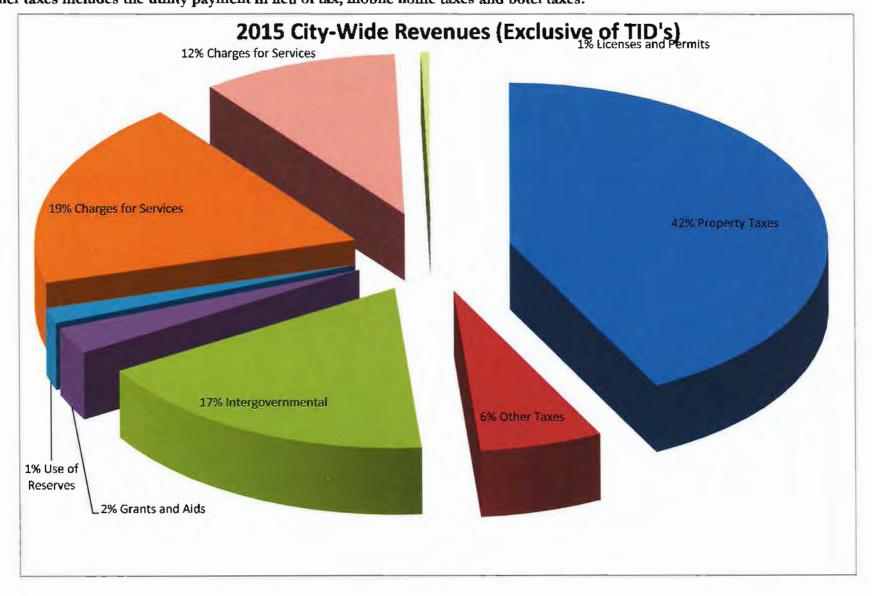


### 2015 Revenue Mix

All funds, all sources (excluding Tax Increment District Revenue Sources)

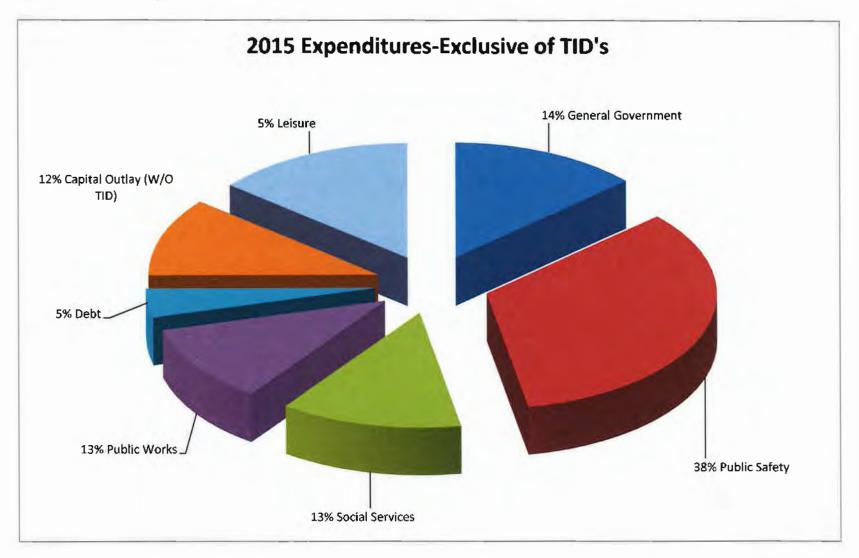
Commercial Revenues include mitigation payment, land sales, interest earnings, sales of assets, franchise fees

Other taxes includes the utility payment in lieu of tax, mobile home taxes and botel taxes.



### **Expenditures by Category**

All funds (excluding Tax Increment Districts)
Social Services is primarily the City's Self-Funded Health Insurance Pool



#### 2015 BUDGET GUIDELINES

#### As Recommended by the Finance Committee

The goal of the 2015 City of Oak Creek Budget is to provide quality municipal services to citizens in the most appropriate and fiscally responsible manner. City staff and elected officials will actively seek out the participation and feedback of residents in the budget process and to make certain that we are making the appropriate fiscal choices, guided by a review process that measures the efficiency and relevance of the services provided by the City.

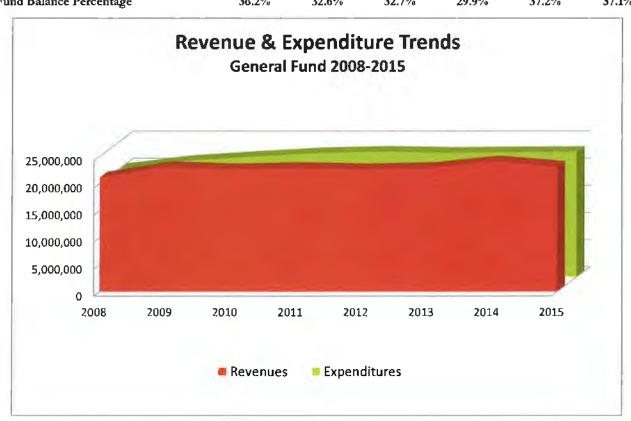
#### Priorities of the 2015 Budget include:

- 1. Modernization of our administrative staffing practices and technologies;
- Provide for the public safety;
- 3. Continued maintenance and where possible upgrades to roadways, bike paths, and walking paths to improve public access;
- 4. Seek efficiencies and opportunities for shared and coordinated services across departments and with other communities;
- Review service levels and delivery methods to assure the City is providing the highest quality services affordable under the funding parameters allowed under State law, and aligning resources with priorities.
- 6. Stabilize health care costs and eliminate the OPEB liability over time while minimizing exposure to health care risk.
- Limit Police and Fire costs funded by the mitigation money to \$625,000 each.
- 8. Maintain the department budgets at 2014 levels.

We will also actively seek out development and revenue growth opportunities, with the highest standards in place, to assure the quality of life in the City of Oak Creek

## **General Fund**

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
General Fund Summary						
Beginning Balance	8,254,137	8,063,195	7,541,746	7,483,402	7,483,402	8,558,042
Revenues						
Taxes	13,159,370	13,145,595	13,323,340	13,587,782	13,587,782	12,597,175
Other Taxes	2,107,386	2,199,516	2,273,509	2,210,982	2,208,913	2,270,872
State Shared Revenues	4,699,226	4,391,959	4,471,724	4,770,302	4,767,411	4,952,425
Other Intergovernmental	278,523	304,937	345,648	238,804	236,948	293,961
Licenses and Permits	504,497	444,590	465,801	586,516	738,480	700,530
Charges for Services	528,227	534,628	580,572	592,715	567,877	612,550
Public Health and Safety	41,511	28,845	27,520	30,600	26,009	21,600
Commercial Revenues	1,546,137	1,548,621	1,355,240	1,548,725	1,361,818	1,393,749
Expenditure Offset	0	0	0	613,770	573,177	205,023
Total Revenues	\$22,864,877	\$22,598,691	\$22,843,355	\$24,180,196	\$24,068,414	\$23,047,885
Expenditures						
General Government	5,457,332	6,553,330	5,903,972	6,276,655	5,803,924	6,486,689
Public Safety	11,158,464	10,792,623	10,844,449	11,467,551	10,895,352	10,305,235
Health	544,591	545,060	559,035	627,384	516,175	603,829
Public Works	3,614,128	3,298,714	3,571,145	3,948,176	3,819,587	3,727,205
Leisure Services	2,069,686	1,930,412	1,931,274	2,060,430	1,958,736	1,924,927
Transfers Out	0	0	91,825	0	0	0
Total Expenditures	\$22,844,201	\$23,120,140	\$22,901,700	\$24,380,196	\$22,993,774	\$23,047,885
Use of Reserves	\$0	\$521,449	\$58,345	-\$200,000	\$1,074,640	\$0
Ending Fund Balance	\$8,274,813	\$7,541,746	\$7,483,402	\$7,283,401	\$8,558,042	\$8,558,041
Fund Balance Percentage	36.2%	32.6%	32.7%	29.9%	37.2%	37.1%



Fund	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Gener	al Fund						
Begin	ning Fund Balance	8,254,137	8,063,195	7,541,746	7,483,401	7,483,401	8,558,042
Reven	ues						
Taxes 300.00	General Property (FROZEN BASE) General Property (NEW GROWTH)	13,159,370 0	13,145,595 0	13,323,340	13,473,340 114,442	13,587,782 0	12,490,175 <b>107,000</b>
301.00 302.00	Omitted Property Utility Tax Equivalent	3,992 1,544,425	0 1,680,782	0 1,683,672	0 1,680,782	0 1,683,672	0 1,683,672
303.00	Motel/Hotel Room	400,000	400,000	400,000	400,000	425,000	457,000
304.00 305.00		78,475 26,144	66,500 1,575	65,686 -2,177	77,400 2,000	75,900 -10,459	77,400 2,000
	Tax District Reimbursement	49,871	42,416	122,000	30,000	30,000	30,000
307.00		4,479	8,243	4,328	4,800	4,800	4,800
309.00	Liberty Woods Penalty Subtotal	0 \$15,266,756	0 <b>\$15,345,11</b> 1	0 \$15,596,849	16,000 <b>\$15,798,76</b> 4	9 \$15,796,695	16,000 <b>\$14,868,047</b>
State S	hared Revenues						
	Per Capita Population 35,000	1,039,731	883,700	884,792	883,771	880,841	883,771
312.00 315.00	1 ,	1,750,000 1,645,239	1,712,637 1,480,715	1,800,000 1,495,383	1,800,000 1,719,691	1,800,000 1,719,691	1,800,000 1,916,225
	Expenditure Restraint Program	264,256	314,907	<b>2</b> 91,549	366,840	366,879	352,429
	Subtotal	\$4,699,226	\$4,391,959	\$4,471,724	\$4,770,302	\$4,767,411	\$4,952,425
	Intergovernmental	127.001	04.000	100 004	100 004	101 525	101 525
	State Aid - Computer Aids Other State Aids	136,921 4,784	81,202 4,514	108,804 4,141	108,804 5,000	101,535 4,100	101,535 4,100
319.00		0	73,372	-98,145	0	0	0
320.15	ALCO Grant	0	0	2,271	0	2,620	3,000
	Police State Training FAST - Cops in Schools School	10,080 113,550	8,800 117,304	9,771 121,508	10,000 115,000	13,693 115,000	10,000 118,092
	DOJ Cease	115,550	117,504	157,148	0.000	0 0	0
323.00	Health Block Grant	1,464	0	0	0	0	0
327.00	*	3,167	0	0	0	0	0
328.00 329.00	State of Wisconsin Grant Development CDBG	0 <b>8,55</b> 7	0 19,745	319 39,832	0	0	57,234
	Subtotal	\$278,523	\$304,937	\$345,648	\$238,804	\$236,948	\$293,961
	es and Permits	10.441	11 /15	10 (01	10.750	11 700	11 700
	Combination Class A Combination Class B	10,441 <b>2</b> 9,779	11,615 18,024	12,601 19,291	10,750 22,530	11,700 20,000	11,700 20,000
	Beer Class A	1,050	662	1,039	650	1,050	1,000
330.30	Beer Class B	879	853	910	875	875	875
330.35	Wine Class C	509 750	543 800	639 830	500 800	550 830	550 830
	Publishing Fees Operators Licenses	14,500	18,505	18,943	15,000	19,000	18,500
	Amusement Devices	11,010	10,125	10,260	10,500	10,500	10,500
332.10	Amusement Operators	1,350	1,200	1,200	2,000	1,200	1,200
	Electrical Licenses Misc Business Licenses	3,790 10,322	4,230 10,710	330 11,027	4,100 9,000	4,100 10,000	4,100 10,000
	Misc Non-Business Licenses	56	56	42	75	75	75
	DATCP Licenses	12,999	16,011	14,917	16,000	16,800	16,700
	FSRI, Licenses Late Sanitarian License Renewal	45,543 1,620	42,474 540	43,024 450	44,000 0	49,000 0	<b>45,40</b> 0
	Landfill License	225	1,900	300	500	2,100	500
336.00	Landfill Permits	900	0	0	400	0	0
337.00		204,938	167,996	159,627	240,000	350,000	350,000
337.05 337.06	Building Plan Review Agent Plan Review	<b>32,4</b> 97 0	<b>22,650</b> 0	31,684 0	38,336 0	15,000 57,000	15,000 25,000
337.10		57,305	56,108	52,615	80,000	80,000	80,000
337.20	Plumbing Permits	45,300	41,342	39,551	65,000	65,000	65,000
338.00 338.10	Street Opening/Driveway Erosion Control	12,236 5,883	9,078 7,253	9,367 33,666	12,800 10,000	10,000 10,100	10,000 10,000
338.30	Fire Inspections	0,003	0	2,564	2,000	2,600	2,600
339.00	Other Permits	615	1,915	925	700	1,000	1,000

Fund	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
	Subtotal	\$504,497	\$444,590	\$465,801	\$586,516	\$738,480	\$700,530
	es For Services						
	Weed Cutting	10,716	17,105	2,024	15,200	500	2,000
340.05	D	0	0	11,231	11,700	11,700	11,700
340.10	1 /	3,170	6,120	6,710	4,200	6,500	6,500
340.40		2,325	1,234	1,530	2,100	800	1,500
340.50	0	17	2	0	0	24.000	0
340.60 341.20	Utility Charge For Service	45,000 13,307	45,000	47,250	45,000	31,000	45,000
342.00	Animal License Processing	13,307	14,831 750	16,508 750	14,000 800	16,000 800	16,000 800
342.10	0 11	1,4 <b>50</b> 775	750 775	0	1,200	000	775
342.20		6,575	4,400	11,700	8,400	9,500	9,500
342.30	-	0,575	0	1,000	500	0,500	500
342.40		575	575	575	100	575	575
342.50	Map Amendments	775	0	1,550	1,200	0	1,200
342.60	Filing Fees C.S.M.	4,475	7,775	5,275	4,400	5,000	5,000
342.70	Plan Commission Fees	6,750	5,300	8,750	7,700	10,000	8,500
342.75	Landscape Plan Review	1,650	1,415	2,190	2,000	3,000	2,000
342.80	Subdivision Plat Fees	0	0	950	500	500	500
343.00	State DWI Seizures	2,405	3,474	3,016	2,400	2,400	2,400
344.00	Police/Fire Report Copies	3,156	3,683	3,495	3,000	3,000	3,000
345.00	Engineering Fees - City	47,259	101,801	76,090	106,200	106,200	106,200
345.10	Engineering Fees - Utility	3,275	0	200	5,000	5,000	5,000
345.20	Engineering Fees - Developer	8,572	12,388	2,090	10,000	3,000	10,000
345.30	Staff Time - TID	74,413	87,842	185,000	200,000	200,000	200,000
345.50	Highway Service Fees	215	112	1,377	25,500	1,000	5,000
346.00		0	0	831	0	1,000	1,000
346.10	Sales of Culvert Pipe	9,842	6,835	9,970	10,000	10,000	10,000
346.20		3,542	140	700	2,900	500	1,000
347.00	0 0	155,063	187 <b>,2</b> 60	154,768	82,715	115,000	115,000
	Library Fees	19,406	17,315	16,334	19,000	17,000	17,000
348.10	Federated Library System	217	232	321	300	400	400
348.20	Photo Copies - Library	4,739	6,094	6,340	4,700	5,500	5,500
349.00	Misc Charges For Service Technology Fee	98,557 0	2,171 0	2,048 0	2,000 0	<b>2,0</b> 00 0	2,000 17,000
	Subtotal	\$528,227	\$534,628	\$580,572	\$592,715	\$567,877	\$612,550
		4020,221	<b>V334,02</b> 0	ψ50 <b>03572</b>	ψ37 <b>2,1</b> 13	ψ301,071	<b>4012</b> ,550
	Health & Safety	10.071	1 100	1.254	4.500	4.500	4.500
	Police Special Event Fees	12,261	3,398	4,654	4,500	4,500	4,500
	Claims for Fire Calls	0	423	0	3,000	0	0
352.00	Citation fees Clinic Fees		20.220	0 15,947		0 000,8	0 8,000
352.10	Health Grant Administration	20,907 0	20,320 0	4,641	10,000	4,500	4,500
325.15		0	0	15	0	4,500 50	4,500
352.20		3,317	2,449	1,738	2,500	3,000	3,000
352.30	•	0	2,245	0	500	1,000	1,000
352.40	•	4,995	0	0	0	0	0
	State Weights & Measure Inspections	0	0	0	10,000	0	0
355.00		31	10	525	100	100	100
355.50		0	0	0	0	4,859	500
	Subtotal	\$41,511	\$28,845	\$27,520	\$30,600	\$26,009	\$21,600
Comm	ercial Revenue						
	Interest on Investments	333,884	381,120	177,495	400,000	250,000	279,149
121.10		-118,625	0	0	0	0	0
360.10	Interest on Taxes	132,090	97,421	63,247	97,000	70,000	75,000
360.30	Interest on Invoices	0	0	0	600	0	0
	Land Rentals	100	100	0	200	0	100
	T-Mobile Lease Payments	23,900	28,300	0	0	0	0
		24,000	22,000	24,000	28,800	27,600	27,600
361.70	Verizon Cell Lease	25,537	25,537	0	0	0	0
363.00		101,918	69,171	75,278	71,900	71,900	71,900
	P-Card Rebates	4,369	8,060	11,036	12,000	10,233	12,000
364.00	Insurance Recovery-General	2,361	3,150	3,255	2,800	2,800	2,800
364.05	Insurance Recovery-Lights	24,582	8,480	21,896	10,000	25,585	15,000

Fund	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
364.10	Insurance Recovery-Police	531	304	27,883	1,000	1,500	1,000
364.20	•	6,336		0	1,600	0	1,000
364.30	Insurance Recovery-Streets	19,008		130	5,000	0	2,500
365.00		364,435	364,514	333,128	364,514	295,000	295,000
365.50	AT&T Video Service Fees	90,566		135,862	109,311	160,000	160,000
366.00	Sale of City Equip-Other	8,857	4,601	56,282	5,800	15,500	10,000
366.10	Sale of City Equip-Police	11,806	13,265	8,408	10,000	10,000	10,000
368.00	Miscellaneous Revenue	8,769	25,956	10,750	7,500	1,000	10,000
368.60	FEMA Reimb-Disaster Aid	102,105	0	0	0	0	0
369.00	Court Fines	373,858	381,681	399,840	415,000	415,000	415,000
369.10	False Alarm Penalties	5,750		6,750	5,700	5,700	5,700
	Subtotal	\$1,546,137	\$1,548,621	\$1,355,240	\$1,548,725	\$1,361,818	\$1,393,749
Interfu	nd Transfers						
	Expenditure Offset	0	_	0	613,770	573,177	97,322
	From Fund 11 Solid Waste	0	0	0	0	0	44,052
390.50	From Fund 40	0	0	0	0	0	63,649
	Subtotal	\$0	\$0	\$0	\$613,770	\$573,177	\$205,023
	Total Revenues Generated	\$22,864,877	\$22,598,691	\$22,843,355	\$24,180,196	\$24,068,414	\$23,047,885
Ехрепе	diture Summary						
40	General Government	2,434,752	3,522,812	2,927,458	2,845,847	2,567,535	2,764,810
41	Building Maintenance	551,736	567,524	536,095	588,787	537,083	584,021
4 <b>2</b>	Administration	246,227	244,950	245,320	356,967	356,044	922,999
43	Information Technology	705,995	715,521	705,328	743,346	727,850	805,408
44	City Clerk	246,220	233,479	273,347	281,045	277,589	202,565
45	l'inance	320,068	306,436	287,143	344,581	317,165	295,414
46	City Treasurer	215,550	219,019	195,587	238,521	234,606	199,141
48	City Assessor	219,341	224,579	237,815	305,013	251,727	197,430
50	Legal Department	212,944	207,973	213,066	244,990	227,969	242,606
55	Community Development	304,499	311,038	282,813	327,558	306,355	272,296
60	Police	8,839,592	8,681,381	8,617,958	8,954,786	8,576,589	7,855,009
62	Municipal Court	207,371	182,879	193,733	194,695	177,225	190,143
63	Emergency Operations	10,178	13,313	14,885	31,200	11,275	<b>31,2</b> 00
65	Fire Non-EMS Operations	1,446,289	1,389,605	1,490,023	1,657,590	1,581,550	1,698,675
70	Building Inspection	655,034	525,446	527,851	629,280	548,713	530,208
75	Health	544,591	545,060	559,035	627,384	516,175	603,829
81	Engineering	75 <b>0,2</b> 03	728,908	7 <b>52,</b> 00 <b>3</b>	830,383	728,822	758,903
83	Streets	2,863,925	2,569,806	2,819,142	3,117,793	3,090,765	2,968,302
90	Parks, Recreation and Forestry	1,264,625	1,116,935	1,1 <b>2</b> 6,759	1,170,400	1,116,202	1,071,576
95	Library	805,061	813,477	804,515	890,030	842,534	853,351
	Transfers out	0	0	91,825	0	0	0
	Total Expenditures	\$22,844,201	\$23,120,140	\$22,901,700	\$24,380,196	\$22,993,774	\$23,047,885
Use of R		-\$20,676	\$521,449	<i>\$58,345</i>	\$200,000	-\$1,074,640	\$0
Ending	Fund Balance		<u>\$7,541,746.46</u>	<b>\$7,483,401</b>	<u>\$7,283,401</u>	\$8,558,042	\$8,558,041
	Unassigned	\$3,786,783	\$3,166,746	\$4,417,816	\$4,217,816	\$5,492,457	\$5,492,456
	Restricted						
	Committed	*****			-4 cos c		ma 200
	Assigned	\$3,613,410	\$3,500,000	\$1,683,672	\$1,683,672	\$1,683,672	\$1,683,672
	Nonspendable	\$874,620	\$875,000	\$1,381,913	\$1,381,913	\$1,381,913	\$1,381,913
Ean	alanco Doson-t	26.00/	20.707	22 70/	20.00/	35 30/	27 40/
	alance Percentage	36.2%	32.6% 13.7%	32.7% 10.3%	29.9%	37.2%	37.1%
Onassi	gned Fund Balance %	16.6%	13.7%	19.3%	17.3%	23.9%	23.8%

Fund Name: General Fund -- Fund 10

#### **Fund Description:**

The General Fund is the primary operating fund of the City. It is used to account for all funds not otherwise accounted for in other funds. It serves as the collection point for the widest variety of City revenues. Unlike all other funds, the dollars left over at the end of the year in each department or division's accounts reverts back to the General Fund balance to be reallocated the next year.

#### **Fund Objectives:**

The General Fund as the primary fund of the City needs to have adequate resources to handle shortfalls in revenue and the expenses related to unexpected emergencies. The Common Council continues two goals for 2012:

- Maintain a "Contingency Reserve" of one (1.0 %) percent of General Fund Operating expenses.
- Maintain a "Designated Carry-over Balance" of ten (10%) percent to twenty (20%) of general fund operating expenses.

#### Future Issues

The issues of State-shared revenues and property-tax levy and revenue limits continue to dominate Wisconsin's political scene. The City faces a growing structural budget deficit in its general fund. A levy freeze has been enacted by the State Legislature, along with 15% cuts to Shared Revenue and Transportation Aid beginning in 2012. The future status of shared revenues remains unclear, as does the potential limit on municipal revenues. The budget bill enacted by the legislature puts a permanent levy cap, except for growth, on all Wisconsin Municipalities.

Cities are allowed to further increase the tax levy, but only by the amount attributable to new growth. The City of Oak Cteek government has kept the City portion of the tax levy under a self imposed limit of that amount for three years prior to the state's imposition of a cap. If State-shared revenues are further reduced or eliminated, or extreme revenue limits are instituted, it will force a change in service levels and could even necessitate changes in employment levels. It will take a considerable effort on the part of all local governments to work within limits set by the state.

Func	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Gene	ral Government - 40						
Direct	Employee Costs						
105	Salaries, Part Time	90,818	152,306	106,820	115,000	100,000	130,000
125	Car Allowance	13,738	13,668	13,800	13,800	13,800	13,800
130	Retirement	7,605	5,194	5,467	5,100	5,400	4,651
135	Social Security	6,745	7,737	8,420	11,567	10,000	8,798
145 160	Unemployment Compensation	166	0	268	0	130	0
175	Insurance, Work Comp Insurance, Group Life	396 96	492 100	500 136	530 100	527 216	376 225
185	Section 125 Expenses	7	0	0	0	0	0
100	Subtotal	\$119,571	\$179,497	\$135,410	\$146,097	<b>\$13</b> 0,073	\$157,850
Indire	ct Employee						
200	Travel/Training	484	3,336	885	2,500	1,500	2,500
205	Recruitmnt/Testng/Physicals	28	0	14	0	0	0
210	Expense Allowance	84	148	334	300	200	300
225	Recognition	2,128	1,909	1,371	1,500	3,800	2,000
	Subtotal	\$2,724	\$5,392	\$2,605	\$4,300	\$5,500	\$4,800
Utility							
315	Telephone	2,377	2,620	2,016	2,500	2,200	2,500
330	Street Lighting Subtotal	434,054 <b>\$436,431</b>	491,337 <b>\$493,957</b>	518,847 <b>\$520,863</b>	494,900 <b>\$497,400</b>	515,000 <b>\$517,200</b>	513,500 <b>\$516,000</b>
Supplie	es es						
400	Office Supplies	2,582	1,046	1,982	1,200	1,600	8,000
410	Printing and Copying	5,249	3,920	5,569	5,000	7,100	5,000
415	Postage	195	4,364	4,308	5,500	6,000	5,500
420	Dues and Publications	12,635	10,623	10,280	15,000	13,000	13,000
425	Advertising and Promotions	460	0	5,390	6,000	1,300	6,000
450	Public Information	8,938	8,872	3,058	0	3,000	3,000
460	Minor Equipment	0	0	1,467	0	0	0
494 495	Leased Major Equipment Miscellaneous	4,642	4,358	4,520	4,500	4,500	4,500
473	Subtotal	263 <b>\$34,964</b>	3,898 <b>\$37,081</b>	9,147 <b>\$45,721</b>	1,500 <b>\$38,700</b>	3,000 <b>\$39,500</b>	3,660 <b>\$48,660</b>
Other	Services						
503	Section 125 Plan Administration	790	736	2,097	2,500	2,500	2,500
504	Retirce Medicare Premiums	185,000	170,000	170,000	170,000	170,000	170,000
505	Retirce Health Insurance	1,200,000	1,200,000	1,372,000	1,325,000	1,325,000	1,300,000
525	Outside Legal Services	112,986	93,148	99,218	40,000	45,000	40,000
535	Insurance	162,089	201,018	186,225	198,000	189,800	198,000
545	Legal Notices	6,271	8,945	7,614	7,500	7,500	7,500
560	Tax Assessment Refunds	37,264	66,123	4,592	20,000	4,000	10,000
565 575	Election Costs Claims	4,182	39,613	15,570	20,000	15,000	20,000
576	Sales Tax	11,595 2,349	27,532 2,233	11,660 2,616	25,000 3,000	20,000 2,500	20,000 3,000
580	CDBG Grantee Expenses	8,557	19,745	39,832	0	2,300	57,234
581	Board of Review	2,429	596	492	2,000	850	2,000
583	Civil Service Commission	2,125	4,135	3,162	2,750	350	0
584	Board of Zoning Appeals	2,908	2,549	1,558	2,000	2,000	2,000
585	Plan Commission	4,146	4,166	4,453	5,000	4,500	4,500
586	Celebrations Commission	24,094	25,476	25,001	25,000	25,000	25,000
587	Landscape and Beautification Commi	0	0	0	0	1,000	1,000
588	Police and Fire Commission	4,590	3,874	1,291	4,000	3,000	4,000
590 592	Board of Health	3,186	3,180	2,214	3,500	3,500	3,500
592 593	Historical Society County Animal Control	4,000 51,869	5,628 51.541	1,310	0 51 000	1,102	4,750
594	Miscellaneous Boards	13	51,541 88	49,39 <b>3</b> 0	51,000 100	51,000 0	51,000 0
595	Miscellaneous	1,842	1,161	117	2,500	0	1,500
596	Weed Commissioner	0	54	0	2,500	60	100
	Subtotal	\$1,832,285	\$1,931,539	\$2,000,414	\$1,908,850	\$1,873,662	\$1,927,584

Func	l / Department		2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
	enance							
600	Office Equip Maintenance		0	334	170	500	0	500
645	Street Lighting System		8,777	0	-9,492	0	0	0
	S	Subtotal	\$8,777	\$334	-\$9,322	\$500	\$0	\$500
999	Contingency		0	875,012	231,766	250,000	1,600	109,416
	S	Subtotal	0	875,012	231,766	250,000	1,600	109,416
	Total		\$2,434,752	\$3,522,812	\$2,927,458	\$2,845,847	\$2,567,535	\$2,764,810

#### Departmental Detail Information

#### **BUILDING MAINTENANCE - 41**

200 Training This account covers the cost of any seminars that any member of the maintenance department	\$2,500
attends throughout the year. Advanced training is needed on the software that controls the HVAC systems.	
205 Recruitment/Testing/Physicals Costs incurred when hiring new personnel.	\$1,000
215 Uniform clothing Uniforms for maintenance department employees.	<i>\$250</i>
300 Electricity Electricity for City Hall and City Hall garage.	\$44,000
305 Water and sewer Water and sewer for City Hall complex.	<b>\$3,100</b>
310 Natural gas Natural gas for City Hall and City Hall garage.	\$24,500
315 Telephone This account covers all the incoming and outgoing phone lines that enter or leave the phone system at City Hall. Also charged to this account are all calls made through this system and any repairs needed. Also includes all T1 circuits used in all of the city facilities.	\$37,000
325 Heating oil Fuel oil for backup heat and generator at City Hall.	\$0
-	\$0 \$0
Fuel oil for backup heat and generator at City Hali.  400 Office supplies	-
Fuel oil for backup heat and generator at City Hall.  400 Office supplies Pens, pencils, markers and paper for maintenance department.  430 Housekeeping Hand towels, toilet paper, paper cups, and minor cleaning supplies for City Hall, Library and	\$0
Fuel oil for backup heat and generator at City Hall.  400 Office supplies Pens, pencils, markers and paper for maintenance department.  430 Housekeeping Hand towels, toilet paper, paper cups, and minor cleaning supplies for City Hall, Library and Streets (\$17,000) Police (\$10,000) and Fire (\$8,000).	\$0 \$33,500
Fuel oil for backup heat and generator at City Hall.  400 Office supplies Pens, pencils, markers and paper for maintenance department.  430 Housekeeping Hand towels, toilet paper, paper cups, and minor cleaning supplies for City Hall, Library and Streets (\$17,000) Police (\$10,000) and Fire (\$8,000).  440 Medical & safety Safety shoes for maintenance employees.  455 Small tools	\$0 \$33,500 \$250

#### Departmental Detail Information

620 Building maintenance Snpplies and parts to make changes or repairs on all City Hall buildings and equ	ipment.	\$30,000
635 Rental For rental on tools that the maintenance department does not have.		\$100
700 Vehicles maintenance Maintenance of department vans and pool cars.		\$1,500
710 Gas/oil/fluids Gas, oil, brake fluid and washer solvent for maintenance vans and pool cars.		\$4,500
	TOTAL	\$201,100

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Build	ing Maintenance - 41						
Direct	: Employee Costs						
100	Salaries, Full Time	140,648	141,508	138,900	140,700	125,000	118,230
105	Salaries, Part Time	144,564	140,732	135,626	154,800	140,000	177,500
110	Salaries, Overtime	943	2,320	144	2,000	500	2,000
130 135	Retirement	27,935	16,710	18,328	19,900	17,000	20,110
145	Social Security Unemployment Compensation	21,655 116	21,445 0	21,051 36	23,400	21,000	22,623
150	Insurance, Active Employees	23,400	26,100	29,000	0 29,500	0 27,176	26,638
160	Insurance, Work Comp	13,344	12,800	12,380	14,000	14,000	12,119
165	Insurance, Disability	431	470	470	470	470	470
170	Insurance, Dental	1,560	1,680	1,950	2,162	2,162	2,655
175	Insurance, Group Life	1,081	627	597	800	750	576
180	Longevity	60	105	120	105	50	0
	Subtotal	\$375,737	\$364,496	\$358,601	\$387,837	\$348,108	\$382,921
	ct Employee						
200	Travel/Training	0	379	10	2,500	0	2,500
205	Recruitmnt/Testng/Physicals	210	823	677	1,000	1,500	1,000
215	Uniforms and Clothing	88	29	142	500	100	250
	Subtotal	\$298	\$1,231	\$830	\$4,000	\$1,600	\$3,750
Utility							
300	Electricity	44,978	43,795	46,948	42,500	43,160	44,000
305	Water and Sewer	2,773	3,112	3,092	2,900	3,000	3,100
310	Natural Gas	19,085	15,652	20,067	24,500	24,500	24,500
315	Telephone	37,642	53,157	36,469	36,000	37,000	37,000
325	Heating Oil Subtotal	0 <b>\$104,4</b> 78	764 <b>\$116,479</b>	0 <b>\$106,575</b>	0 <b>\$105,900</b>	0 <b>\$10</b> 7, <b>660</b>	0 <b>\$108,600</b>
Suppli	es						
400	Office Supplies	54	0	0	50	15	0
430.10	City Hall/Library/Streets	15,047	18,106	12,799	17,000	15,000	17,000
	Police	8,803	12,017	7,508	10,000	8,000	9,000
430.30	Fire	7,221	8,590	6,178	8,000	7,000	7,500
440	Medical & Safety	195	0	149	500	200	250
455	Small Tools	0	79	0	100	0	100
460	Minor Equipment	1,428	0	0	1,000	0	1,000
	Subtotal	\$32,748	\$38,792	\$26,634	\$36,650	\$30,215	\$34,850
Other	Services						
517.10	City Hall/Library/Streets Carpet	8,594	11,056	5,194	7,800	5,000	7,800
517.20	Police Carpeting Cleaning	5,317	4,432	9,953	7,500	7,500	7,500
	Police Windows	245	0	0	0	0	0
517.40	Fire Carpet Cleaning	1,740	1,000	1,340	2,500	1,500	2,500
	Subtotal	\$15,896	\$16,487	<b>\$16,487</b>	\$17,800	\$14,000	\$17,800
Mainte 620	nance Building Maintenance	10.410	24.170	20.014	10.000	20.000	20.000
635	Equipment Rental	18,410 0	<b>24,1</b> 79 0	20, <b>83</b> 6 0	30,000 100	30,000	30,000
033	Subtotal	\$18,410	<b>\$24,17</b> 9	\$20,836	\$30,100	\$30,000	100 <b>\$30,100</b>
Vehicle	<b>≵</b> S						
700	Vehicle Maintenance	110	632	1,751	1,500	1,000	1,500
710	Gas/Oil/Fluids	4,059	5,226	4,380	5,000	4,500	4,500
	Subtotal	\$4,169	\$5,858	\$6,131	\$6,500	\$5,500	\$6,000
	Total	\$551,736	\$567,524	\$536,095	\$588,787	\$537,083	\$584,021

#### Departmental Detail Information

#### CITY ADMINISTRATOR - 42

200 TRAVEL/TRAINING Miscellaneous training classes for employees and mileage reimbutsement.		\$11,000
205 RECRUITMENT/PHYSICALS Costs associated with recruitment and hiring of an employee.		\$250
210 EXPENSE ALLOWANCE Coverage for training and staff related items		\$350
315 TELEPHONE Annual phone costs		\$650
400 OFFICE SUPPLIES Miscelleneous office supplies needed for three employees.		\$0
410 PRINTING AND COPYING Administrative printing and copying		\$850
415 POSTAGE Postage costs for various administrative items		\$400
420 DUES & PUBLICATIONS ICMA, HR, misc.		\$1,600
460 MINOR EQUIPMENT Calculators, phones		<i>\$250</i>
495 MISCELLANEOUS Expenses not covered by specific categories.		<b>\$</b> 150
600 OFFICE EQUIPMEN'T MAINTENANCE Copier and typewriter maintenance.	TOTAL	\$100 <b>\$15,600</b>

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
City A	Administrator - 42						
Direct	Employee Costs						
100	Salaries, Full Time	178,048	179,299	183,659	268,397	270,000	625,816
105	Salaries, Part Time	0	0	0	200,357	270,000	84,760
110	Salaries, Overtime	1,056	1,773	164	500	0	1,000
125	Car Allowance	3,600	3,600	3,600	3,600	3,600	3,600
130	Retirement	16,658	10,670	12,295	18,788	18,788	47,288
135	Social Security	13,032	13,401	13,739	20,532	20,532	53,779
150	Insurance, Active Employees	23,400	26,100	10,700	29,500	27,176	73,290
160	Insurance, Work Comp	968	844	732	900	900	2,236
165	Insurance, Disability	431	470	470	500	500	2,080
170	Insurance, Dental	1,610	1,680	1,925	3,600	3,600	10,070
175	Insurance, Group Life	356	445	427	500	500	2,280
180	Longevity	0	0	0	0	0	900
185	Section 125 Administration	53	58	180	100	58	300
	Subtotal	\$239,212	\$238,339	\$227,890	\$346,917	\$345,654	\$90 <b>7,399</b>
Indired	et Employee						
200	Training/Travel/Staff Development	1,955	1,520	11,944	5 000	4 500	11.000
205	Recruitment/Testing/Physicals	7	1,520	11,744	5,000 0	4,500	11,000
210	Expense Allowance	766	425	831	200	2,225 245	250
	Subtotal	\$2,728	<b>\$1,945</b>	\$12,775	\$5,200	\$6,9 <b>7</b> 0	350 <b>\$11,600</b>
I fellier	Contra				,	V-7	7-2,000
Utility		504					
315	Telephone	791	497	401	1,000	500	650
	Subtotal	\$791	\$497	\$401	\$1,000	\$500	<b>\$650</b>
Supplie	es						
400	Office Supplies	290	288	141	500	100	0
410	Printing and Copying	1,258	1,022	1,308	850	850	850
415	Postage	223	474	298	400	300	400
420	Dues and Publications	1,725	2,367	2,446	1,600	1,600	1,600
460	Minor Equipment	0	0	37	250	0	250
495	Miscellaneous	0	19	24	150	70	150
	Subtotal	\$3,496	\$4,170	\$4,254	\$3,750	\$2,920	\$3,250
Mainter	nance						
600	Office Equip Maintenance	0	0	0	100	0	100
	Subtotal	\$0	\$0	\$0	\$100	<b>\$0</b>	100 <b>\$100</b>
	Total	\$246,227	\$244,950	\$245,320	\$356,967	\$356,044	\$922,999

#### Departmental Detail Information

#### **INFORMATION TECHNOLOGY - 43**

200 Travel/Training Computer/Network training for support staff. Technology seminars. Travel re-imbursement (mileage). Maintain & update computer training room for staff. Training videos.	\$4,000
205 Recruitment/Testing/Physicals Expenses incurred when hiring new employees.	\$500
315 Telephone Long distance telephone charges, modern line charges and cellular phone charges.	\$2,200
320 Data Lines Internet Access for City Hall/PD & IT/Main plus web sitc hosting.	\$7,500
400 Office Supplies Cabinet, binders, folders, paper, CD/DVD's, disk cases, general office	\$400
405 Computer Hardware/Software Application software (new & upgrades), network operating/management software, network infrastructure upgrades (cabling, hubs, NIC cards), network software upgrades, new or replacement computer hardware (monitors, memory, hard drives, CD-ROM drives, etc.).	\$20,000
410 Printing & Copying  Department copier charges, printing material for training.	\$200
415 Postage	\$100
420 Dues & Publications Microsoft Users Group, Microsoft TechNet Subscription, miscellaneous computer books or publications.	\$300
460 Minor Equipment Data backups, cabling, printers, computer tools, computer parts, etc.	\$4,000
495 Miscellaneous Computer costs not auticipated at this time.	\$5,000
514 Consulting Custom programming or consulting services. Program customization, Network/router/WAN and voice/data consulting	\$30,000

### Departmental Detail Information

551 OnLine Services Annual Subscriptions:			\$28,000					
Annual oubscriptions.	Police & Fire Dept. WAN (MDC's)	19,000						
	Wisconsin Dept. of Justice - Record Checks	4,000						
	Wisconsin Dept. of Justice - Time System	5 <u>.000</u>						
	TOTAL	28,000						
	TOTAL	20,000						
552 Annual License Fees			\$250,700					
Software license fees:	Adobe Professional	1,100						
	BS & A Financial/Inspection - updates/Maint. (A	52,300						
	Time Clock Software (DPW, Main, Library)	3,000						
	GCS - updates (Acct., Assessor & Treas)	8,200						
	Univers & Visual Landisc Maint/upg (Assessor)	3,700						
	Laser Fiche Document Management (Clerk)	5,000						
	Revelstone (General Gov't.)	12,000						
	Provision Health	1,500						
	Exacq Vision Camera Security (Police)	1,000						
	Phoenix/KPI Support Multi-Juris (Fire and Polici	67,000						
	Netmotion (Fire and Police)	4,500						
	Telestaff (Police & Fire)	9,400						
	Cross Match Fingerprint (Police)	1,900						
	Beast Evidence Tracking (Police)	1,000						
	Winscribe Dictation (Police)	2,000						
	CritiCall Testing Software (Police)	1,050						
	CAICE - IPSWIMM (Engineering)	1,600						
	Pond Pack (Engineering)	1,600						
	AutoCAD (Engineering, Planning, GIS)	9,500						
	Arc Info & ArcView(Engineering, Planning, GIS)	4,600						
	ARCIMS (GIS)	13,800						
	GIS Hosting/Development Fees	5,000						
	Quark (Rec)	400						
	Rec'l'rac (Parks & Rec)	5,100						
	Dossier Fleet Maintainance (Streets & Police)	2,800						
	Mitchell On Demand (Streets)	1,650						
	Transmissions (Streets)	1,500						
	Sign Cad (DPW)	400						
	Gasboy (DPW)	200						
	Archive Social Media Backup Software (IT)	1,800						
	Microsoft Exchange & Sharepoint (IT)	10,600						
	Microsoft Server Software Assurance (IT)	8,600						
	Barracuda Email Archiving, Web/Spam Filter (IT	2,400						
	Fortinet Web Filter & Firewall (IT)	4,500						
	TOTAL	250,700						
405 Computer Maintagen		,	\$13,000					
605 Computer Maintenan	ce nance on city's 180 computers. Parts replacement,		<b>ディン,000</b>					
<del>-</del>								
cable maintenance.	upgrades, toner & printer cartridges, printer repairs, spare parts, network & cable maintenance.							
606 Annual Computer Ma	rintenance Contracts		<b>\$</b> 6,200					
Cisco Pix Firewall, Router								
		TOTAL	\$372,100					

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Infor	mation Technology - 43						
Direc	t Employee Costs						
100	Salaries, Full Time	297,176	325,308	330,687	329,800	329,800	346,108
105	Salaries, Part Time	17,556	0	0	0	0	0
1 <b>2</b> 5	Car Allowance	3,600	4,800	4,800	5,400	5,400	5,400
130	Retirement	32,151	19,094	22,406	23,100	23,100	23,535
135	Social Security	23,731	24,277	25,265	25,300	25,300	26,477
145	Unemployment Compensation	8,742	2,330	67	0	0	0
150	Insurance, Active Employees	75,600	81,900	82,000	87,100	80,239	62,332
160	Insurance, Work Comp	2,708	2,412	2,036	3,000	3,000	1,572
165	Insurance, Disability	959	1,175	1,175	1,200	1,200	1,175
170	Insurance, Dental	5,200	5,460	5,800	6,456	6,456	5,823
175	Insurance, Group Life	799	754	687	1,000	790	696
180	Longevity	240	240	240	240	325	360
185	Section 125 Administration	0	62	409	100	100	100
	Subtotal	\$468,462	<b>\$</b> 467,8 <b>13</b>	\$475,572	\$482,696	\$475,710	\$473,578
	ect Employee						
200	Travel/Training	2,111	1,492	2,078	4,000	3,100	4,000
205	Recruitment/Physicals	565	7	0	0	0	500
	Subtotal	\$2,676	\$1,499	<b>\$2,07</b> 8	\$4,000	<b>\$3,1</b> 00	\$4,500
Utility	Costs						
315	Telephone	2,055	3,621	3,050	2,200	2,400	2,200
320	Data Lines	5,876	4,933	<b>4,</b> 567	7,500	6,000	7,500
	Subtotal	\$7,931	\$8,554	\$7,617	\$9,700	\$8,400	\$9,700
Suppli	ies						
400	Office Supplies	227	392	262	400	300	400
405	Computer Network Software	27,567	19,461	19,016	15,000	15,000	20,000
410	Printing & Copying	67	14	5	200	50	200
415	Postage	166	123	94	100	50	100
420	Dues & Publications	655	439	177	300	490	300
460	Minor Equipment	3,554	3,852	4,070	4,000	4,000	4,000
495	Miscellaneous	6,404	5,934	5,063	5,000	3,500	5,000
	Subtotal	\$38,640	\$30,214	\$28,687	\$25,000	\$23,390	\$30,000
	Services						
550	Cousulting	1,088	608	2,606	5,000	4,500	30,000
551	Data Services	27,909	27,961	28,152	26,400	27,000	28,000
552	Annual License Fees	139,715	165,091	143,091	171,650	171,650	210,430
	Subtotal	<b>\$16</b> 8,712	\$193,659	\$173,849	\$203,050	\$203,150	\$268,430
Mainto							
600	Office Equip Maintenance	1,202	0	10,971	0	0	0
605	Computer Maintenance	15,856	12,658	5,456	15,000	10,000	13,000
606	Computer Service Contracts	2,516	1,124	1,098	3,900	4,100	6,200
	Subtotal	\$19,574	\$13,782	\$17,525	\$18,900	\$14,100	\$19,200
	Total	<b>\$705,995</b>	\$715,521	\$705,328	\$743,346	\$727,850	\$805,408

### Departmental Detail Information

### CITY CLERK - 44

200 TRAVEL/TRAINING	\$3,500
Training includes Wisconsin Municipal Clerks Association seminars, computer courses,	
Milwaukee County & UW-M & UW-Extension classes and workshops, ETN sessions,	
attendance at UW-Green Bay Master Academy, and other miscellaneous training classes for two full-time employed	yees.
205 RECRUITMENT/PHYSICALS	\$0
Costs associated with recruitment and hiring of an employee.	
400 OFFICE SUPPLIES	<b>\$</b> 0
Paper, pens, folders and miscellaneous office supplies needed for daily office business, as well as special	
forms, stationery, envelopes, computer paper, etc.	
420 DUES & PUBLICATIONS	\$500
Membership fees for International Institute of Municipal Clerks, Wisconsin Municipal Clerks Association,	
Milwaukee Mctro Clerks Association; IIMC and WMCA booklets.	
460 MINOR EQUIPMENT	\$0
Unknown replacements.	
595 MISCELLANEOUS	\$0
Expenses not covered by specific categories.	
600 OFFICE EQUIPMENT MAINTENANCE	\$0
Service and maintenance of various office machines.	
TOTAL	\$4,000

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
City	Clerk - 44						
Direc	t Employee Costs						
100	Salaries, Full Time	174,035	160,124	188,298	184,000	184,000	136,296
105	Salaries, Part Time	0	0	0	13,300	13,300	0
110	Salaries, Overtime	2,057	10,869	3,803	2,000	800	2,000
125	Car Allowance	0	1,200	1,800	1,800	1,800	1,800
130	Retirement	18,912	10,646	12,931	14,500	14,500	9,911
135	Social Security	13,183	12,863	14,550	15,100	15,100	10,427
150	Insurance, Active Employees	29,400	29,100	41,000	42,600	39,244	33,624
160	Insurance, Work Comp	1,000	860	800	900	900	564
165	Insurance, Disability	627	568	705	575	575	470
170	Insurance, Dental	3,600	2,940	3,000	3,000	3,000	3,299
175	Insurance, Group Life	608	256	324	300	300	174
180	Longevity	120	120	155	120	120	0
185	Section 125 Administration	106	66	171	100	100	0
	Subtotal	\$243,648	\$229,611	\$267,537	\$278,295	\$273,739	\$198,565
Indire	ect Employee						
200	Travel/Training	1,837	3,386	4,741	2,000	2,950	3,500
205	Recruitment and Physicals	0	0	0	0	0	0
	Subtotal	\$1,837	\$3,386	\$4,741	\$2,000	\$2,950	\$3,500
Suppl							
400	Office Supplies	110	36	449	250	315	0
420	Dues and Publications	370	445	530	500	540	500
460	Minor Equipment	255	0	0	0	0	0
0.1	Subtotal	\$735	\$481	\$979	\$750	\$855	\$500
	Services		_				
595	Miscellaneous	0	0	90	0	45	0
	Subtotal	\$0	\$0	\$90	\$0	\$45	\$0
Maint	enance						
600	Office Equip Maintenance	0	0	0	0	0	0
	Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$246,220	\$233,479	\$273,347	\$281,045	\$277,589	\$202,565

### Departmental Detail Information

### FINANCE - 45

200 TRAVEL/TRAINING		\$6,000
Miscellaneous training classes for three full-time employees and mileage reimbursement.  Government Finance Officers Annual Conference		
OOVERMIENT I MARKE OFFICER TANKS CONTESTED		
205 RECRUITMENT/PHYSICALS		\$0
Costs associated with recruitment and hiring of an employee.		
400 OFFICE SUPPLIES		\$0
Miscelleneous office supplies needed for three employees.		
420 DUES & PUBLICATIONS		\$650
National and Wisconsin GFOA dues		
460 MINOR EQUIPMENT		\$800
Calculators, phones		
530 AUDIT		\$40,000
THE THE STATE OF T		<b>e</b> o
535 PAYROLL SERVICES 1ST year of ADP payroll/HR services		<b>\$</b> 0
To I year of The I paylon, The contract		
595 MISCELLANEOUS		\$100
Expenses not covered by specific categories.		
600 OFFICE EQUIPMENT MAINTENANCE		\$100
Copier and typewriter maintenance.	TOTAL	\$47,650

Func	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Finan	nce - 45						
Direct	t Employee Costs						
100	Salaries, Full Time	186,338	190,931	157,891	204,789	202,000	202,288
105	Salaries, Part-time	0	4,156	44,738	30,000	2,900	0
110	Salaries, Overtime	0	73	81	0	200	500
130	Retirement	19,821	11,266	10,508	14,335	13,900	13,756
135	Social Security	13,951	14,369	11,715	15,666	14,000	15,475
150	Insurance, Active Employees	39,000	40,200	15,000	30,000	27,637	9,000
160	Insurance, Work Comp	132	1,060	956	1,200	1,200	652
165	Insurance, Disability	646	705	627	700	705	705
170	Insurance, Dental	3,960	3,780	3,900	4,296	4,296	4,949
175	Insurance, Group Life	609	637	429	650	550	199
180	Longevity	240	240	275	240	240	120
185	Section 125 Administration	8	58	76	60	112	120
	Subtotal	\$264,705	\$267,475	\$246,195	\$301,936	\$267,740	\$247,764
Indire	ct Employee						
200	Travel/Training	2,388	87	220	3,345	1,000	6,000
205	Recruitment and Physicals	0	0	518	100	1,900	0
203	Subtotal	\$2,388	\$87	\$738	\$3,445	\$2,900	\$6,000
Conni							
Suppli 400	Office Supplies	255	128	175	385	200	0
420	Dues and Publications	62	150	633	615	650	650
460	Minor Equipment	661	336	647	500	550	800
400	Subtotal	\$978	\$ <b>614</b>	<b>\$1,4</b> 55	\$1,500	<b>\$1,400</b>	\$1,450
	Services			40.754	47.500	45.000	40.000
530	Audit	51,822	38,222	38,756	37,500	45,000	40,000
595	Miscellaneous	85	38	0	100	100	100
	Subtotal	\$51,907	\$38,260	\$38,756	\$37,600	\$45,100	\$40,100
Mainte	enance						
600	Office Equip Maintenance	90	0	0	100	25	100
	Subtotal	\$90	\$0	\$0	<b>\$1</b> 00	\$25	\$100
	Total	\$320,068	\$306,436	\$287,143	\$344,581	\$317,165	\$295,414

### Departmental Detail Information

### TREASURER - 46

200 TRAVEL/TRAINING Municipal Treasurer District meetings, Annual Municipal Treasurer/Clerk's Mastery Acad meals, Conferences, League Institute, Treasurer's Institute, Advisory Board, Computer and Local Government Classes, mileage.	•	<b>\$</b> 3,385
315 TELEPHONE  Long distance telephone charges and FAX calls. Charges for mobile phone.		<b>\$</b> 400
400 OFFICE SUPPLIES  Pens, pencils, note pads, calculator tape, typewriter ribbons, staples, tape, correct type, calculator ribbons, ink cartridges, post-it notes, validation ribbons cash receipting tape, calendars.		\$0
410 PRINTING AND COPYING Envelopes-tax bills-tax payments-general, copy paper, toner, tax bills, delinquent personal property tax list publication, business cards, letterhead.		<b>\$</b> 5,500
415 POSTAGE Bulk mailing of tax bills, certified leners, delinquent notices-real estate-personal property, routine.		\$6,400
420 DUES AND PUBLICATIONS  Membership dues for: the Municipal Treasurer's Association of United  States & Canada, the Municipal Treasurer's Association of WI, the Wisconsin Municipal Clerks Association and the Government Finance Officers Association; Certification Fee, DPP Pub +230.		<b>\$</b> 540
460 MINOR EQUIPMENT Monroe calculator, Moncy Counter, Ithica Receipt Printer		\$1,650
600 OFFICE EQUIPMENT MAINTENANCE Service maintenance for theprinter/ copy machine.		\$100
	TOTAL	\$17,975

Func	l / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
City 7	Freasurer - 46						
Direct	Employee Costs						
100	Salaries, Full Time	116,249	122,671	99,340	125,387	125,430	126,447
105	Salaries, Part Time	19,864	21,365	20,717	23,610	23,610	3,200
110	Salaries, Overtime	98	0	792	100	50	. 0
125	Car Allowance	0	1,200	1,800	1,800	1,800	1,800
130	Retirement	14,777	9,020	8,007	10,241	10,241	9,241
135	Social Security	10,120	10,524	9,107	11,398	11,398	9,918
150	Insurance, Active Employees	34,800	37,200	34,000	42,600	39,244	26,638
160	Insurance, Work Comp	868	752	628	800	800	508
165	Insurance, Disability	431	470	352	475	470	470
170	Insurance, Dental	2,400	2,520	2,400	3,300	3,300	2,655
175	Insurance, Group Life	403	463	345	500	325	229
180	Longevity	60	60	25	120	0	0
185	Section 125 Administration	53	58	117	100	58	60
	Subtotal	\$200,123	\$206,301	\$177,630	\$220,431	\$216,726	\$181,166
Indire	ct Employee						
200	Travel/Training	1,647	1,057	1,082	2,700	2,700	3,385
205	Recruitment/Testing	7	0	1,202	2,700	0	0,505
	Subtotal	\$1,654	\$1,057	\$2,283	\$2,700	\$2,700	\$3,385
Utility	Costs						
315	Telephone	328	433	381	350	380	400
	Subtotal	\$328	\$433	\$381	\$350	\$380	\$400
400	Office Supplies	1,097	599	483	800	375	0
410	Printing and Copying	1,852	1,494	2,144	1,800	4,200	5,500
415	Postage	8,679	8,426	9,472	9,000	6,900	6,400
420	Dues and Publications	392	709	687	440	500	540
460	Minor Equipment	1,300	0	2,507	2,800	2,725	1,650
	Subtotal	\$13,320	\$11,228	\$15,293	<b>\$14,840</b>	\$14,700	<b>\$14,090</b>
Mainte		+-0,020	+,	4.0,2.70	¥21,010	<b>411,700</b>	41,050
600	Office Equip Maintenance	125	O	0	200	100	100
	Subtotal	\$125	\$0	\$0	\$200	\$100	\$100
	Total	\$215,550	\$219,019	\$195,587	\$238,521	\$234,606	\$199,141

### Departmental Detail Information

### ASSESSOR'S DEPARTMENT - 48

200 TRAVEL/TRAINING Moved to Administrative Services	\$0
205 RECRUITMENT/TESTING	\$0
400 OFFICE SUPPLIES Moved to Administrative Services	\$0
410 PRINTING AND COPYING  Daily business copying, updates of current materials, business envelopes, WPAM updates & sales reports, and copying charges from Milwaukee County Register of Deeds for deeds, e-returns, assessment rolls, misc. forms, plat pages, and business cards, .	\$1,530
415 POSTAGE Routine business correspondence, annual mailings of personal property forms, assessment increase notices, mailings to Department of Revenue, and required certified mailings.	\$5,000
420 DUES AND PUBLICATIONS Subscription to Marshall & Swift	\$600
460 MINOR EQUIPMENT Minor equipment	\$0
495 MISCELLANEOUS Funds to cover any unplanned incident or expense.	\$100
515 ENGINEERING CONSULTING Tyler Technologies, Inc. for assessor services annual contract	\$175,000
520 FEE FOR STATE MANUFACTURING ASSESSMENTS Fee paid to State DOR for performing manufacturing assessments annually	\$15,000
600 OFFICE EQUIPMENT MAINTENANCE Service and maintenance of copy machine.	\$200
TOTAL	\$197,430

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
City A	Assessor - 48						
Direct	t Employee Costs						
100	Salaries, Full Time	51,531	51,795	51,536	50,800	4,000	0
105	Salaries, Part Time	31,472	31,773	33,271	31,880	31,880	0
130	Retirement	8,905	4,914	5,704	5,800	2,500	0
135	Social Security	6,046	6,109	6,423	6,350	4,500	0
150	Insurance, Active Employees	17,400	18,600	19,000	15,000	13,819	0
160	Insurance, Work Comp	944	796	672	850	850	0
165	Insurance, Disability	215	235	235	235	235	0
170	Insurance, Dental	410	410	410	1,008	1,008	0
175	Insurance, Gronp Life	76	109	100	120	120	0
180	Longevity	120	120	120	120	10	0
185	Section 125 Administration	52	53	54	50	4	0
	Subtotal	\$117,171	\$114,915	\$117,525	\$112,213	\$58,926	\$0
Indire	ct Employee						
200	Travel/Training	400	20	28	0	0	0
200	Subtotal	\$400	\$20	\$28	\$0	\$0	0 <b>\$0</b>
	Susting	φ+00	Ψ20	<b>\$20</b>	50	φU	Þυ
Suppli							
400	Office Supplies	1,663	644	1,201	300	270	0
410	Printing and Copying	541	566	915	500	1,015	1,530
415	Postage	7,568	1,208	1,396	1,200	4,830	5,000
<b>42</b> 0	Dues and Publications	565	634	54 <b>4</b>	0	570	600
460	Minor Equipment	183	223	0	500	0	0
495	Miscellaneons	88	0	0	100	0	100
	Subtotal	\$10,608	\$3,275	\$4,056	\$2,600	<b>\$6,685</b>	\$7,230
Other	Services						
514	Contract Assessment Services	91,000	93,550	102,800	175,000	175,000	175,000
520	Fee for State Manuf Assessments	0	12,637	13,213	15,000	11,056	15,000
	Subtotal	\$91,000	\$106,187	\$116,013	\$190,000	\$186,056	\$190,000
Mainte	enunce						
600	Office Equip Maintenance	162	183	192	200	60	200
	Subtotal	\$162	\$183	\$192	\$200	\$60	\$200
	Total	\$219,341	\$224,579	\$237,815	\$305,013	\$251,727	\$197,430

### Departmental Detail Information

### CITY ATTORNEY - 50

200 TRAVEL/TRAINING Miscellaneous training classes		<b>\$</b> 1,500
400 OFFICE SUPPLIES Miscelleneous office supplies needed for three employees.		<i>\$150</i>
415 POSTAGE Postage costs for various administrative items		\$150
420 DUES & PUBLICATIONS Misc. for the City Attorney and Assistant Attorney		\$8,800
525 LEGAL SERVICES Contracted legal services		<i>\$75,000</i>
545 LEGAL NOTICES/RECORDINGS Newspaper publications for projects and public hearings		<i>\$1,500</i>
	TOTAL	\$87,100

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
City I	Attorney - 50						
Direc	t Employee Costs						
100	Salaries, Full Time	96,672	97,233	101,793	101,700	101,700	102,615
105	Salaries, Part Time	13,566	13,937	15,041	13,570	13,570	15,300
125	Car Allowance	1,800	1,800	1,800	1,500	1,800	1,800
130	Retirement	9,055	5,703	6,915	7,150	7,150	6,978
135	Social Security	8,429	8,221	8,895	8,850	8,850	9,020
150	Insurance, Active Employees	17,400	18,600	19,000	21,300	19,622	16,812
160	Insurance, Work Comp	1,124	968	708	1,000	1,000	424
165	Insurance, Disability	215	235	235	250	235	235
170	Insurance, Dental	1,200	1,260	1,300	1,650	1,650	1,650
175	Insurance, Group Life	584	654	639	655	612	612
185	Section 125 Administration	8	62	117	65	60	60
	Subtotal	\$150,053	\$148,672	\$156,443	\$157,690	\$156,249	\$155,506
Indire	ct Employee						
200	Travel/Training	95	1,132	676	1,500	1,000	1,500
	Subtotal	\$95	\$1,132	\$676	\$1,500	\$1,000	\$1,500
Suppli	CS						
400	Office Supplies	0	0	0	150	820	150
415	Postage	153	115	104	150	100	150
420	Dues and Publications	7,951	8,349	8,589	8,000	8,800	8,800
	Subtotal	\$8,104	\$8,464	\$8,693	\$8,300	\$9,720	\$9,100
Other	Services						
525	Ontside Legal Services	54,632	49,547	46,290	75,000	60,000	75,000
545	Legal Notices/Recordings	60	157	964	2,500	1,000	1,500
5 (5	Subtotal	\$54,692	\$49,704	\$47,254	\$77 <b>,500</b>	\$61,000	\$7 <b>6,500</b>
	Total	\$212,944	\$207,973	\$213,066	\$244,990	\$227,969	\$242,606

### Departmental Detail Information

### **DEPARTMENT OF COMMUNITY DEVELOPMENT - 55**

200 TRAVEL/TRAINING Training of staff and members of the Department of Community Development and staff mileage reimbursement. (2015 APA conference. NOTE: continuing education credits are required to maintain AICP certification.  APA conference (National)  APA conference (State) x 2  Staff mileage	\$3,250 \$1,750 \$500 \$500
315 TELEPHONE Mobile and long distance phone service.	\$1,200
410 PRINTING AND COPYING Cost of printing documents generated for or by the department in carrying out their duties. This includes costs associated with printing and publishing the comprehensive plan update	\$2,200
415 POSTAGE Cost of mailings generated by the department. Includes public outreach for comprehensive plan update	\$1,500
420 DUES AND PUBLICATIONS Staff membership in the American Planning Association, American Institute of Certified Planners, as well as publications for the department.	\$1,181
514 CONSULTING  Continuing expenses related to the State mandated updates to the City's comprehensive plan. Staff is preparing the plan update in-house. This funding could be used for public outreach and data collection. This funding would also be used for unspecified consulting expenses that may be necessary in connection with the lakefront redevelopment and Delphi redevelopment projects.	\$8,000
545 LEGAL NOTICES Publication of legal notices in conjunction with City and developer initiated petitions. NOTE: the majority of these costs should be recovered by corresponding application revenue	\$2,000
574 RECORDING AND REVIEW FEES Fees for the County's review and recording of documents (which have been increased) such as certfied survey maps, development agreements, deed restrictions, easements, etc. NOTE: DCD has been recording documents for other departments as well. NOTE: the majority of these costs should be recovered by corresponding application revenue	\$800
600 OFFICE EQUIPMENT MAINTENANCE Maintenance contracts on office equipment within the department.	<i>\$360</i>
700 VEHICLE MAINTENANCE Maintenance of vehicle for Zoning Administrator.	\$500
710 GAS/OIL/FLUIDS Zoning Administrator vehicle.	<i>\$350</i>

TOTAL \$21,341

Fund	l / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget		
Community Development - 55									
Direct	Employee Costs								
100	Salaries, Full Time	217,130	225,969	190,802	203,146	190,000	185,715		
105	Salaries, Part Time	11,456	12,857	5,845	7,587	6,500	0		
130	Retitement	22,382	13,961	13,258	14,751	14,751	12,629		
135	Social Security	16,465	16,596	14,200	16,121	16,121	14,207		
150	Insurance, Active Employees	23,520	23,800	42,350	58,538	53,927	33,085		
160	Insurance, Work Comp	1,004	844	756	900	956	604		
165	Insurance, Disability	732	799	681	760	830	588		
170	Insurance, Dental	1,840	1,146	2,900	3,520	3,520	3,609		
175	Insurance, Group Life	547	562	522	575	825	342		
180	Longevity	96	96	96	100	100	0		
185	Section 125 Administration	171	189	342	200	175	175		
105	Subtotal	\$295,343	\$296,820	\$271,753	\$306,198	\$287,705	\$250,955		
	S a D i S i M	<del>+</del> =>=,0 10	+=>0,0=0	<del>+,</del>	,,	<b>,</b> ,	,,		
Indired	t Employee								
200	Travel/Training	2,241	3,069	798	2,650	1,000	3,250		
205	Recruitment and Testing	, 0	0	462	0	. 0	0		
	Subtotal	\$2,241	\$3,069	\$1,260	\$2,650	\$1,000	\$3,250		
Utility	Costs								
315	Telephone	1,186	1,105	1,036	1,200	1,200	1,200		
	Subtotal	\$1,186	\$1,105	\$1,036	\$1,200	\$1,200	\$1,200		
Supplie	40								
400	Office Supplies	697	570	669	600	200	0		
410	Printing and Copying	743	506	2,233	1,200	1,000	2,200		
415	Postage	1,000	1,019	1,195	1,300	1,300	1,500		
420	Dues and Publications	1,583	1,439	1,160	1,200	1,800	1,181		
720	Subtotal	\$4,023	\$3,533	\$5,258	\$4,300	\$4,300	\$4,881		
Other	Services								
514	Consulting	0	4,000	0	10,000	10,000	8,000		
545	Legal Notices	758	1,422	2,300	1,200	1,500	2,000		
574	Recording and Review Fees	450	455	750	800	300	800		
3/4	Subtotal	\$1,208	\$5,877	\$3,050	\$12,000	\$11,800	\$10,800		
		. ,	,						
Mainte			*40	2/2	4.00	200	2/0		
600	Office Equip Maintenance	232	310	262	360	200	360		
	Subtotal	\$232	\$310	\$262	\$360	\$200	\$360		
Vehicle									
700	Vehicles Maintenance	17	93	0	500	0	500		
710	Gas/Oil/Fluids	249	232	194	350	150	350		
. 20	Subtotal	\$266	\$325	\$194	\$850	\$150	\$850		
	Total	\$304,499	\$311,038	\$282,813	\$327,558	\$306,355	\$272,296		

#### **Departmental Detail Information**

#### POLICE DEPARTMENT - 60

#### 200 TRAVEL / TRAINING

\$32,500

This requested amount provides monies to be used for advanced training by all department staff in specialized fields as assigned by the Chief in the department's effort to meet the needs of the department and the community. Of particular importance is the fact that non-sworn employee training costs are not offset by state funds.

Types of training that this line item would fund would include, but are not limited to: Int'l Assn. of Chiefs of Police Conference, Wisc. Chiefs of Police Conference, Attorney General's Conference, Wisc. Traffic & Safety Officers' Conference, Wisc. Emergency Management Assn., specialized computer and dispatch training including yearly dispatcher in-service training), training for fire dispatching, Wisc. Narconics Officers' Annual Conference/training, Wisc. Arson Investigators' Training, K-9 handler training, specialized schools in evidence collection, fingerprinting, TIME system certification and re-certification, narcotics investigation and interdiction, intoximeter and preliminary breath test training, supervisory and management training for first line supervisors/senior staff, specialized firearms training, hostage negotiation and SWAT training, unfunded State certifications (i.e., D.A.A.T.-\$1,000), as well as any updates required.

Training also includes Wisc. Juvenile Officers' Conference, Midwest Gang Investigators' Conference, gunsmithing school, Wisc. Tactical Officers' Assn. Conference, Emergency Response Unit in-service, UCR training and update training as required, S.R.O. in-service/training, and Northwestern University updates (\$1,500) as well as FBI Nat'l Academy refresher courses. This line item also funds the mandatory, annual, in-house, in-service training for all sworn personnel. It covers unanticipated travel costs for major investigations not covered by the D.A.'s Office. It also includes payment for mileage for the use of any personal vehicle to attend specialized training and meal allowances set at \$45/day per employee.

#### 205 RECRUITMENT / TESTING / PHYSICALS

\$18,000

This line item funds any anticipated costs not covered in the Police & Fire Commission's budget for advertising, in-house testing, psychological testing, and physical exams for entry level personnel and/or those going through the promotional process, as well as fitness-for-duty physicals. In 2015, the Department will be developing one (1) Police Officer eligibility list (\$3,500) and a Dispatcher eligibility list (\$3,000), which includes the setup/data export fees for the online application process. This line item also covers costs associated with drug testing (\$3,000), mandatory hearing tests (\$1,400), and bi-annual lead testing (\$1,500). This line item also includes expenses incurred by the Department's Recruitment Team including recruitment flyers (\$1,000).

#### 210 EXPENSE ALLOWANCE

\$1,000

This line item would fund costs associated with the Department's hosting of meetings and training sessions, which includes but is not limited to, the purchase of refreshments.

#### 215 UNIFORMS & CLOTHING

\$7,000

This line item covers the cost of outfitting new officers (\$3,000/ea., which includes the purchase of uniforms [\$300 max], badges, leather, reflective traffic vests, body armor [\$600] and weapons [\$800]). It also covers the cost of outfitting new dispatchers. Also included in this line item are dress uniforms for newly promoted Captains/Lieutenants/Sergeants; specialty uniforms for the Honor Guard, bicycle patrol unit, and trainers; vehicle maintenance uniforms, and unanticipated body armor and ballistic helmet replacements.

#### 220 TUITION REIMBURSEMENT

\$30,000

This line item would provide funding for tuition reimbursement as mandated under the current OCPPA labor contract for officers(45) @ \$285/ea. (\$12,825). Also provides funding for non-union staff for undergraduate/graduate/masters programs as outlined in specific academic plan submittals (\$15,500).

#### 225 RECOGNITION

\$3,000

This line item would allow funding for the Department's annual Awards Ceremony in addition to memorials, flowers, plaques and commemorative items.

#### Departmental Detail Information

POLICE DEPARTMENT - 60 300 ELECTRICITY \$78,580 Allows for funding for lighting and cooling components within the Police Department. Also funds exterior lighting and other normal uses of electricity. This budget estimate reflects a .25% decrease over last year's expenditures as instructed by the Finance Department. 305 WATER & SEWER \$4,000 Covers the cost of water and sewer utilities provided. Rates are anticipated to remain the same for 2015 as per the Utility Dept. 310 NATURAL GAS \$44,000 Covers the cost of heating the Police Department facility and garage. This budget estimate reflects a 0% increase over last year's expenditures as instructed by the Finance Department. 315 TELEPHONE \$46,000 Covers the cost of telephone service for the Department, including A.T.&T. (\$14,500), long distance (\$1,000), Verizon (\$23,000), and anticipated costs for phone line repairs/equipment costs (\$5,000), cell phone repairs/replacements/equipment needs, E911 wireless trunk line costs (\$200/mo.), and monthly WPS (Wireless Priority Service) costs (\$216/yr.). 400 OFFICE SUPPLIES \$12,000 Covers the cost of necessary office supplies to run the Police Department including, but not limited to, paper, pens, copy & fax machine supplies, computer supplies, filing systems, costs for in-house printing of forms, and various other supplies needed to support the department's office and clerical functions. 410 PRINTING AND COPYING \$4,500 This line item would cover the cost of printing materials--primarily forms, brochures, etc.--by outside printing services. 415 POSTAGE \$3,500 Covers the cost of mailing blood/urine samples to the state, certified mail for the Detective Bureau, shipping of weapons for repairs, and all other office/clerical postage requirements of the Department. 420 DUES AND PUBLICATIONS \$5,500 Covers the cost of dues to several associations including the IACP, WCPA, Wisc. Juvenile Officers Assn., Int'l Juvenile Officers' Assn., Milw. Co. Law Enf. Exec. Assn., Wisc. Chapter of Arson Investigators, Wisc. & Int'l Assn. for Identification, and Nat'l Assn. for SWAT Personnel. It also covers the cost of several publications including the Physician's Desk Reference, Nat'l Directory of Law Enforcement Administrators, Dispatcher Monthly magazine, WI Bar Assn. dues, Motor Vehicle Registration and Driver License Registration on CD ROM, Secure USA database subscription (\$1,000), Wisc. State Statutes (\$120/set), "Selected Excerpts from Wisc. Statutes" and "Wisc. Uniform State Traffic Schedule", ALPRS annual fee (\$100), and local government and reference books as required to update the department's library. Also included are the fees for department members to have access to an outdoor shooting range. 425 ADVERTISING AND PROMOTIONS \$1,500 Covers the costs related to Department promotions, including the continuation of the Department's Adult Citizens' Academy Program and ADA Academy Programs, miscellaneous promotional t-shirts/hats and other items, and a department group picture every 5 years (\$2,000).

#### 426 CRIME PREVENTION

Covers the cost of materials, mass mailings, education, and training to operate numerous programs within the Department's Crime Prevention Unit. Some of these would include: Neighborhood Watch Program (including block captains' recognition/awards), home safety programs, drug awareness programs, bicycle safety program and National Night Out.

\$9,000

#### Departmental Detail Information

#### POLICE DEPARTMENT - 60

## 440 MEDICAL AND SAFETY Covers the cost of emergency blankets, antimicrobial wipes, disinfectants, medical gloves, fingerprint gloves, bandages, CPR

pocket masks, N95 masks, splints, C-collars, first aid kits, jail biohazard response kit, ERU trauma kit, biohazard spill/clean-up kits, and other miscellaneous supplies required to comply with the federal OSHA requirements for bloodborne pathogens, as well as supplies/maintenance and purchase of automated external defibrillators and safety shoes/glasses/respirators for fleet mechanic, and infectious control disease consultant fees (1-2/yr @ \$200/exposure).

#### 460 MINOR EQUIPMENT \$5,000

\$2,500

\$21,000

This line item would cover the costs associated with both anticipated and unanticipated smaller office equipment purchases/replacements, including file cabinets, office chairs, etc..

## 470 AUDIO VISUAL / PHOTO SUPPLIES

Covers the cost of all photo and audio visual supplies, updates, repairs and replacement of all department/squad cameras, as well as the cost for CD's & DVD's for the mandated digital recording of interviews/in-car videos.

#### 480 FIRE EQUIPMENT \$750

This line item would cover the costs associated with the inspection/recharging/replacement of fire extinguishers for department vehicles and throughout the building.

#### 485 POLICE EQUIPMENT \$15,000

This line item will cover costs for the purchase/replacement of needed police equipment, including radar/laser units, annual equipment updates, fingerprint-related items, the replacement of drug testing kits (\$1,000), D.A.A.T. training equipment/maintenance (\$2,000), evidence tech supplies (\$1,000), crisis negotiator equipment, flares (\$3,500), parking tickets, replacement bicycle patrol equipment, stop sticks, etc.

#### 486 AMMUNITION / ARMORY

This line item would cover the costs of replacement and/or updates in OC spray as well as the purchase of ammunition, less lethal rounds--i.e., bean bag (+\$1,000 for qualification rounds), taser cartridges (+\$2,000 for annual certification rounds), and simunition equipment--targets, non-lead based ammunition, match-grade sniper ammunition and all other range and firearm-related supplies.

#### 486.10 ERU EQUIPMENT \$10,000

This line item would cover costs associated with the purchase of specialty ERU equipment including chemical agents, distraction devices, replacement explosive entry explosives, specialty ammunition for the 37mm Sage weapon, and specialty uniforms, as well as sniper team needs for 15 ERU members, 5 TEMS members and 2 K-9 members.

#### 487 POLICE AUXILIARY \$1,500

This line item would cover the cost of replacement and new uniforms for auxiliary police officers, including the cost for inservice training (\$300+), and annual service awards.

#### 488 POLICE SPECIAL OPERATIONS \$4,000

This line item would allow funding to be utilized to work specific drug investigations within the City. Specifically, to fund the purchase, when required, of controlled substances, the development of confidential sources of information, and the purchase of uecessary equipment. Also included are costs associated with subpoenaed telephone/financial records and activation fees for the Drug Unit GPS device.

#### 488.10 DWI ENFORCEMENT \$400

This line item would cover the costs associated with DWI enforcement, including blood draws by hospital personnel of DWI subjects, towing of DWI court-ordered seized vehicles and the requirement to title seized vehicles prior to being sold at auction.

#### 490 POLICE VEHICLES \$150,000

This line item will cover the purchase of five (5) vehicles to replace five (5) police vehicles.

#### Departmental Detail Information

#### POLICE DEPARTMENT - 60

### \$15,000 490.10 POLICE VEHICLES EQUIPMENT This line item will cover the costs associated with equipping replacement squads. NOTE: 5 replacement vehicles are needed in 2015-2 of which will be Caprices; some equip from Crown Vics will not transition into Caprices. Costs include, but is not limited to, registration/title, graphics (@ \$900/ea), a radio (@ \$3,100), computer w/phone card (@ \$2,000), siren (@ \$800), emergency lights (\$2,200), security partition (\$400), shotgun/rifle mounts (@ \$500), molded seat (@ \$1,200), center consoles/computer mounts (@ \$700), pushbar (@ \$200), radar unit (@ \$3,800), Taser unit (@ \$800), squad rifle (@ \$1,500), shotgun (@ \$800), less lethal shotgun (@ \$400), stop sticks (@ \$500), AED (@ \$1,800), first aid kits (@ \$250), Tahoe trunk vaults (@ \$2,000), K-9 insert (@ \$2,500), in-car video equipment (@ \$5,000), Opticom units (@ \$500), and citation printers (@ \$250). (Total cost to equip an additional new squad = \$28,500; costs for 2015 are for transitioning only as no squads are being added to the fleet.) \$4,500 493 CANINE OPERATIONS This line item covers the costs for the K-9 units, including food, veterinarian services, supplies and equipment and medical insurance. \$3,500 495 MISCELLANEOUS This line item covers the costs for notary fees, downtown court parking fees, prisoner costs (\$500), costs for requested transcripts for appealed cases, Spanish translation of Dept. documents/forms/brochures, CDL renewals, evidentiary towing (\$500), paper shredding service (\$675), towel service, various paper products (plates/cups/napkins), plastic utensils, as well as other miscellaneous operating expenses. \$25,000 525 ATTORNEY / LEGAL Covers the cost of legal representation in cases where the City Attorney cannot represent the Department in personnel issues. This line item also covers the cost of the City's labor attorney in those management/labor disputes that are handled by the City's labor attorney, as well as any specialized legal work that may be required. 600 OFFICE EQUIPMENT MAINTENANCE \$7,700 Includes the cost of maintenance contracts for current copy machines, cash registers, dictation system and other miscellaneous service contracts on office equipment. Also includes costs for maintenance/repair of fax machines and other office equipment not covered under a service contract. \$20,000 610 RADIO EQUIPMENT / MAINTENANCE Covers the cost for service contracts (\$9,400 for radio consoles) and all required repairs/replacements of all radio and MDC communication equipment within the Department and its vehicles, as well as the Department's logger machine (not covered by maintenance contract), and any dispatch-related costs (i.e., headsets, etc.). \$7,000 615 GROUNDS MAINTENANCE This line item covers the costs of improvements and maintenance as needed for the exterior grounds of the Department, including lawn maintenance (fertilizing/weed feed @ \$1,000), track maintenance and pond maintenance (\$2,500), canopy lights, parking lot light pole ballasts (\$160/ea.), outside building lights (14 @ \$100/ea.), eagle statue lights/ballasts (4@\$70/ea.). It also covers any purchase of or repairs to equipment used to maintain the exterior grounds of the Department.

#### 620 BUILDING MAINTENANCE

\$43,500

This line item will cover the necessary repairs and maintenance for the Department's building, including the heating and air conditioning units, building security system (cameras and door locks), mnt. supplies, painting of both the interior and exterior of the building, yearly sprinkler system inspections (\$700), 5-yr inspection/flushing of sprinkler system (\$1,000), yearly fire alarm inspections (\$3,200), carpet replacement as needed, reader board repairs, etc.

#### Departmental Detail Information

#### POLICE DEPARTMENT - 60

#### 700 VEHICLE MAINTENANCE

\$32,000

Covers the cost of the maintenance of all police vehicles, including necessary parts and supplies, the replacement of damaged squad decals/graphics, the yearly updates on the diagnostic scanner (\$800), maintenance and refurbishing of the speed trailer, as well as updates/replacement of tools required to maintain the vehicles. Also covers costs for damage to squads not covered by insurance (below \$5,000 deductible).

#### 705 EQUIPMENT MAINTENANCE

\$3,500

This line item would cover the cost of the maintenance of the emergency generator and other specialized equipment used by the Department, including radar maintenance/certifications and fire alarm system repairs/batteries for fire alarm system. Also covers the cost of mandatory leak testing for fuel storage tanks and costs associated with the maintenance/cleaning of the range-annual range air-quality testing and range trap cleaning service (\$5,000).

710 GAS AND OIL \$180,000

Covers the cost of an estimated usage of 50,000 gallons of gasoline at an estimated cost of \$3.50 per gallon, and the required motor oil (152 gallons @ \$9.80/gal.) and transmission oil (2-55gal. drums @ \$18.25/gal.) used by the Department's fleet. Also includes the cost for fuel oil for the generator (2012 = 1,100 gals. @ \$3.3496/gal. + delivery @ \$.099/gal.).

715 TIRES \$10,000

Covers the cost of tires for all department vehicles, including snow tires for winter use and speed rated tires as required.

TOTAL \$867,430

Fund	I / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014	2015
	6,2007,2008 & 2009 95% of Operati				Budget	Estimate	Budget
	6,2007,2008 & 2009 98% of Direct I				Q		
Police		cimpioyee Cost	8-276 to WE E	mergies runu i	,		
	Employee Costs						
100	Salaries, Full Time	4,690,476	4,711,762	4,740,784	4,923,042	4,807,000	4,326,626
105	Salaries, Part Time	60,910	100,924	98,475	121,238	95,000	103,633
110	Salaries, Overtime	352,328	316,663	315,789	245,000	251,750	245,000
115	Salaries, Holiday Pay	96,297	55,437	60,884	98,000	76,000	93,100
120	Special Pay Allowances	114,786	98,773	103,623	93,884	95,000	106,604
130	Retirement	1,025,813	831,185	770,482	551,347	560,616	486,729
135	Social Security	393,482	388,083	390,766	391,553	396,503	486,729
145	Unemployment Compensation	0	0	9,404	0	0	0
150	Insurance, Active Employees	1,051,050	1,164,467	1,066,044	1,227,254	1,153,708	933,888
160	Insurance, Work Comp	131,006	160,046	155,710	151,900	175,750	144,636
165	Insurance, Disability	15,733	16,617	16,573	16,660	17,100	13,586
170	Insurance, Dental	72,383	77,244	73,186	92,222	94,084	75,571
175	Insurance, Group Life	5,791	5,086	4,919	5,978	6,175	5,365
180	Longevity	10,594	9,403	17,166	11,466	9,500	8,301
185	Section 125 Administration	1,263	1,197	4,535	1,176	1,425	1,176
	Dispatch Services	0	0	0	200,000	0	0
	Subtotal	\$8,021,912	\$7,936,887	\$7,828,342	\$8,130,720	\$7,739,612	\$7,030,943
Indirec	t Employee						
200	Travel/Training	38,725	31,347	35,470	30,875	30,875	30,875
205	Recmitment/Testing/Physicals	16,447	20,644	20,009	17,100	19,950	17,100
210	Expense Allowance	707	1,040	747	950	760	950
215	Uniforms and Clothing	9,714	8,177	7,206	6,650	6,650	6,650
220	Tuition Reimbursement	22,693	18,471	18,77 <b>2</b>	28,500	16,150	28,500
225	Recognition	1,487	3,093	5,943	2,850	1,900	2,850
	Subtotal	\$89,773	\$82,772	\$88,147	\$86,925	\$76,285	\$86,925
Utility	Costs						
300	Electricity	76,142	78,190	79,797	74,841	74,841	74,651
305	Water and Sewer	2,386	2,412	2,540	3,800	3,800	3,800
310	Natural Gas	28,492	22,498	27,335	41,800	41,800	41,800
315	Telephone	43,055	43,015	44,156	43,700	38,000	43,700
	Subtotal	\$150,075	\$146,114	\$153,828	\$164,141	\$158,441	\$163,951
Supplie	·s						
400	Office Supplies	11,079	8,784	7,842	11,400	11,400	11,400
410	Printing and Copying	3,385	2,775	2,463	4,275	3,800	4,275
415	Postage	3,165	3,205	3,298	3,325	3,515	3,325
420	Dues and Publications	4,533	4,092	3,580	5,225	4,750	5,225
425	Advertising and Promotions	2,104	347	0	1,425	1,425	1,425
426	Crime Prevention	13,074	7,053	7,223	8,550	8,550	8,550
440	Medical and Safety	4,398	4,524	5,640	5,225	5,225	5,225
460	Minor Equipment	2,642	816	5,040	4,750	4,750	4,750
470	Audio Visual/Photo Supplies	1,696	2,074	584	2,375	2,375	2,375
480	Fire Equipment	101	2,830	504	715	713	715
485	Police Equipment	12,534	9,623	9,807	14,250	14,250	14,250
486	Ammunition/Armory	19,608	19,134	19,426	19,950	19,950	19,950
486.10	ERU Equipment	9,367	9,414	9,166	9,500	4,750	9,500
487	Police Auxiliary	814	923	993	1,425	1,425	1,425
488	Police Special Operations	3,155	1,929	3,636	3,800	2,850	3,800
488.10	DWI Enforcement	68	297	342	380	855	380
490	Police Vehicles	124,287	147,173	145,281	142,500	167,294	142,500
490.10	Police Vehicles Equipment	10,507	14,567	15,908	14,250	14,250	14,250
493	Canine Operations	3,6 <b>3</b> 4	2,286	3,562	4,275	4,275	4,275
495	Miscellaneous	2,983	1,703	1,615	3,325	3,325	3,325
	Subtotal	<b>\$2</b> 33 <b>,134</b>	\$243,547	\$245,908	\$260,920	\$279,727	\$260,920
	Services						
500	County Prisoner Fees	27,462	0	0	0		0
501	Bail Bond	0	-59	-228	0		0
525	Attomey/Legal	55,502	18,289	52,369	23,750	29,450	23,750

		2011	2012	2013	2014	2014	2015
	I / Department	Actual	Actual	Actual	Budget	Estimate	Budget
In 200	06,2007,2008 & 2009 95% of Operatin	ng Costs-5% to	WE Energies	Fund 19			
	Subtotal	\$82,964	\$18,230	<b>\$52,141</b>	\$23,750	\$29,450	\$23,750
Mainte	enance						
600	Office Equip Maintenance	3,074	3,921	5,208	5,230	7 105	7 100
610	Radio Equip/Maintenance	14,427	13,913	21,139	19,000	7,125 19,000	7,320 19,000
615	Grounds Maintenance	6,267	3,865	11,179	6,650	6,650	6,650
620	Building Maintenance	28,789	28,231	21,331	41,325	41,325	41,325
	Subtotal	\$52,557	\$49,930	\$58,857	\$72,205	\$74,100	\$74,295
Vehicl	es						
700	Vehicle Maintenance	28,853	27,832	26,572	30,400	30,400	30,400
705	Equip Maint/Fire Range Repairs	7,907	2,983	2,436	3,325	6,175	3,325
710	Gas/Oil/Flnids	160,893	163,771	154,217	172,900	172,900	171,000
715	Tires	11,524	9,314	7,510	9,500	9,500	9,500
	Subtotal	\$209,177	\$203,899	\$190,735	\$216,125	\$218,975	\$214,225
	Total	\$8,839,592	\$8,681,381	\$8,617,958	\$8,954,786	\$8,576,589	\$7,855,009

### Departmental Detail Information

### **MUNICIPAL COURT - 61**

200 TRAVEL/TRAINING Miscellaneous training classes for employees and mileage reimbursement.		\$1,500
205 RECRUITMENT/PHYSICALS Costs associated with recruitment and hiring of an employee.		<i>\$750</i>
215 UNIFORMS AND CLOTHING Coverage For clothing		<b>\$</b> 500
220 TUITION REIMBURSEMENT City policy tution reimbursement		<b>\$</b> 570
400 OFFICE SUPPLIES Miscelleneous office supplies needed for three employees.		\$1,000
410 PRINTING AND COPYING Administrative printing and copying		<b>\$3</b> ,500
415 POSTAGE Postage costs for various administrative items		\$3,000
420 DUES & PUBLICATIONS Court Clerk Assoc, Judges Assoc.		\$1,200
460 MINOR EQUIPMENT Office items		<b>\$</b> 150
500 COUNTY PRISONER FEES Fees paid to county jail		\$28,500
525 LEGAL SERVICES Legal specific to the Court		<i>\$0</i>
595 MISCELLANEOUS Expenses not covered by specific categories.		\$1,000
600 OFFICE EQUIPMENT MAINTENANCE Copier and typewriter maintenance.	TOTAL	\$250 <b>\$41,920</b>

		2011	2012	2013	2014	2014	2015			
Fund,	/ Department	Actual	Actual	Actual	Budget	Estimate	Budget			
Municij	Municipal Court - 61									
Direct E	imployce Costs									
100	Salaries, Full Time	118,199	78,884	82,558	91,220	91,220	93,338			
105	Salaries, Part Time	26,945	27,330	25,644	29,900	26,000	29,900			
110	Salaries, Overtime	4,148	5,205	232	1,000	0	500			
120	Salaries, Special Pay Allowance	0	35	72	1,000	0	500			
130	Retirement	12,018	4,393	5,642	6,500	6,500	7,266			
135	Social Security	9,624	8,928	8,354	9,300	9,300	9,424			
145	Unemployment	0	0	4,445	0	0	0			
150	Insurance, Active Employees	23,400	<b>26,10</b> 0	28,000	11,200	10,318	5,343			
160	Insurance, Work Comp	0	0	0	500	0	0			
165	Insurance, Disability	352	392	294	450	470	470			
170	Insurance, Dental	1,610	1,670	1,670	525	512	1,090			
175	Insurance, Group Life	174	65	41	160	100	92			
180	Longevity	480	120	195	120	300	300			
185	Section 125 Administration	0	0	0	100	0	0			
	Subtotal	<b>\$196,950</b>	\$153,121	<b>\$157,146</b>	\$151,975	\$144,720	\$148,223			
Inditect	Employee									
200	Travel/Training	1,353	990	1,296	1,500	1,000	1,500			
205	Recruitment/Testing/Physicals	786	724	1,290	750	2,000	750			
215	Uniforms and Clothing	133	257	135	500	25	500			
220	Tuition Reimbursement	570	0	0	570	0	570			
220	Subtotal	<b>\$2,842</b>	\$1,972	\$1,556	<b>\$3,320</b>	\$1,025	\$3,320			
	bactotal	<b>42,042</b>	Ψ1,712	Ψ1,550	Ψ5,520	41,023	Ψυιστ			
Supplies										
400	Office Supplies	903	961	607	1,000	600	1,000			
405	Computer Hardware Software	2,382	0	0	1,500	0	0			
410	Printing and Copying	2,610	1,310	3,344	3,500	1,500	3,500			
415	Postage	348	2,616	2,897	2,750	2,500	3,000			
420	Dues and Publications	0	845	805	750	735	1,200			
460	Minor Equipment	0	0	0	150	0	150			
	Subtotal	\$6,243	\$5,732	\$7,653	\$9,650	\$5,335	\$8,850			
Other Se										
500	County Prisoner Fees	0	20.554	20.604	20 500	25,000	20 500			
525	Legal Services	0	20,554	20,694	28,500	25,000	28,500			
525 595	Miscellaneous		1.260	3,509	1,000	0 800	1,000			
373	Subtotal	1,096 \$1,096	1, <b>2</b> 60 <b>\$21,814</b>	2,899 <b>\$27,102</b>	1,000 <b>\$29,500</b>		1,000 <b>\$29,500</b>			
	Suptotal	\$1,096	P41,014	\$67,10Z	<b>\$29,500</b>	\$25,800	\$47,5UU			
Maintena	псе									
600	Office Equip Maintenance	240	240	276	250	345	250			
	Subtotal	\$240	\$240	\$276	\$250	\$345	\$250			
	Total	\$207,371	<b>\$182,</b> 879	\$193,733	\$194,695	\$177,225	\$190,143			

### Departmental Detail Information

### **EMERGENCY OPERATIONS - 63**

200 TRAVEL/TRAINING There are a variety of training seminars held across the state for emergency operations training. This account would be for all departments. Other training includes required National Incident Management System (NIMS) training and functional exercises.	\$4,500
210 EXPENSE ALLOWANCE Expenses related to special training events, emergency operations events, and other events of a business nature. Food expense for employees for large diasters.	\$1,000
300 ELECTRICITY Expenses related to the warning sirens. All three warning sirens have been replaced within the last 2 years and now each have a meter. This is the reason for the increase in this line item.	\$1,000
315 TELEPHONE  Monthly charges for cellular telephones and fax machine in command vehicles for Fire and Police Departments. This line item also covers expenses for the My State USA callback system.	\$12,500
400 OFFICE SUPPLIES  This money is used for fax ink cartridges, pens, paper, envelopes and other miscellaneous supplies needed to operate the EOC.	\$250
410 PRINTING AND COPYING This money is used for all required materials such as the Emergency Operations Manual, NIMS and MABAS material and other forms to be used in case of an emergency.	\$300
415 POSTAGE This money is used for postage on all correspondence or other materials sent out in the conduct of this department's workload.	\$50
420 DUES AND PUBLICATIONS  Membership fees for various emergency operations organizations including the National Safety Council and Wisconsin Emergency Management MABAS dues.	\$200
470 AUDIO VISUAL/PHOTO SUPPLIES Funding for audio visual items to support emergency operations.	\$400
495 MISCELLANEOUS Miscelleneous items not covered elsewhere.	\$2,750
625 EMERGENCY SIREN SYSTEM MAINTENANCE The City has three large warning sirens that require regular maintenance.	<b>\$1,</b> 750
TOTAL	\$24,700

Fund	l / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Emer	gency Operations - 63						
Direct	Employee Costs						
110	Salaries, Overtime	3,024	1,607	1,541	6,500	0	6,500
130	Retirement	644	349	252	0	0	0
135	Social Security	226	109	114	0	0	0
	Subtotal	\$3,894	\$2,066	<b>\$1,907</b>	\$6,500	\$0	\$6,500
Indire	ct Employee						
200	Travel/Training	750	646	359	4,500	100	4,500
210	Expense Allowance	0	0	73	1,000	100	1,000
	Subtotal	\$750	\$646	\$432	\$5,500	\$200	\$5,500
Utility	Costs						
300	Electricity	20	29	529	0	0	1,000
315	Telephone	2,630	2,584	2,580	12,500	2,575	12,500
	Subtotal	\$2,650	\$2,614	\$3,109	\$12,500	\$2,575	\$13,500
Supplie	es		. ,	,	<b>,</b> , , , , , , ,	7-,-11	1-0,000
400	Office Supplies	0	1,071	0	250	0	250
410	Printing and Copying	0	0	319	750	0	300
415	Postage	0	0	0	50	0	50
420	Dues and Publications	0	0	0	750	0	200
470	Audio Visual/Photo Supplies	308	0	0	400	0	400
495	Miscellaneous	2,103	3,609	8,830	2,750	8,500	2,750
	Subtotal	\$2,411	\$4,680	\$9,149	\$4,950	\$8,500	\$3,950
Mainte	nance						
625	Warning System Maintenance	473	3,307	288	1,750	0	1,750
	Subtotal	\$473	\$3,307	\$288	\$1,750	\$0	<b>\$1,750</b>
	Total	\$10,178	\$13,313	\$14,885	<b>\$31,</b> 200	\$11,275	\$31,200

### Departmental Detail Information

### Fire Department - 65

200 TRAVEL/TRAINING  Money in this line will be used for in-house training related to fire suppression and emergency medical service. Schools, conferences and seminars, certifications in training, inspection, fire investigation and updating training manuals.	\$30,000
205 RECRUITMEN'T/TESTING/PHYSICALS  Money in this line will be used for employee drug testing (\$1500), new hire physical, job trait assessement, and backgorund checks.	\$3,500
210 EXPENSE ALLOWANCE  Large fire expense for Fire Bell, food for firefighters at long term fires, and expenses for hosting meetings and seminars.	\$1,500
215 UNIFORM CLOTHING Cleaning service for station uniforms (\$24,500), dress blues, uniform shirts and pants, repair and cleaning for turnout gear, replacement boots, helmets, and gloves.	\$44,000
220 TUITION REIMBURSEMENT Attendance at Milwaukee Area Technical College for credits towards au associate degree in fire technology and college attendance for credits toward a Bachelor's degree with approval of the Chief and Personnel Committee. The contractual agreement with Local 1848 that needs to be budgeted is \$16,000. The additional cost is for the non-represented personnel.	\$23,000
300 ELECTRICITY Electricity use for Fire Stations 1, 2, & 3.	\$45,350
	\$45,350 \$6,000
Electricity use for Fire Stations 1, 2, & 3.  305 WATER AND SEWER	
Electricity use for Fire Stations 1, 2, & 3.  305 WATER AND SEWER Water and sewer charges to operate Fire Stations 1, 2, & 3.  310 NATURAL GAS Natural gas will be used for heating, hot water, and auxiliary generator on an incidental basis	\$6,000
Electricity use for Fire Stations 1, 2, & 3.  305 WATER AND SEWER Water and sewer charges to operate Fire Stations 1, 2, & 3.  310 NATURAL GAS Natural gas will be used for heating, hot water, and auxiliary generator on an incidental basis for Fire Stations 1, 2, & 3.  315 TELEPHONE	\$6,000 \$31,000
Electricity use for Fire Stations 1, 2, & 3.  305 WATER AND SEWER Water and scwer charges to operate Fire Stations 1, 2, & 3.  310 NATURAL GAS Natural gas will be used for heating, hot water, and auxiliary generator on an incidental basis for Fire Stations 1, 2, & 3.  315 TELEPHONE Monthly charges for Stations 2 and 3, long distance, cellular phone service and advertising.  400 OFFICE SUPPLIES	\$6,000 \$31,000 \$9,500

420 DUES AND PUBLICATIONS  This covers department membership in NFPA, International Association of Fire Chief's, membership in Wisconsin State Fire Service Instructors, NFPA Standard and Code updates, and other miscellaneous publications to aid in keeping up with the changing technologies and skills in fire service and EMS.	\$4,000
425 ADVERTISING AND PROMOTIONS Promotional advertising for EMS and Fire Prevention Weeks.	\$200
427 PUBLIC EDUCATION  This covers EMS week and fire prevention activities throughout the year which include Fire Prevention Week and National Night Out. It also covers fire prevention handouts, senior citizen fire education, and stroke awareness program. This account also funds File of Life materials, and the Honor Guard program.	\$5,000
430 HOUSEKEEPING Dish soap, towels, and other miscellaneous household items not covered in the Facilities Maintenance Budget.	\$1,500
440 MEDICAL AND SAFETY  Emergency ambulance supplies for six ambulances to include but not limited to oxygen delivery and service, suction equipment, diagnostic equipment, C-Spine and patient packaging, splints, kits, cases, BSI, Decon, BioHaz, dressing, bandages, medications, and solutions.	\$26,500
460 MINOR EQUIPMENT' Small hardware, TV, and appliance replacement or repair. Treadmill replacement and other fitness equipment needed to support the Fire Department's Wellness/Fitness program.	<b>\$14,</b> 400
470 AUDIO VISUAL/PHOTO SUPPLIES Film and developing fees for fire alarms, rescues, and fire investigation. Camera purchase, repair and maintenance.	\$800
480 FIRE EQUIPMENT Includes but not limited to nozzles, nozzle repair, hydrotests and air bottle filling, air mask repair, cleaning and testing. Hose repair and explosive meter maintenance. The increase in this line items is on-going hose replacement.	\$12,000
495 MISCELLANEOUS Miscellaneous items not covered elsewhere.	\$300
506 HAZARDOUS RESPONSE UNIT Level B hazardous material and spill clean-up and materials. The purchase of foam and oil shorb also come out of this line item.	\$14,000
523 ADMINISTRATION BILLING FEE 8% billing fee for ALS and BLS treatments and transports and computer tablets and field bridge software annual fees.	\$87,000

525 ATTORNEY/LEGAL  Legal fees for grievance settlements, bargaining or other legal matters.	\$20,000
600 OFFICE EQUIPMENT MAINTENANCE Station 1, 2, and 3 copier supplies and maintenance.	<b>\$</b> 950
610 RADIO MAINTENANCE Repair, maintenance, and batteries for all mobile, portable, paging and base radio equipment. Portable radio battery and analyzer/conditioners.	\$8,000
615 GROUNDS MAINTENANCE Grounds maintenance and flowers for Stations 1, 2, and 3.	\$2,300
620 BUILDING MAINTENANCE Painting, plumbing, heating and air-conditioning repair. Light bulbs, emergency generator and inside repairs for Stations 1, 2 & 3. Annual sprinkler test for Station 1, 2, and 3 (\$1,500).	\$30,000
700 VEHICLE MAINTENANCE Maintenance of 6 ambulances, 4 engines, 1 aerial ladder, 2 grass fire rigs, 2 cars and a command post. Annual brake inspections.	\$37,000
705 EQUIPMENT MAINTENANCE This includes all ground and aerial ladder tests and certifications. Hurst tool repair and maintenance and repairs to small equipment and meters.	\$5,600
710 GAS/OIL/FLUIDS Gas and oil usage and oil changes and filters for all department equipment.	\$54,000
715 TIRES General repair and replacement of tires.	\$4,000
Fund #19 WE Energies 2% of personnel and 5% of the operating budget is charged to Fund #19, except for the following accounts.	
110 OVERTIME Overtime costs for We Energies related events.	\$30,000
200 TRAVEL/TRAINING Training related to specialized equipment, communications, and high risk low frequency type events.	\$15,000
957 EQUIPMENT Fire hose, training props, and saws.	\$15,000
TOTAL	\$587,400

Fund	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Fire -	65	2011	2012	2013	2014		2015
Discor	I/mulausa Casta	22.00%	22,00%	22.00%	26.00%		26.00%
100.00	Employee Costs Salaries, Full Time	780,325	743,000	828,454	940,990	900,000	964,690
105.00	Salaries, Part Time	7,796	230	2,093	2,670	2,670	2,670
110.00	Salaries, Overtime	60,648	79,180	82,958	49,250	49,250	49,250
115.00	, , ,	7,023	0	7,259	8,610	8,610	8,610
120.00	Special Pay Allowances	16,085	2,470	16,459	19,290	19,290	19,630
125.00		583	550	1,035	1,220	1,220	1,220
130.00 135.00		177,710 63,642	168,385 65,860	146,747 69,385	112,060	112,060 73,250	109,910
145.00		05,042	03,800	103	73,250 0	75,250	76,120 0
150.00	- ·	162,425	173,730	159,309	223,050	205,479	203,740
160.00		33,355	36,250	32,313	42,040	42,040	48,440
165.00		2,322	2,450	2,432	3,140	3,140	2,940
170.00	Insurance, Dental	11,231	11,570	12,250	16,050	16,050	16,930
175.00 180.00	Insurance, Group Life	963	860	866	1,100	1,100	1,100
185.00	Longevity Section 125 Administration	1,123 227	1,000 100	1,043 803	1,010 310	1,010 310	1,200 310
105.00	Subtotal	\$1,325,458	\$1,285,635	\$1,363,508	\$1,494,040	\$1,435,479	\$1,506,760
				, ,	, , ,	,-,,,	, _,
	t Employee						=
	Travel/Training	3,108	3,270	3,348	3,950	3,952	7,125
210.00	Recruitmnt/Testng/Physicals Expense Allowance	417 77	1,285 50	573 79	860 370	1,235 247	1,660 370
215.00	Uniforms and Clothing	8,376	8,145	7,069	11,120	11,115	10,870
220.00	Tuition Reimbursement	5,060	1,635	1,707	6,180	1,507	10,925
	Subtotal	\$17,038	\$14,385	\$12,775	\$22,480	\$18,056	\$30,950
*****							
Utility (	Losts Electricity	0	0	10.710	21 (10	20.052	21 540
300.00	Electricity Station #1	4,755	0 3,195	19,710	21,610	20,853	21,540
300.02	Electricity Station #2	5,082	2,880				
300.03	Electricity Station #3	9,214	6,390				
305.00	Water and Sewer	0	0	2,400	2,850	2,470	2,850
305.01	Water and Sewer Station #1	806	790				
305.02		466	225				
305.03 310.00		723 0	950 0	11,521	14,725	15 200	14,725
310.00	Natural Gas Station #1	2,159	1,625	11,521	14,725	15,200	14,723
310.02	Natural Gas Station #2	3,283	2,750				
310.03		6,024	4,885				
	Telephone	2,395	1,320	3,376	3,800	4,323	4,510
	Telephone Station #1	0	0				
315.02	Telephone Station #2	303	300				
315.03	Telephone Station #3 Subtotal	2,405 <b>\$37,615</b>	1,945 <b>\$27,255</b>	\$37,006	\$42,985	\$42,846	\$43,625
	Subbla	437,013	φωι, 200	φ37,000	φ <b>τ2,7</b> 03	φ <b>τ2,040</b>	φ45,025
Supplie							
	Office Supplies	1,159	290	851	1,425	1,425	1,425
410.00	Printing and Copying	150	875 535	649	665	665	665
415.00	Postage Dues and Publications	303	535	544 1 517	950	760	760
	Dues and Publications Advertising and Promotions	1,313 0	2,900 0	1,517 0	1,900 95	1,805 0	1,900 95
427.00		5,034	490	5,410	4,750	4,750	4,750
430.00		353	815	640	710	713	710
	Minor Equipment	5,367	0	4,434	6,840	5,700	6,840
460.01	1 1	0	5,745	8,515	0	0	0
470.00		379	7,850	0	380	380	380
480.00 481.00	Fire Equipment EMS Training & Equipment	10,139	0 <b>2</b> 0	8,365 0	12,350 0	12,350	11,400
495.00	Miscellaneous	94	20	150	140	0 143	140
	Subtotal	\$24,291	\$19,540	\$31,075	\$30,205	\$28,691	\$29,065
		-	•		•	, -	•
Other S		^	005	^	42.450	4750	48 800
	Hazard Response Unit Outside Legal Services	0 4,468	895 8,560	0 5,054	16,1 <b>5</b> 0 4,940	4,750 4,940	13,300 4,940
5=5.00	Subtotal	\$4,468	\$9,455	\$ <b>5,054</b>	\$21,090	\$9,690	\$18,240
		+ 1,100	¥2,100	401004	Ψ==,070	42,020	740,470

		2011	2012	2013	2014	2014	2015
Fund	/ Department	Actual	Actual	Actual	Budget	Estimate	Budget
Mainter	nance						
600.00	Office Equip Maintenance	0	65	356	425	451	450
600.01	Office Equip Maint-Station #1	91	190				
600.02	Office Equip Maint-Station #2	145	315				
600.03	Office Equip Maint-Station #3	105	50				
610.00	Radio Maintenance	4,282	10,265	5,495	6,175	4,750	3,800
615.00	Grounds Maintenance	0	0	725	1,090	1,093	1,090
615.01	Grounds Maintenance Station #1	336	0			•	ŕ
615.02	Grounds Maintenance Station #2	73	0				
615.03	Grounds Maintenance Station #3	128	0				
620.00	Building Maintenance	0	330	9,555	14,250	14,250	14,250
620.01	Building Maintenance Station #1	2,556	1,630	-	-		
620.02	Building Maintenance Station #2	4,021	3,600				
620.03	Building Maintenance Station #3	6,537	. 0				
	Subtotal	\$18,274	\$16,445	\$16,131	\$21,940	\$20,544	\$19,590
Vehicle	_						
700.00	s Vehicle Maintenance	7,905	6,595	11,929	9,140	9,880	17,575
			820	1,279	1,380	1,383	5,320
705.00 710.00	Equipment Maintenance Gas/Oil/Fluids	1,428 9,042	9, <b>475</b>	9,966	13,340	12,968	25,650
		9,042 770			990	2,013	1,900
715.00	Tires		0	1,299	\$24,850	\$26,244	\$50,445
	Subtotal	\$19,145	\$16,890	\$24,473	<b>\$24,830</b>	a20,244	\$30,443
	Total	\$1,446,289	\$1,389,605	\$1,490,023	\$1,657,590	\$1,581,550	\$1,698,675

### Departmental Detail Information

#### INSPECTION - 70

200 TRAVEL & TRAINING Classes and seminars necessary to maintain inspector certifications.	\$	3,500
205 RECRUITMENT/TESTING/PHYSICALS Testing and recruitment costs for new hires.		\$700
215 CLOTTIING MAINTENANCE ID shirts similar to street supervisors		\$800
315 TELEPHONE Five cell phones.	\$	1,700
400 OFFICE SUPPLIES		\$0
401 STATE BUILDING PERMIT SEALS Building seals required by the State for each home constructed.	\$	52,000
410 PRINTING AND COPYING Costs include forms and check lists for permits. Our brochures are being done in-house		\$2,000
415 POSTAGE Postage costs for all mailing from the department.	\$	\$1,100
420 DUES AND PUBLICATIONS Costs incurred to maintain up-to-date codes as well as certification renewal.	\$	\$1,600
440 MEDICAL & SAFETY Safety shoes and glasses.	\$	£1,200
450 PUBLIC INFORMATION		\$500
455 SMALL TOOLS Tape measues, testers, etc.		\$200
460 MINOR EQUIPMEN'I' Locator, test meters, etc.		\$500
495 MISCELLANEOUS		\$400
516 DEMOLITION/PROPERTY CLEANUP	\$1	10,000
524 TESTING Charges paid to the State for Weights & Measures.	\$	\$9,200
600 OFFICE EQUIPMENT MAINTENANCE Fax and copy machines.		\$300
700 VEHICLE MAINTENANCE Maintenance of four cars and the bnoket truck.	9	\$6,000
710 GAS/OIL/FLUIDS 1,950 unleaded gallons at \$3.65/gal.; 1,950 diesel gallons at \$4.04/gal.	\$1	12,000
715 TIRES	\$	\$2,000
Tire replacements for four cars and the hucket truck.	TOTAL \$5	55,700

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Build	ling Inspection - 70						
Direc	t Employee Costs						
100	Salaries, Full Time	412,878	300,410	321,160	379,200	335,000	342,150
105	Salaries, Part Time	17,179	19,708	19,433	17,800	19,500	0
110	Salaries, Overtime	2,090	2,655	1,004	1,000	2,500	3,000
130	Retirement	39,417	19,013	23,054	28,000	25,000	23,266
135	Social Security	30,076	25,388	25,449	30,600	26,000	26,174
150	Insurance, Active Employees	93,000	100,500	81,300	88,000	81,068	56,117
160	Insurauce, Work Comp	14,116	13,564	13,320	15,300	15,300	15,444
165	Insurance, Disability	1,292	1,096	1,175	1,200	1,175	1,175
170	Insurance, Dental	6,400	6,700	6,300	6,300	6,300	5,672
175	Insurance, Group Life	1,731	1,330	1,361	1,800	1,300	1,310
180	Longevity	60	75	120	80	120	0
185	Section 125 Administration	337	296	554	300	250	200
100	Subtotal	\$618,576	\$490,736	\$494,230	\$569,580	\$5 <b>13,513</b>	\$474,508
Indire	ct Employee						
200	Travel & Training	2,312	1,742	1,813	3,800	2,200	3,500
205	Recruitment/Testing/Physicals	78	965	107	800	700	700
215	Clothing Maintenance	515	534	828	700	500	800
	Subtotal	\$2,905	\$3,240	\$2,747	\$5,300	\$3,400	\$5,000
Utility	Costs						
315	Telephone	447	2,121	2,475	1,600	1,500	1,700
0.10	Subtotal	\$447	\$2,121	\$2,475	\$1,600	<b>\$1,500</b>	\$1,700
Suppli	es						
400	Office Supplies	602	1,230	321	1,500	600	0
401	State Building Permit Seals	0	0	0	2,000	0	2,000
410	Printing and Copying	923	2,397	1,664	2,500	1,200	2,000
415	Postage	921	912	583	1,100	1,000	1,100
420	Dues and Publications	2,317	766	771	1,600	1,600	1,600
440	Medical and Safety	1,964	242	454	800	1,500	1,200
440	Public Information	1,721	0	1,659	0	0	500
455	Small Tools, Minor Equip., Misc. Suppl	107	40	203	200	150	200
460	Minor Equipment	200	0	0	800	200	500
495	Miscelaneous	18	624	409	500	200	400
	Subtotal	\$8,773	\$6,211	\$6,064	\$11,000	\$6,450	\$9,500
Other	Services						
516	Demolition/Property Cleanup	0	0	0	10,000	2,000	10,000
524	State - Weights & Measures	9,200	9,200	9,200	10,000	9,200	9,200
327	Subtotal	\$9,200	\$9,200	\$9,200	\$20,000	\$11,200	\$19,200
Mainto	pance						
		0	0	0	200	450	200
600	Office Equipment Maintenance	0	0	0	300	150	300
	Subtotal	\$0	\$0	\$0	\$300	\$150	\$300
Vehicle	es						
700	Vehicle Maintenance	3,025	3,156	3,742	7,500	2,500	6,000
710	Gas/Oil/Fluids	12,103	9,547	9,391	12,000	9,500	12,000
715	Tires	5	1,234	0	2,000	500	2,000
	Subtotal	\$15,133	\$13,937	\$13,133	\$21,500	\$12,500	\$20,000
	Total	\$655,034	\$525,446	\$527,851	\$629,280	\$548,713	\$530,208

### CITY OF OAK CREEK 2015 ANNUAL BUDGET

### **Departmental Detail Information**

#### **HEALTH DEPARTMENT - 75**

200 TRAVEL/TRAINING

200 TRAVEL/ TRAINING	\$3,500
205 RECRUITMENT/TESTING/PHYSICALS For advertising for any vacant position(s) and the funding for pre-employment physicals for employees. Record checks for volunteers.	\$2,000
315 TELEPHONE Staff phones	\$1,200
400 OFFICE SUPPLIES Paper, pens, folders and miscellaneous office supplies needed for daily office business.	<b>\$90</b> 0
410 PRINTING AND COPYING For costs of printing forms, letters, reports, for both nursing and environmental health.	<b>\$1,</b> 900
415 POSTAGE For the mailing of correspondence, immunization reminders, lab/test samples, license renewals, etc	\$1,600
420 DUES AND PUBLICATIONS  For departmental membership in professional organizations (Nurses/Public Health/Environmental) and for subscriptions to nursing and public health journals.	\$1,000
425 ADVERTISING AND PROMOTIONS Community outreach and education.	\$1,000
440 MEDICAL AND SAFETY For the purchase of vaccines (Influenza- \$6800; Pneumonia-\$500; Hepatitis B -\$700; TB Skin test solution- \$1,800), syringes, alcohol, cotton balls, Band-Aids, and miscellaneous medical/first aide equipment - \$1,000; beach testing - \$2,000; Altosid XR \$1,000	\$13,800
470 AUDIO VISUAL/PHOTO SUPPLIES For the purchase of videos for staff/public use and developing of photos of our activities.	\$200
495 MISCELLANEOUS  For the purchase of miscellaneous supplies or for unforeseen price increases.	\$1,500
507 HAZARDOUS WASTE DISPOSAL  For the payment of sharps destruction and for the purchase of sharps containers.  Another increase for pick-up and increase client use of these services.	\$3,500
514 CONSULTANTS For payment of audits and consultant services including RS back-up.	<b>\$</b> 500
524 TESTING For mandated lab tests/x-rays for contagion control/environmental safety. Lab recertification fee will be due in 2012. 600 OFFICE EQUIPMEN'T MAINTENANCE	<i>\$500</i>
For recalibration of audiometers and blood pressure screening equipment, etc.	\$400
700 VEHICLE MAINTENANCE For maintenance of Sanitarian vehicle.	\$900
710 GAS & OIL For Sanitarian vehicle and any nursing staff usage.	\$1,500
TOTAL:	\$35,900

Fun	d / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Heal	th - 75						
Direc	t Employee Costs						
100	Salaries, Full Time	285,106	302,520	321,459	351,200	290,000	348,302
105	Salaries, Part Time	70,725	49,720	48,888	83,984	40,000	89,422
110	Salaries, Overtime	228	1,353	2,369	2,000	2,000	2,000
130	Retirement	34,469	20,490	23,826	27,770	25,000	26,259
135	Social Security	26,289	26,292	28,177	33,286	30,000	33,486
150	Insurance, Active Employees	87,000	93,000	87,000	72,600	66,881	41,807
160	Insurance, Work Comp	14,312	13,564	13,696	14,000	21,620	18,204
165	Insurance, Disability	1,077	1,175	1,155	1,200	1,100	1,175
170	Insurance, Dental	5,100	5,300	6,200	3,024	3,024	5,961
175	Insurance, Group Life	1,958	2,055	1,795	2,100	1,200	1,112
180	Longevity	120	120	60	120	. 0	0
185	Section 125 Administration	163	169	333	200	150	200
	Subtotal	\$526,547	\$515,759	\$534,958	\$591,484	\$480,975	\$567,929
Indire	ct Employee						
200	Travel/Training	1,809	1,822	3,164	3,500	3,000	3,500
205	Recruitment/Testing/Physicals	864	2,071	1,721	2,000	2,000	2,000
	Subtotal	\$2,673	\$3,892	\$4,885	\$5,500	\$5,000	\$5,500
Utility	Costs						
315	Теlерhопе	730	786	595	1,200	1,200	1,200
	Subtotal	\$730	\$786	\$595	\$1,200	\$1,200	\$1,200
Suppli	es						
400	Office Supplies	816	1,51 <b>2</b>	1,172	1,000	900	900
410	Printing and Copying	1,634	2,007	956	2,000	1,900	1,900
415	Postage	1,128	885	775	1,600	1,600	1,600
420	Dues and Publications	598	842	404	1,000	1,000	1,000
425	Advertising and Promotions	152	785	685	1,000	1,000	1,000
440	Medical and Safety	5,843	11,613	8,379	13,300	13,300	13,800
470	Audio Visual/Photo Sopplies	0	3	179	200	200	200
495	Miscellaneons	959	2,001	1,764	2,000	2,000	1,500
	Subtotal	\$11,130	\$19,647	\$14,314	\$22,100	\$21,900	\$21,900
Other	Services						
507	Hazardons Waste Disposal	2,311	2,726	2,863	3,500	3,500	3,500
514	Consultants	0	83	2,863	200	200	500
524	Testing	13	150	0	500	500	500
324	Subtotal	\$2,324	\$2,959	\$2,881	\$4,200	\$ <b>4,200</b>	\$4,500
Mainte	anganga.						
600	Office Equip Maintenance	0	400	/5	400	400	400
000	Subtotal	\$0	\$400	65 <b>\$65</b>	\$400	400	400
	Subtotat	₽U	<b>\$400</b>	\$05	\$400	\$400	\$400
Vehicle							
700	Vehicle Maintenance	70	325	272	1,000	1,000	900
710	Gas & Oil	1 <b>,11</b> 7	1,294	1,065	1,500	1,500	1,500
	Subtotal	<b>\$1,187</b>	\$1,618	\$1,337	\$2,500	\$2,500	\$2,400
	Total	\$544,591	\$545,060	\$559,035	\$627,384	\$516,175	\$603,829

### Departmental Detail Information

#### **ENGINEERING - 81**

200 TRAVEL/TRAINING Engineering Department must stay current in traffic analysis & signage, construction testing, hydrologic & storm sewer design, and street lighting & pavement design.	\$4,500 inspection &
205 RECRUITMENT AND TESTING Recruitment for possible vacant positions	\$250
215 CLOTHING MAINTENANCE Maintain uniforms for field personnel	\$700
315 TELEPHONE Five cell phones	\$2,000
400 OFFICE SUPPLIES  No longer an individual department budget item	\$0
410 PRIN'I'ING AND COPYING Contracts, notices and informational pieces	\$2,200
415 POSTAGE	\$800
420 DUES AND PUBLICATIONS Professional memberships, registrations, certifications and subscriptions.	\$500
440 MEDICAL AND SAFETY Safety shoes and glasses.	\$500
455 SMALL TOOLS Tape measures, hand levels, etc.	\$125
460 MINOR EQUIPMENT Traffic connters, etc.	\$1,700
462 FIELD SUPPLIES Construction inspection/surveying needs such as stakes, lath, marking paint, etc.	\$1,500
515 ENGINEERING/CONSULTING This will provide funds to retain consultants to supplement staff with specialized exp	\$80,000 pertise needs.
516 DIGGERS HOTLINE. The City is charged on a per call basis for the field marking of its underground facility.	\$38,000 ics.
600 OFFICE EQUIPMENT MAINTENANCE Covers the cost of maintaining two high volume copiers, plotter and other miscelland	\$2,500 eous equipment.
700 VEHICLE MAINTENANCE Maintenance of five vehicles.	\$1,200
705 EQUIPMEN'I MAINTENANCE Maintenance of survey equipment (including batteries).	\$500
710 GAS/OIL/FLUIDS 1,200 gallons @ \$3.40/gal. and oil changes for 5 vehicles	\$4,400
715 TIRES Tires for five vehicles.	\$1,000
TOTAL	L \$142,375

Fund	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Engi	neering - 81						
Direct	Employee Costs						
100	Salaries, Full Time	470,457	483,978	487,987	482,713	482,713	449,082
110	Salaries, Overtime	3,755	3,396	3,965	6,000	1,500	4,000
125	Car Allowance	2,400	1,800	1,800	1,800	1,800	1,800
130	Retirement	49,435	28,625	33,381	33,790	33,790	30,538
135	Social Security	35,125	35,450	36,461	36,928	36,928	34,355
145	Unemployment Compensation	4,116	0	0	0	0	0
150	Insurance, Active Employees	114,750	102,000	104,000	82,700	76,185	65,605
160	Insurance, Work Comp	18,564	17,004	17,644	18,000	24,500	19,856
165	Insurance, Disability	1,488	1,645	1,645	1,880	1,800	1,410
170	Insurance, Dental	7,910	7,000	8,700	7,056	7,056	8,116
175	Insurance, Group Life	881	1,021	998	1,000	1,300	1,006
180	Longevity	600	600	600	600	600	360
185	Section 125 Administration	280	477	651	500	250	400
	Subtotal	\$709,761	<b>\$682,996</b>	\$697,832	\$672,967	\$668,422	<b>\$616,528</b>
Indire	ct Employee						
200	Travel/Training	125	385	4,658	4,500	5,000	4,500
205	Recruitmnt/Testng/Physicals	42	32	18	300	100	250
215	Clothing Maintenance	491	501	634	700	1,000	700
	Subtotal	\$658	\$917	\$5,310	\$5,500	\$6,100	\$5,450
Utility	Costs						
315	Telephone	1,816	1,713	1,759	1,700	1,300	2,000
	Subtotal	\$1,816	\$1,713	\$1,759	\$1,700	\$1,300	\$2,000
Supplie	es						
400	Office Supplies	1,246	1,485	1,580	2,000	400	0
410	Printing and Copying	0	2,164	2,602	2,200	1,500	2,200
415	Postage	579	725	786	800	300	800
420	Dues and Publications	421	536	85	700	600	500
425	Advertising and Promotions	0	0	32	0	0	0
440	Medical and Safety	629	340	3	700	250	500
455	Small Tools	16	0	0	150	50	125
460	Minor Equipment	2,085	550	1,623	1,700	1,800	1,700
462	Field Supplies	963	1,364	1,937	1,500	800	1,500
	Subtotal	\$5,939	\$7,164	\$8,650	\$9,750	\$5,700	\$7,325
Other	Services						
515	Engineering/Consulting	875	750	-750	101,966	5,000	80,000
516	Diggers Hotline Services	24,777	27,546	32,716	27,500	37,000	38,000
524	Testing Subtotal	\$25,652	\$28,296	\$31,966	<b>\$12</b> 9,466	\$42,000	\$118,000
N. 1		+=0,500	7-109-170	402,700	ψ <b></b> /, TUV	472,000	4110,000
Mainte 600	nance Office Equip Maintenance	1,238	1,346	1.440	1 100	1 500	2.500
000	Subtotal	\$1,238	\$1,346	1,440 <b>\$1,440</b>	3,300 <b>\$3,300</b>	1,500 <b>\$1,500</b>	2,500 <b>\$2,500</b>
Vehicle		. ,	,	+7***	,-,-,-v	+-1000	+-,550
v епісіє 700	S Vehicle Maintenance	809	2,208	1,144	1,200	1,300	1 200
705	Equipment Maintenance	0	2,208	1,144	750	1,300	1,200
710	Gas/Oil/Fluids	3,946	4,269	3,903	4,750	2,500	500
715	Tires	3,940	4,209	3,903	1,000	2,500 0	4,400
	Subtotal	\$5, <b>13</b> 9	\$6,477	\$5,047	\$7,700	\$3,800	1,000 <b>\$7,100</b>
	Total	\$750,203	\$728,908	\$752,003	\$830,383	\$728,822	\$758,903

## Departmental Detail Information

### STREET DEPARTMENT - 83

200 TRAVEL/TRAINING Seminars for highway safety, snow plow rodeo, tree trimming, road maintainance, snow and icc control and school reimbursment.	1,200
205 RECRUITMEN'I AND TESTING Recruitment of part time employees and vacancies. Drug and alcohol testing. CDL License reminbursment	5,000
215 UNIFORM MAINTENANCE Maintain uniforms and logo shirts for Supervisors.	8,000
300 ELECTRICITY Buildings #1 at 800 W. Puetz	40,900
305 WATER AND SEWER Building #1	4,200
310 NATURAL GAS Buildings #1 at 800 W. Puetz	32,000
315 TELEPHONE  Monthly and long distance telephone charges, including cell phones for Street Superintendent,  Street Supervisors & Chief Mechanic,; fax machine and pagers.	3,800
400 OFFICE SUPPLIES Paper, pens, pencils, folders, film, batteries and miscellaneous office supplies.	2,000
410 PRINTING AND COPYING Forms, public information, envelopes & stationary; copier charges & misc printing and copying.	500
420 DUES AND PUBLICATIONS  Membership in organizations, subscriptions to technical journals, including the Daily Reporter and the Milwaukee Journal/Sentinal.	750
Membership in organizations, subscriptions to technical journals, including the Daily	750 1,000
Membership in organizations, subscriptions to technical journals, including the Daily Reporter and the Milwaukee Journal/Sentinal.  430 HOUSEKEEPING	
Membership in organizations, subscriptions to technical journals, including the Daily Reporter and the Milwaukee Journal/Sentinal.  430 HOUSEKEEPING Paper products, cups, towels, shop soaps,  435 REIMBURSABLE EXPENSE	1,000
Membership in organizations, subscriptions to technical journals, including the Daily Reporter and the Milwaukee Journal/Sentinal.  430 HOUSEKEEPING Paper products, cups, towels, shop soaps,  435 REIMBURSABLE EXPENSE Sale of culvert pipe for new residents and replacement of old pipes  440 MEDICAL AND SAFETY Boots, vests, gloves, goggles, rain suits, hearing protection, safety shoes, safety glasses,	1,000 11,000
Membership in organizations, subscriptions to technical journals, including the Daily Reporter and the Milwaukee Journal/Sentinal.  430 HOUSEKEEPING Paper products, cups, towels, shop soaps,  435 REIMBURSABLE EXPENSE Sale of culvert pipe for new residents and replacement of old pipes  440 MEDICAL AND SAFETY Boots, vests, gloves, goggles, rain suits, hearing protection, safety shoes, safety glasses, hearing tests and first aid supplies.  455 SMALL TOOLS	1,000 11,000 6,000

## Departmental Detail Information

475 SIGN MATERIALS Mailboxes, barricades, orange safety barrels, mailbox supplies, guard rails graffitti remover, and all other sign related materials	24,000
495 MISCELLANEOUS Nuts, bolts, bardware, nails, carpenter shop supplies, hoses, chains, traps and advertising.	3,000
525 ATTORNEY/LEGAL	4,000
610 RADIO MAINTENANCE 2-way radios installed in all trucks and equipment.	500
615 GROUNDS MAINTENANCE Signs, lights, fertilizier, grass seed, trees, flowers and yard gates at 800 W. Puetz.	6,000
620 BUILDING MAINTENANCE Doors, windows, boilers, sinks, pest control, oil dry, mats & rags; other building telated items	18,000
640 STREET MAINTENANCE MATERIALS  Stone, asphalt material, cold patch, concrete for street repairs, oil dry concrete block, grass seed, top soil, erosion matting, brooms, rakes, shovels, small hand tools and repairs, gl;ass beads, tree removal supplies, snow fence, tool handles and marking paints.	52,200
645 BOULEVARD DECORATIONS Flag maintenance, banners, banner brackets and Christmas decorations & repairs.	7,000
660 SNOW AND ICE REMOVAL MATERIALS Salt 4000 tons for seasonal fill and 1250 tons reserve fill @ \$52.49 pcr ton 5000 gallons of Calcium Chloride @ \$.60 per gallon	301,800
700 VEHICLE MAINTENANCE Cars, small trucks, plow trucks, metal, welding supplies, aerosel paints and towing.	55,000
705 EQUIPMENT MAINTENANCE Graders, loaders, mowers, backhoes, plow and spreader parts	45,000
710 GAS/OIL/FLUIDS Regular gas, diesel #2, windshield solvent, hydraulic oil, transmission fluid, LP gas, additives, fuel pump repairs, grease and antifreeze.	148,500
715 TIRES All tire related items and tire machine repairs	15,000
TOTAL	808,350

Fund	1 / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Street	s - 83						
Direct	Employee Costs						
100	Salaries, Full Time	1,347,610	1,154,114	1,359,139	1,421,855	1,335,000	1,365,271
105	Salaries, Part Time	68,912	81,104	76,237	89,400	75,000	89,400
110	Salaries, Overtime	50,773	17,267	56,423	55,000	80,000	55,000
130	Retirement	157,266	69,220	92,510	94,391	91,000	93,942
135	Social Security	105,312	94,020	108,036	108,772	103,000	105,684
145	Unemployment Compensation	0	73	7,550	0	0	0
150	Insurance, Active Employees	312,500	338,100	354,000	432,071	398,033	<b>32</b> 9,669
160	Insurance, Work Comp	61,686	61,899	59,924	62,000	83,828	70,784
165	Insurance, Disability	4,844	4,793	5,020	5,000	6,700	6,579
170	Insurance, Dental	21,600	22,600	25,000	32,404	32,404	35,181
175	Insurance, Group Life	4,930	3,448	3,149	4,500	4,910	4,572
180	Longevity	3,420	2,692	2,930	3,000	3,420	3,420
185	Section 125 Administration	329	407	1,756	450	470	450
	Subtotal	\$2,139,182	\$1,849,738	\$2,151,673	\$2,308,843	\$2,213,765	\$2,159,952
	ct Employee						
200	Travel/Training	0	632	529	1,200	1,900	1,200
205	Recruitmnt/Testng/Physicals	4,995	4,942	7,582	5,000	13,600	5,000
215	Uniforms and Clothing	8,770	8,302	7,154	8,000	7,800	8,000
	Subtotal	\$13,765	\$13,875	\$15,265	\$14,200	\$23,300	\$14,200
Utility	Costs						
300	Electricity	37,646	37,025	40,264	40,000	41,000	40,900
305	Water and Sewer	3,494	3,556	3,791	4,200	4,200	4,200
310	Natural Gas	19,799	14,755	19,600	32,000	30,000	32,000
315	Telephone	3,508	2,979	3,919	3,800	4,000	3,800
	Subtotal	\$64,447	\$58,315	\$67,574	\$80,000	\$79,200	\$80,900
Supplie	es						
400	Office Supplies	1,857	2,298	2,043	2,000	1,000	2,000
410	Printing and Copying	168	535	1,052	500	500	500
420	Dues and Publications	522	611	317	750	480	750
430	Housekeeping	9,087	7,288	6,901	1,000	800	1,000
435	Reimbursable Expenses/Culverts	8,553	7,025	14,359	11,000	8,000	11,000
440	Medical and Safety	7,810	6,218	5,686	6,000	5,000	6,000
455	Small Tools	3,019	3,632	5,000	4,000	4,000	4,000
460	Minor Equipment	2,648	5,926	5,314	5,000	5,000	5,000
465	Chemicals	3,825	2,643	3,302	3,000	3,000	3,000
475	Sign Materials	23,805	23,699	23,534	24,000	20,000	24,000
495	Miscellaneous	3,352	2,223	677	3,000	750	3,000
	Subtotal	\$64,646	\$62,098	<b>\$6</b> 8, <b>18</b> 4	\$60,250	\$48,530	\$60,250
Other	Services						
525	Attorney/Legal	3,742	3,689	17,748	4,000	320	4,000
	Subtotal	\$3,742	\$3,689	<b>\$17,74</b> 8	\$4,000	\$320	\$4,000
Mainte	nance						
600	Office Equip Maintenance	0	164	0	0	0	0
610	Radio Maintenance	60	307	224	500	150	500
615	Grounds Maintenance	6,161	4,526	2,982	6,000	1,000	6,000
620	Building Maintenance	22,268	15,853	12,280	18,000	21,000	18,000
640	Street Maintenance Materials	50,792	66,754	68,149	65,000	65,000	52,200
645	Boulevard Decorations	7,940	9,792	6,614	7,000	6,500	7,000
660	Snow and Ice Removal Materials	258,898	281,046	171,912	279,000	395,000	301,800
	Subtotal	\$346,119	\$378,443	\$262,162	\$375,500	\$488,650	\$385,500

Func	Vehicle Maintenance Equipment Maintenance Gas/Oil/Fluids Tires Sub		2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Vehic	les							
700	Vehicle Maintenance		60,297	45,281	42,568	65,000	40,000	55,000
705	Equipment Maintenance		34,108	42,382	43,241	45,000	35,000	45,000
710	Gas/Oil/Fluids		122,833	105,339	138,894	150,000	150,000	148,500
715	Tires		14,786	10,646	11,831	15,000	12,000	15,000
		Subtotal	\$232,024	\$203,648	\$236,535	\$275,000	\$237,000	\$263,500
	Total		\$2,863,925	\$2,569,806	\$2,819,142	\$3,117,793	\$3,090,765	\$2,968,302

## Departmental Detail Information

## FORESTRY - 88

200 Travel/Training	
Maintenance workshops for maintenance supervisor, technician & staff	<i>\$1,600</i>
205 Recruitment/Testing/Physicals Classified ads for part-time maintenance, hearing tests, CDL license & physicals	\$800
215 Uniforms & Clothing coveralls, rain gear, gloves, staff shirts & uniforms	\$850
315 Telephone Annual phone costs	\$800
400 Office Supplies Folders, markers, labels, pens, binders, ink, ribbons, steno pads, staplers, printer cartridges, envelopes, paper and other misc. supplies needed to conduct daily business as well as special	
410 Printing and Copying Printing costs	\$400
415 Postage Mailings & UPS charges	\$500
420 Dues & Publications Various publications	\$1,060
440 Medical & Safety Reimbursement for safety shoes/safety glasses/first aid supplies	\$600
460 Minor Equipment Office, grounds, buildings, vehicle, equipment & tools	\$2,000
465 Chemicals	\$750
494 Leased/Rental Equipment	\$2,000
495 Miscellaneous	\$200
665 Boulevard Maintenance Puetz Road and Howell Avenue Boulevard Maintenance	\$2,000
700 Vehicle Maintenance Supplies/repairs on Department trucks.	<i>\$5,000</i>
705 Equipment Maintenance Maintenance and service on mowers, tractors, power tools, plows, power equipment, trailer Supplies/materials/equipment such as nuts, bolts, springs, saw blades, etc., needed to performaintenance tasks.	
710 Gas & Oil	\$7,920
715 Tires	\$1,500
Vehicle/equipment tires.	\$31,230

		2011	2012	2013	2014	2014	2015
Fund,	/ Department	Actual	Actual	Actual	Budget	Estimate	Budget
Forestry	r <b>-</b> 88						
Direct E	mployee Costs						
100	Salaries, Full Time			149,476	160,493	163,334	165,379
105	Salaries, Part Time			17,540	21,600	18,000	21,600
110	Salaries, Overtime			405	1,500	200	1,500
130	Retirement			9,880	11,234	11,234	11,246
135	Social Security			12,279	13,932	13,932	14,306
150	Insurance, Active Employees			44,000	37,700	34,731	21,497
160	Insurance, Work Comp			6,372	13,500	9,705	8,090
165	Insurance, Disability			607	500	705	705
170	Insurance, Dental			2,850	3,804	3,804	3,168
175	Insurance, Gronp Life			285	700	300	257
180	Longevity			145	0	180	180
185	Section 125 Administration			234	100	175	200
	Subtotal			\$244,073	\$265,063	\$256,300	\$248 <b>,12</b> 8
Indirect	Employee						
200	Travel/Training			1,958	1,600	1,000	1,600
205	Recruitmnt/Testng/Physicals			1,272	800	870	800
215	Uniforms and Clothing			846	850	850	850
	Subtotal			\$4,076	\$3,250	\$2,720	<b>\$3,25</b> 0
Utility Co	osts						
315	Telephone			748	800	750	800
0.10	Subtotal			\$748	\$800	\$750	\$800
				4.10	4000	4100	4000
Supplies							
400	Office Supplies			344	250	250	250
410	Printing and Copying			513	400	400	400
415	l'ostage			232	500	250	500
420	Dues and Publications			428	1,060	500	1,060
440	Medical and Safety			572	600	600	600
460	Minor Equipment			1,705	2,000	1,500	2,000
465	Chemicals			0	750	750	750
494	Leased/Rontal Equipment			0	2,000	0	2,000
495	Miscellaneous			126	200	150	200
	Subtotal			\$3,920	\$7,760	\$4,400	\$7,760
Maintena	nce						
615	Grounds Maintenance			3,516	0	0	0
665	Boulevard Maintenance			2,000	2,000	1,000	2,000
	Subtotal			\$5,516	\$2,000	\$1,000	<b>\$2,00</b> 0
Vehicles							
700	Vehicle Maintenance			3,390	5,000	3,500	5,000
705	Equipment Maintenance			2,497	3,000	2,500	3,000
710	Gas/Oil/Fluids			7 <b>,8</b> 88	9,000	8,000	,
715	Tires			888	1,500	900	7,920 1,500
	Subtotal			<b>\$14,663</b>	\$18,500	\$14 <b>,900</b>	\$17,420
	Total			\$272,996	\$297,373	\$280,070	<b>\$279,35</b> 8

## Departmental Detail Information

#### PARKS - 89

200 TI 1/TI 1 1	
200 Travel/Training  Maintenance workshops for maintenance supervisor, technician & staff	\$2,000
205 Recruitment/Testing/Physicals Classified ads for part-time maintenance, hearing tests, CDL license & physicals	<i>\$1,600</i>
215 Uniforms & Clothing coveralls, rain gear, gloves, staff shirts & uniforms	<i>\$1,500</i>
300 Electricity  Facility charges & energy charges for 15 different locations throughout the city estimated to be 7% increase	\$8,300
305 Water & Sewer Three locations plus athletic fields estimated to be 6% increase	\$4,240
310 Natural Gas  Heating for Miller Park pavilion & two garages located at 800 W Puetz	<i>\$10,500</i>
315 Telephone Cellular phone - Parks Supervisor	<i>\$500</i>
400 Office Supplies I'olders, markers, labels, pens, binders, ink, ribbons, steno pads, staplers, printer cartridges, stationery, envelopes, paper and other misc. supplies needed to conduct daily business as well as special forms.	<i>\$200</i>
415 Postage Mailings & UPS charges	<i>\$0</i>
420 Dues & Publications Various publications	\$1,400
440 Medical & Safety Reimbursement for safety shoes/safety glasses/first aid supplies	\$2,500
460 Minor Equipment Office, grounds, buildings, vehicle, equipment & tools	\$3,000
494 Leased/Rental Equipment	\$0
495 Miscellaneous	\$100
600 Office Equipment Maintenance	\$0
615 Grounds Maintenance Picnic tables, paint, fertilizer, lumber, herbicide, baseball infield mix, Round-Up, Aqua Shade, Miller Pond water management, city hall complex flowers/shrubs & sidewalk salt, park signs, wood chips, topsoil, seeds, trees, etc. & other supplies/materials needed for maintenance of public grounds. Use of Border Collies to remove Canada Geese from Miller Park pond. Actylic crack filling court surfaces. Veterans Memorial Park maintenance.	\$50,500
620 Buildings Maintenance Paint, insulation, lumber fire extinguishers, keys, plumbing supplies, wire, Plexiglas, cement, shelving, supplies, etc. &other supplies/materials/equipment needed for maintenance of public buildings. Fire protection system inspection/testing for cold storage building.	\$5,000

## Departmental Detail Information

### PARKS - 89

635 Facility/Equipment Rental		\$3,000
port-a-jon unit rental for various park sites, road signs, and miscellaneous equipment rentals		
665 Boulevard Maintenance Puetz Road and Howell Avenue Boulevard Maintenance		\$6,000
700 Vehicle Maintenance Supplies/repairs on Department trucks.		\$10,000
705 Equipment Maintenance Maintenance and service on mowers, tractors, power tools, plows, power equipment, trailers, etc. Supplies/materials/equipment such as nuts, bolts, springs, saw blades, etc., needed to perform maintenance tasks.		\$13,000
710 Gas & Oil Diesel (4604 gal x \$4.04/gal. = \$18,600), Unleaded (6000 gal x \$3.65/gal = \$21900)		<i>\$31,500</i>
715 Tires Vehicle/equipment tires.		\$3,000
	TOTAL	\$157,840

Fund	/ Domoston and	2011	2012	2013	2014	2014	2015
rund ,	/ Department	Actual	Actual	Actual	Budget	Estimate	Budget
Parks M	Asintenance - 89						
Direct E	Employee Costs						
100	Salaries, Full Time			146,053	164,100	164,100	166,13
105	Salaries, Part Tirne			66,197	91,800	70,000	91,800
110	Salaries, Overtime			5,523	5,000	10,000	5,000
130	Retirement			12,577	14,500	14,500	13,414
135	Social Security			16,065	19,600	19,600	19,732
150	Insurance, Active Employees			39,000	37,700	34,731	28,981
160	Insurance, Work Comp			10,690	13,500	12,795	11,031
165	Insurance, Disability			568	705	705	705
170	Insurance, Dental			2,400	2,676	2,676	3,168
175	Insurance, Group Life			321	700	405	228
180	Longevity			235	120	240	240
185	Section 125 Administration			59	100	4	50
	Subtotal			\$299,686	\$350,501	\$329,756	\$340,486
Indirect I	Employee						
200	Travel/Training			1,765	2,000	1,800	2,000
205	Recruitmnt/Testng/Physicals			1,900	1,000	1,600	1,600
215	Uniforms and Clothing			1,514	1,500	1,500	-
	Subtotal			\$5,178	\$4,500	\$4,900	1,500 <b>\$5,100</b>
Helia Ca	225						
Udlity Co 300							
305	Electricity Water and Sewer			7,308	8,560	7,000	8,300
310	Natural Gas			2,896	4,240	3,000	4,240
315	Telephone			8,377	11,000	9,500	10,500
,13	Subtotal			513	500	500	500
	Subtotal			\$19,093	\$24,300	\$20,000	<b>\$23,54</b> 0
Supplies							
400	Office Supplies			0	200	25	200
410	Printing and Copying			66	0	0	υ
415	Postage			76	100	0	0
420	Dues and Publications			335	1,400	500	1,400
440	Medical and Safety			2,428	2,500	2,500	2,500
460	Minor Equipment			2,165	3,000	2,500	3,000
195	Miscellaneous			0	100	85	100
	Subtotal			\$5,070	\$7,300	\$5,610	\$7,200
Maintenar	nce						
15	Grounds Maintenance			45,108	50,500	50,000	50,500
520	Building Maintenance			5,244	5,000	5,000	5,000
635	Facility/Equipment Rental			2,742	3,000	3,000	3,000
665	Boulevard Maintenance			5,667	6,000	6,000	6,000
	Subtotal			\$58,761	\$64,500	\$64,000	\$64,500
/chieles							
00	Vehicle Maintenance			/ 177	40.000	FAAA	40.000
05	Equipment Maintenance			6,377	10,000	5,000	10,000
10	Gas/Oil/Fluids			9,575	13,000	13,000	13,000
15	Tires			25,321	32,000	28,000	31,500
1.5	Subtotal			4,251 <b>\$45,523</b>	3,000 <b>\$58,000</b>	3,000 <b>\$49,000</b>	3,000 \$ <b>57,500</b>
	35101112			4101000	4001000	ΨT 2,000 U	Ψ37,300
	Total						

## Departmental Detail Information

#### **RECREATION - 90**

200 Travel/Training	<i>\$300</i>
Maintenance workshops for maintenance supervisor, technician & staff	- -
205 Recruitment/Testing/Physicals Classified ads for part-time maintenance, hearing tests, CDL license & physicals	<b>\$</b> 500
315 Telephone Annual phone costs	<i>\$950</i>
400 Office Supplies Folders, markers, labels, pens, binders, ink, ribbons, steno pads, staplers, printer carter envelopes, paper and other misc. supplies needed to conduct daily business as well as	_
410 Printing and Copying	\$8,100
415 Postage Mailings & UPS charges	\$3,200
420 Dues & Publications Various publications	\$200
425 Advertisting and Promotions	\$300
460 Minor Equipment Office, grounds, buildings, vehicle, equipment & tools	\$150
475 Recreation Equipment & Supplies	\$8,500
495 Miscellaneous	\$0
600 Office Equipment Maintenance	\$500
620 Building Maintenance	\$500
635 Facility/Equipment Rental	\$7,000
700 Vehicle Maintenance Supplies/repairs on Department trucks.	\$500
710 Gas & Oil	\$700
715 Tires Vehicle/equipment tires.	\$0
ventere/ equipment mes.	\$33,400

Fund ,	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget_	2014 Estimate	2015 Budget
Recreat	ion - 90						
Direct F	Imployee Costs						
100	Salaries, Full Time		367,721	117,810	118,000	115,000	67,317
105	Salaries, Part Time		339,675	196,567	158,000	158,000	158,000
110	Salaries, Overtime		5,694	255	0	0	0
130	Retirement		31,585	13,293	12,500	12,500	10,251
135	Social Security		55,461	24,532	21,115	21,115	12,358
145	Unemployment Compensation		215	299	0	150	0
150	Insurance, Active Employees		81,300	22,000	15,000	13,819	3,000
160	Insurance, Work Comp		26,556	9,598	0	11,912	7,906
165	Insurance, Disability		1,410	470	500	470	235
170	Insurance, Dental		6,100	2,400	2,016	2,016	1,006
175	Insurance, Group Life		1,491	818	475	500	318
180	Longevity		340	0	120	240	0
185	Section 125 Administration		177	175	100	1 <b>15</b>	100
	Subtotal		917,724	\$388,217	\$327,826	\$335,837	\$260,491
Indirect	Employee						
<b>2</b> 00	Travel/Training		4,314	179	600	200	300
205	Recruitmnt/Testng/Physicals		1,761	602	600	500	500
215	Uniforms and Clothing		916	0	0	0	0
	Subtotal		6,991	\$781	\$1,200	\$700	\$800
Utility Co	osts						
300	Electricity		8,095	0	0	0	0
305	Water and Sewer		2,365	0	0	0	0
310	Natural Gas		6,649	0	0	0	0
315	Telephone		2,447	924	700	900	950
	Subtotal		19,555	\$924	\$700	\$900	\$950
Supplies							
400	Office Supplies		2,629	1,975	2,000	1,900	2,900
410	Printing and Copying		11,114	5,328	5,300	5,250	8,100
415	Postage		6,676	1,449	1,700	1,300	3,200
420	Dues and Publications		391	874	500	150	200
425	Advertising and Promotions		100	229	300	229	300
440	Medical and Safety		2,615	0	200	0	0
460	Minor Equipment		1,904	0	200	200	150
475	Recreation Equip/Supplies		12,158	8,401	11,800	8,000	8,500
495	Miscellaneous		175	0	200	0	0
	Subtotal		37,761	\$18,256	\$22,200	\$17,029	\$22,450
Maintena	nce						
600	Office Equip Maintenance		719	685	1,000	300	500
615	Grounds Maintenance		46,266	0	0	0	0
620	Building Maintenance		5,931	148	2,000	500	500
635	Facility/Equipment Rental		15,664	10,631	6,000	6,600	7,000
665	Boulevard Maintenance		2,035	0	0	0	0
	Subtotal		70,616	<b>\$11,464</b>	\$9,000	\$7,400	\$8,000
Vehicles							
700	Vehicle Maintenance		17,203	255	1,500	300	500
705	Equipment Maintenance		12,142	255	1,300	0	0
710	Gas/Oil/Fluids		31,621	554	1,000	700	700
715	Tires		3,322	0	500	0	0
	Subtotal		64,288	\$809	\$3,000	\$1,000	\$1,200
	Total		1,116,935	\$420,451	\$36 <b>3,926</b>	\$362,866	\$293,891



	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
					Circ	ulation							MEN I
Circ Desk	13,631	12,311	13,869	13,236	11,432	14,930	15,145	12,425	11,197	11,319	10,251	9,949	149,695
Self Check	7,696	7,273	8,432	7,862	7,453	9,244	9,474	8,460	8,075	8,494	7,445	6,999	96,907
Overdrive Audio	217	231	261	262	218	299	276	310	274	308	301	287	3,244
Overdrive E-Book	856	722	776	739	774	805	766	805	756	779	707	765	9,250
Overdrive Kindle	337	310	337	292	290	306	325	311	258	320	268	321	3,675
Check-Ins	17,325	16,504	19,476	18,099	16,959	19,074	22,129	19,281	17,161	16,238	15,271	14,512	212,029
TOTAL	22,737	20,847	23,675	22,391	20,167	25,584	25,986	22,311	20,560	21,220	18,972	18,321	262,771

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
					Databa	se Us	age						
BadgerLink (Searches)	1,217	60	535	305	597	205	20	554	722	604	462	399	5,680
BadgerLink (Sessions)	887	22	227	221	285	79	16	183	189	220	408	398	3,135
Ancestry (Searches)	915	15	169	1,102	166	559	279	102	196	153	0	157	3,813
Ancestry (Sessions)	11	1	6	21	4	7	6	4	4	5	0	11	80
TOTAL	3,030	98	937	1,649	1,052	850	321	843	1,111	982	870	965	12,708

- 9	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
				(	ompu	ter Us	age						
Word Processing	10	8	24	25	20	23	35	18	30	48	65	80	386
Internet	983	1,060	1,403	1,374	1,238	1,282	1,309	1,288	1,397	1,395	1,237	1,180	15,146
TOTAL	993	1,068	1,427	1,399	1,258	1,305	1,344	1,306	1,427	1,443	1,302	1,260	15,532



	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
					Ref	erence							
Adult	626	696	944	820	812	1,034	869	814	1,050	835	651	635	9,786
Juvenile	78	81	137	123	114	498	283	196	213	122	61	86	1,992
TOTAL	626	696	944	820	812	1,034	869	814	1,050	835	651	635	11,778

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	TOTAL
				M	eeting	Room	Use						
Library Programs	17	20	20	26	14	31	30	10	<b>1</b> 9	30	22	23	262
Community Use	7	8	7	6	8	7	5	5	9	7	3	4	76
TOTAL PROGRAMS	24	28	27	32	22	38	35	15	28	37	25	27	338

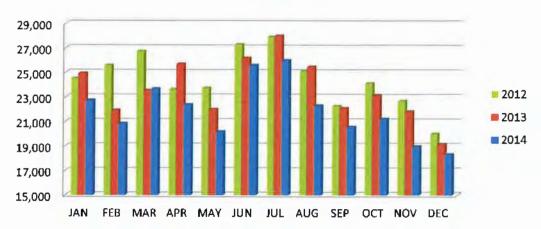
_													
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL
				Pre	gram	Atten	dance						
Library Attendance	240	382	490	426	281	1,139	1,474	1,172	285	573	360	465	7,287
Community Attendance	146	227	307	197	177	106	85	90	166	114	93	34	1,742
TOTAL PROGRAMS	386	609	797	623	458	1,245	1,559	1,262	451	687	453	499	9,029

	REGISTERED	RESIDENT	NON RESIDENT	PAST PARTICIPANT	NEW PARTICIPANT
	5	UMMER RI	EABINSKHALI	ENGE	
Age Birth - 5	192	151	41	64	128
Age 6 - 11	375	302	73	148	227
Age 12 - 17	150	117	33	99	51
Age 18+	191	137	54	67	124
TOTAL	908	707	201	378	530

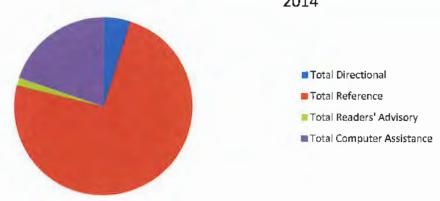


## LIBRARY STATISTICS 2011 -2014

## Monthly Check-outs



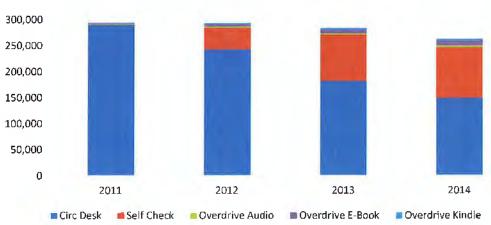
# Reference Question Breakdown by Type 2014



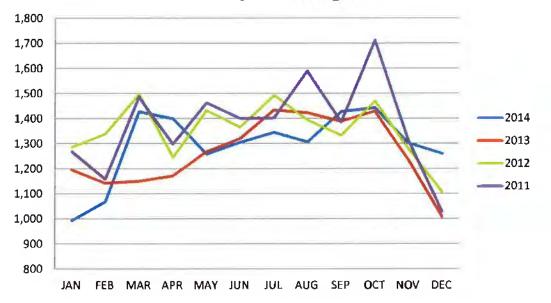


## LIBRARY STATISTICS 2011 -2014

## Check-out Breakdown



## **Computer Usage**



## **Departmental Detail Information**

### Library - 95

200 TRAVEL/TRAINING Includes mileage and other costs incurred in attending committee meetings, workshops, seminars and conventions, both locally and regionally. Also includes registration fees, lodging and meals.	\$1,500
205 RECRUITMENT/TESTING/PHYSICALS Includes recruitment advertising and examinations for new employees.	\$500
300 ELECTRICITY Includes electricity for operation of heating and air conditioning units, interior and exterior lighting and office equipment.	\$20,710
305 SEWER AND WATER Includes quarterly payments for municipal scwer, water and fire hydrants.	<b>\$2,</b> 000
310 NATURAL GAS Includes fuel for heating and ventilating units, peripheral heating boiler and hot water.	\$12,000
315 TELEPHONE Includes 12 telephone sets, all local and long distance calls, telephone books, lines for fax machine and listings in telephone books.	\$2,500
400 OFFICE SUPPLIES Includes pens, pencils, markers, ink ribbons, calendars, paper clips, staples, note pads, receipt tape, etc.	\$3,500
401 MATERIAL PROCESSING SUPPLIES Includes RFID supplies, dust jacket covers, binding tape, media cases, labels, Mylar, etc.	\$3,000
410 PRINTING AND COPYING	\$2,000
Includes all supplies for photocopiers and printers for both staff and public use. Also includes brochures, bookmarks, promotional materials, stationery, envelopes, etc.	
415 POSTAGE Includes regular postage and United Parcel Service costs.	\$300
420 DUES AND PUBLICATIONS	\$700
Includes memberships in Wisconsin Library Association, American Library Association and professional publications necessary to keep abreast of current library trends.	

425 PROGRAMMING Includes children's and adult library program costs: promotional materials, outside performers, speakers, props, supplies and advertising.	\$2,750
460 MINOR EQUIPMEN'I'	\$0
469 TECHNOLOGY Includes professional services from Milwaukee County Library System IT personnel, website hosting, software and hardware upgrades for library computers, and time management software.	<b>\$</b> 1,750
470 AUDIOVISUAL Includes collection development in these areas: adult, young adult and juvenile compact discs, DVDs, Audiobooks, and kits (mixed media)	\$18,000
471 BOOKS Includes collection development for print materials in the adult, young adult and juvenile areas of the library.	\$63,000
472 SUBSCRIPTIONS, MAGAZINES Includes subscription costs for adult, young adult and juvenile titles through subscription jobber and direct subscriptions.	\$5,500
473 SUBSCRIPTIONS, NEWSPAPERS Includes subscriptions for newspaper titles of local and national interest to all patrons.	\$2,500
540 FEDERATED AUTOMATION FEES Includes automation charges for participation in the on-line library computer system, system-wide cataloging services, and costs associated with subscriptions for online databases, WPLC and Zinio.	\$32,013
540.20 FEDERATED OPERATING FEES Includes charges for forms and postage.	\$6,000
620 BUILDING MAINTENANCE Includes maintenance for lighting, heating and air conditioning units, plumbing, emergency lighting and routine maintenance.	\$6,000

**TOTAL** \$186,223

Fund	/ Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Library	y - 95						
Direct .	Employee Costs						
100	Salaries, Full Time	264,318	249,716	286,772	313,851	295,000	321,069
105	Salaries, Part Time	205,658	210,972	178,527	215,175	200,000	213,585
130	Retitement	38,289	24,838	29,072	29,953	28,000	29,210
135	Social Security	34,805	34,917	34,607	40,471	37,000	40,902
150	Insurance, Active Employees	6 <b>2,</b> 700	77,400	76,000	95,300	87,793	51,978
160	Insurance, Work Comp	3,316	2,904	2,548	3,000	2,596	1,840
165	Insurance, Disability	920	1,096	1,312	1,200	1,352	1,410
170	Insurance, Dental	5,070	5,310	5,200	6,500	6,500	6,508
175	Insurance, Group Life	1,321	844	870	1,400	1,100	425
185	Section 125 Administration	12	169	463	170	230	200
	Subtotal	\$616,409	\$608,166	\$615,369	\$707,020	\$659,571	\$667,128
	t Employee						
200	Travel/Training	434	<b>2,</b> 796	1,143	1,500	1,500	1,500
205	Recruitmnt/Testng/Physicals	389	661	699	300	300	500
	Subtotal	\$823	\$3,457	\$1,842	\$1,800	<b>\$1,</b> 800	\$2,000
Utility (							
300	Electricity	20,975	25,710	26,064	21,210	20,000	20,710
305	Water and Sewer	1,926	1,765	1,838	2,300	1,800	2,000
310	Natural Gas	6,056	8,065	8,504	10,000	12,000	1 <b>2</b> ,000
315	Telephone	1,804	2,194	2,779	1,300	2,000	2,500
	Subtotal	\$30,761	\$37,734	\$39,185	\$34,810	\$35,800	\$37,210
Supplie							
400	Office Supplies	4,898	5,478	6,590	3,900	3,500	3,500
401	Material Processing Supplies	5,025	4,185	3,613	2,000	3,000	3,000
410	Printing and Copying	2,973	3,865	1,375	2,000	1,000	2,000
415	Postage	791	367	365	500	250	300
420	Dues and Publications	814	854	575	1,000	700	700
425	Programming	2,226	2,802	3,072	2,500	1,000	2,750
460	Minor Equipment	0	0	34	0	0	0
469	Technology	155	0	7,572	1,500	1,500	1,750
470	Audio Visual/Photo Supplies	22,273	19,241	15,432	18,000	18,000	18,000
<b>47</b> 1	Books	65,098	56,828	59,313	66,000	66,000	63,000
472	Subscriptions, Magazines	7,823	6,425	5,527	9,000	8,500	5,500
473	Subscriptions, Newspapers	1,814	1,767	2,705	2,000	2,200 0	2,500 0
495	Miscellaneous	426	14,024	0	-		\$103,000
	Subtotal	\$114,316	\$115,837	\$106,175	\$108,400	\$105,650	<b>\$103,000</b>
Other S		0	0	47.2	0	2.712	0
525	Legal Services	0	0	473	28,000	2,713	0 32,013
540	Federated Automation Fees	21,346	30,105	27,426	28,000	28,500	
540.20	,	8,095	7,797	5,485	4,000	5,800	6,000
	Subtotal	\$29,441	\$37,902	<b>\$33,3</b> 84	\$32,000	\$37,013	\$38,013
Mainter		2.075	2.407	0.117	^	200	0
600	Office Equip Maintenance	3,965	3,396	2,337	6,000	2,500	6,000
620	Building Maintenance Subtotal	9,346 <b>\$13,311</b>	6,984 <b>\$10,381</b>	6,224 <b>\$8,561</b>	\$6,000	\$2,700	\$6,000
	Total	\$805,061	\$813,477	\$804,515	\$890,030	\$842,534	\$853,351

# Special Revenue Funds

Fund Name: Solid Waste - Fund 11

Department: Street Department

#### Fund Description:

The Solid Waste Fund of the Street Department is responsible for collection and disposal of all solid waste materials generated by residents of the City of Oak Creek. It also provides funding for the operation of the recycling center. The 2000 budget moved the Solid Waste Fund to the Special Revenue set of funds to more accurately reflect the operations of the Fund. The decision was made to allocate 20% of all Street Department costs to the Solid Waste Fund. This was done after an analysis of man hours showed that the total of all rubbish collection, recycling yard operations, spring and fall pickups, monthly brush pickups and other related activities was about 20% of the total man hours of the department. This 20% allocation was done for all department costs other than recycling and tipping fee charges from landfills.

In 2013, the Street Department had multiple retirements and the City analyzed the service of collecting refuse. Resulting from that analysis, the City decided to contract out the refuse service. With the change in the contract the City also determined that only one full time and two part time Street Department employees attributed to the recycling center should be charged to the Solid Waste Fund.

In 2014, the City was able to reduce the Solid Waste tax levy by \$150,000 due to savings from the contract.

#### Fund Objectives:

- Actively and uniformly enforce all municipal codes related to Solid Waste and recycling
- Take any necessary actions to keep the City eligible for any available grants
- Provide the residents with a recycling yard, refuse collection, and brush pick up

#### **Future Issues**

Continuing to monitor the costs of operation including any potential future increases in the contract costs in an effort to keep the Solid Waste portion of the tax levy low.

## Departmental Detail Information

#### **SOLID WASTE - FUND 11**

200 TRAVEL/TRAINING Seminars for employee training	\$150
205 RECRUITMENT/TESTING/PHYSICALS CDL reimbursements	\$1,500
215 UNIFORM MAINTENANCE	\$2,300
300 ELECTRICITY 20% of the main building at 800 W. Puetz and the Recycling Center buildings at 720 W. Puetz	\$13,000
305 WATER AND SEWER Recycling yard at 720 W Puctz and 20% of Main building at 800 W Puetz	\$1,800
310 NATURAL GAS 20% of the main building at 800 W. Puetz and the Recycling Center buildings at 720 W. Pnetz	\$7,000
315 TELEPHONE  Monthly and long distance telephone charges, including 20% of cell phones for Street  Superintendent, Supervisor & Chief Mechanic; Fax machine and pagers.	\$1,010
400 OFFICE SUPPLIES Paper, pens, pencils, folders and miscellaneous office supplies	\$400
410 PRINTING AND COPYING Forms, public information and cost of garbage cart stickers and ordinance sheets	\$500
420 DUES AND PUBLICATIONS Subscriptions to the Daily Reporter and Milwaukee Journal/Sentinal.	\$500
430 HOUSEKEEPING Paper products, cups, towels, shop soaps, hand soaps	\$500
435 REIMBURSABLE EXPENSES / NEW RESIDENTS New residential garbage carts, cart repairs and additional carts for resalc.	\$0
440 MEDICAL AND SAFETY Boots, vests, gloves, goggles, rain suits, ear protection, safety shoes, glasses, safety equipment and first aid supplies.	\$1,500
455 SMALL TOOLS City and employee tool replacements new tools and repairs	\$1,000
460 MINOR EQUIPMENT Drills, air guns, saws, grinders, etc.	\$1,000
465 CHEMICALS Degreasers, engine cleaners and a variety of solvents.	\$1,000

494 LEASED MAJOR EQUIPMENT Cardboard compactor lease January thru March @ \$205/month	<b>\$2,</b> 460
495 MISCELLANEOUS Nnts, bolts, hardware, hoses, shovels, chain, tool handles and tarps.	\$500
507 HAZARDOUS WASTE DISPOSAL	\$0
514 CONSULTING Monitoring of Drexel Landfill ground water.	\$10,500
520 LANDFILL CHARGES Landfill charges for households & non-profits	\$0
520.01 YARD DUMPSTERS 44 yard compactors and 30 yard dumpsters at the Recycling Center switch out charges for recyclables	\$0
521 RECYCLING Curbside pickup done by Advance Disposal plns the cost of disposal of freon appliances, flonrescent lamps, tires, propane tanks, anti-freeze, oil and e-cycling products.	\$252,474
522 COMPOSTING  Leaves dumped at the Waste Management Landfill.	\$0
523 Refuse Pick up Residential trasb pickup @ \$34,850 per month	\$816,299
525 ATTORNEY/LEGAL Costs for grievances and legal advice.	\$1,000
600 OFFICE EQUIP MAINT	<b>\$1</b> 90
610 RADIO MAINTENANCE Maintaining 2-way radios for garbage trucks.	\$300
615 GROUNDS MAINTENANCE Signs, lights and repairs to the grounds at Recycling Center at 720 W. Puetz and 20 % of the main building at 800 W. Pnetz.	\$1,200
620 BUILDING MAINTENANCE Pest control, Recycling Center huildings at 720 W. Puetz and 20% of main Bld. 800 W Pnetz oil dry, mats & rags	\$6,000
700 VEHICLE MAINTENANCE Maintenance of garbage trucks, including towin	\$5,000
705 EQUIPMENT MAINTENANCE Maintenance of tub grinder, brush chippers, compactors.	\$15,000
710 GAS/OIL/FLUIDS #2 Diesel fuel including all taxes, pump repairs, additives, all oils, windshield solvents, transmission fluids antifreeze and grease	\$14,500
715 TIRES Tires and all related tire items for garbage trucks, tub grinder, chippers.	\$5,000
TOTAL	\$1,163,583

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Special Revenue Fund - Solid Waste - Fund 11	I					•
Beginning Fund Balance	\$47,260	\$34,932	\$158,049	\$196,517	\$196,517	<b>\$172,1</b> 73
REVENUES						
Taxes and Assessments 300.00 Property Tax	1, <b>2</b> 35,185	1 260 195	1 242 105	1 212 105	1 010 105	1 212 105
Subtotal	\$1,235,185	1,362,185 <b>\$1,362,185</b>	1,362,185 <b>\$1,362,1</b> 85	1,212,185 <b>\$1,212,185</b>	1,212,185 <b>\$1,212,18</b> 5	1,212,185 <b>\$1,212,185</b>
Grants and Aids						
324.00 Recycling Grant	85,229	94,460	94,478	94,460	94,365	94,365
Subtotal	\$85,229	\$94,460	\$94,478	<b>\$94,4</b> 60	\$94,365	\$94,365
Charges for Services						
346.30 Special Pickup Fees	7,390	6,385	7,765	6,000	6,000	6,000
Non-Profit Solid Waste Fee Subtotal	0	0	0	25,000	0	0
Subtotal	\$7,390	\$6,385	\$7,765	<b>\$31,00</b> 0	\$6,000	\$6,000
Commercial Revenues						
360.00 Interest Income	225	106	0	500	100	100
366.20 Recyclables Sold	<b>3</b> 8,893	46,754	33,131	50,000	25,000	30,000
368.00 Miscellaneous Revenue	542	488	325	500	350	500
369.00 Recycling Yard Fee Subtotal	43,370	0	0	0	0	0
Subtotal	\$83,030	\$47,347	\$33,456	\$51,000	\$25,450	\$30,600
Total Revenues	\$1,410,834	\$1,510,377	\$1,497,884	\$1,388,645	\$1,338,000	\$1,343,150
EXPENDITURES						
Direct Employee Costs						
100.00 Salaries, Full Time	314,339	284,953	15,122	57,753	57,753	58,331
105.00 Salaries, Part Time	0	12,550	22,474	15,000	15,000	25,250
110.00 Salaries, Overtime	14,216	6,152	6,041	0	5,000	5,000
130.00 Retirement	37,618	16,056	2,177	4,043	1,000	3,966
135.00 Social Security	23,401	21,694	4,113	5,566	2,000	4,462
145.00 Unemployment Compensation	0	0	2,545	0	0	0
150.00 Insurance, Active Employees	77,700	84,500	70,350	21,300	21,300	23,525
160.00 Insurance, Work Comp	31,136	30,760	31,364	750	3,972	3,860
165.00 Insurance, Disability	1,206	1,198	1,010	1,200	235	235
170.00 Insurance, Dental 175.00 Insurance, Group Life	5,400 1,232	5,600 862	4,750 701	1,644 800	1,644 0	1,650 800
180.00 Longevity	855	673	0	700	0	700
185.00 Section 125 Administration	57	107	ŏ	110	0	0
Subtotal	\$507,160	\$465,105	\$160,648	\$108,866	\$107,904	\$127,779
Indirect Employee						
200.00 Travel/Training	0	92	104	150	100	150
205.00 Recruitmnt/Testng/Physicals	1,208	922	159	1,500	150	1,500
215.00 Uniforms and Clothing	2,193	2,192	1,809	2,300	1,800	2,300
Subtotal	\$3,401	\$3,206	\$2,071	\$3,950	\$2,050	\$3,950
Utility Costs						
300.00 Electricity	12,662	11,582	13,121	13,000	13,200	13,000
305.00 Water and Sewer	1,615	1,604	1,578	1,800	1,600	1,800
310.00 Natural Gas	6,188	4,767	6,385	7,000	7,000	7,000
315.00 Telephone	877	899	980	1,010	1,000	1,010
Subtotal	\$21,342	\$18,851	\$22,064	\$22,810	\$22,800	\$22,810

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
Supplies						
400.00 Office Supplies	521	580	494	800	400	400
410.00 Printing and Copying	898	592	196	900	500	500
420.00 Dues and Publications	439	390	322	500	350	500
430.00 Housekeeping	2,272	1,822	1,725	2,000	250	500
435.00 Reimbursable Exp/New Residents	1,000	6,423	9,900	0	1,600	0
440.00 Medical and Safety	1,952	1,545	1,439	1,500	1,200	1,500
455.00 Small Tools	747	896	1,216	1,000	1,000	1,000
460.00 Minor Equipment	497	1,238	581	1,000	300	1,000
465.00 Chemicals	1,244	759	824	1,000	500	1,000
494.00 Leased Major Equip-Compactors	0	1,025	2,460	2,460	1,000	2,460
495.00 Miscellaneous	150	368	272	500	150	500
Subtotal	\$9,720	\$15,638	\$19,430	\$11,660	\$7,250	\$9,360
Other Services						
514.00 Consulting	10,240	10,240	10,240	10,500	10,240	10,500
520.00 Landfill Charges	352,204	332,723	390,293	360,000	360,000	0
520.01 Yard Dumpsters	78,257	107,125	72,110	135,200	80,000	0
521.00 Recycling Charges	296,312	315,030	320,902	315,650	315,650	252,474
523.00 Refuse Pick up	0	0	418,200	418,200	418,200	816,299
525.00 Attorney/Legal/Claims	935	922	4,437	1,000	150	1,000
Subtotal	\$737,948	\$766,040	\$1,216,182	\$1,240,550	\$1,184,240	\$1,080,273
Maintenance						
600.00 Office Equip Maintenance	0	41	0	190	0	190
610.00 Radio Maintenance	15	77	54	300	0	300
615.00 Grounds Maintenance	6,792	1,117	976	1,200	4,100	1,200
620.00 Building Maintenance	6,425	4,525	3,066	6,000	6,000	6,000
Subtotal	\$13,232	\$5,760	\$4,096	\$7,690	<b>\$10,1</b> 00	<b>\$7,69</b> 0
Vehicles						
700.00 Vehicle Maintenance	40.247	20.474	4.015	E 000	2.000	E 000
	49,247	32,474	4,915	5,000	3,000	5,000
705.00 Equipment Maintenance	12,854	6,499	12,537	15,000	10,000	15,000
710.00 Gas/Oil/Fluids 715.00 Tires	62,849	64,356	14,066	14,000	14,000	14,500
715.00 Tires Subtotal	5,409	9,332	3,407	9,000	1,000	5,000
Subtotal	\$130,359	\$112,661	\$34,925	\$43,000	\$28,000	\$39,500
Subtotal Operations	\$1,423,162	\$1,387,260	\$1,459,416	\$1,438,526	\$1,362,344	<b>\$1,</b> 29 <b>1,36</b> 2
Interfund Transfers						
900.00 To General Fund	0	0	0	0	0	44,052
Subtotal	\$0	\$0	\$0	\$0	\$0	\$44,052
Total Expenditures	\$1,423,162	\$1,387,260	\$1,459,416	\$1,438,526	\$1,362,344	\$1,335,414
	, -,,	v- <b>,</b>	+- <b>,,</b>	,,,,,,,,	+- <b>,,</b>	·-,,
Revenues Over/(Under) Expenditure	(12,328)	123,117	<b>3</b> 8,468	(49,881)	(24,344)	7,736
Reserved for Hazardous Waste Dis Unreserved Fund Balance	\$10,000 \$24,932	\$10,000 \$148,049	\$10,000 \$186,517	\$10,000 \$136,636	\$10,000 \$162,173	\$10,000 \$169,909
Ending Fund Balance	\$34,932	\$158,049	\$196,517	\$146,636		
TWOING LANG DESSIVE	φυ <del>4,</del> 734	φ130 <sub>3</sub> 043	φ13Ω <sup>2</sup> 217	φ <b>140</b> ,030	\$172,173	<b>\$179,9</b> 09
Fund Balance Percentage	2.5%	11.4%	13.5%	10.2%	12.6%	13.5%

Fund Name: Donations/Activities Fund -- Fund 12

#### Fund Description:

Over the years different departments have created various donation, activity and grant escrow accounts for a variety of purposes. In 1999 the Common Council approved a policy regarding the creation of donation accounts in an attempt to manage the existing accounts and to require Council approval before donation accounts are created in the future. The Council annually reviews the other activity and grant accounts in this fund. The largest amount of activity in this fund is related to the Parks and Recreation Department programs and resale of event tickets for amusement parks like Great America and Noah's Ark. The Parks and Recreation Department keeps a small handling fee to use for their needs from the ticket sales. In 2005, the City accepted responsibility for the Veterans Memorial account for the purchase of additional memorial bricks and maintenance of the site. In 2007, the tracking of Health Department grants was added to this fund.

#### Fund Objectives:

Since each of the different accounts has a different purpose the objective is to spend the funds for the respective reasons.

#### **Future Issues**

None at this time.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate_	Budget
Internal Services Fund - Donation / Activities	s Escrow I	rund 12				
Beginning Fund Balance	\$145,546	\$156,090	\$214,241	\$257,054	\$257,054	\$150,786
REVENUES						
Commercial Revenues						
342.01 Fire Donations	6,910	1,298	917	5,000	7,850	5,000
Fire Grants	1,884	0	0	0	200	0
342.02 Police Donations	2,595	16,525	13,310	5,000	6,000	5,000
Police Grants	13,107	0	18,029	0	0	0
342.04 Celebrations Donations	18,909	22,541	14,274	15,000	13,900	15,000
342.05 Police Abandonments	0	18,749	0	0	116	0
342.06 Library Donations	7,248	4,516	4,523	5,000	3,300	5,000
342.07 Recreation Activities	136,710	132,603	123,668	135,000	125,000	135,000
342.08 Health Department Grants	71,551	86,328	98,324	70,000	71,195	70,000
342.09 EMS Allocations	7,303	0	7,161	8,500	0	8,500
342.10 Veterans Memorial Fund	1,814	<b>1,29</b> 7	0	0	0	0
342.12 Vending Machines	4,102	3,615	3,156	3,000	2,500	3,000
Subtotal	\$272,133	\$287,470	\$283,362	\$246,500	\$230,061	\$246,500
Total Revenues	\$272,133	\$287,470	\$283,362	\$246,500	\$230,061	\$246,500
EXPENDITURES						
Other Services						
595.01 For the Fire Department	7,279	815	515	5,000	2,363	5,000
595.02 For the Police Department	2,958	14,219	10,178	5,000	12,337	5,000
595.04 For the Celebrations Activities	17,502	9,967	10,136	15,000	7,600	15,000
595.05 For the Police Department	9,100	0	0	, 0	0	0
595.06 For the Library	559	0	26	5,000	96,634	5,000
595.07 For the Recreation Department	135,932	132,603	128,118	135,000	125,000	135,000
595.08 For Health Dept Activities	71,551	71,177	88,811	70,000	71,195	70,000
595.09 For EMS Activities	2,220	539	0	2,500	21,200	2,500
595.10 For Veterans Memorial Fund	2,240	0	0	500	0	500
595.12 Vending Machines	4,322	0	2,765	3,000	0	3,000
595.14 Pending Fines	7,926	0	0	0	0	0
Subtotal	\$261,589	\$229,320	\$240,548	\$241,000	\$336,329	\$241,000
Total Expenditures	\$261,589	\$229,320	\$240,548	\$241,000	\$336,329	\$241,000
Revenues Over/(Under) Expend	\$10,544	\$58,151	\$42,813	\$5,500	-\$106,268	\$5,500
Ending Fund Balance Fund Balance Percentage	\$156,090 59.7%	<b>\$214,241</b> 59.8%	\$257,054 106.9%	\$262,554 108.9%	\$150,786 44.8%	\$156,286 64.8%

Fund Name: WE Energies Mitigation Payments - Fund 19

#### Fund Description:

In 2001, WE Energies proposed construction of three new power generation units for the site of the current electric power plant on Lake Michigan; the Public Service Commission (PSC) approved the construction of two units. There then began several years of application processing and legal challenges. After the Circuit Court denied the PSC approval, a challenge was taken to the Wisconsin Supreme Court. In June, 2005, the Supreme Court issued a decision which overruled the Circuit Court, thus allowing the construction of the WE Energies Elm Road Generating Station to proceed. The City and WE Energies had negotiated an agreement for the Conditional Use Permit for the power plant, and a development agreement to alleviate as much as possible the burden of the construction and continued operation of the plant on the surrounding neighborhoods and on the City overall. Part of the negotiated agreement provided for specific payments to be made to the City to mitigate the extra costs the City would incur as a result both of having the construction project and, later, of having the presence of the plant and the corresponding traffic, noise, and activity. The PSC approved mitigation payments to the City during the construction period, but not over the life of the plant. The City is scheduled to receive additional shared revenue when the new plants go on-line, according to state legislation now in effect. The PSC decision affirmed by the Supreme Court is that the City will receive an amount no less than the amount of the mitigation payments over the life of the plant.

The annual mitigation payments are to be \$1,500,000 for the first unit and \$750,000 for the second unit. The City received its first mitigation payment in July, 2005, in the amount of \$1,041,410, representing a pro-rated amount for the first year. The first payment was utilized to repay other City funds for money already expended for litigation, monitoring, consulting and staff time. The mitigation amount was also used to establish a Dust & Noise Abatement Program, which was made available to homeowners later in 2005 and has been completed. This WE Energies Mitigation Payments fund was established effective January 1, 2006.

#### **Fund Objectives**

To account for the revenue received through WE Energies mitigation payments, and to delineate expenditures related to the impact of the power plant construction and operation.

#### Future Issues

The early construction process dealt only with site preparation and excavation. Additional costs are developing, now that construction of the physical plant and deep tunnel has is nearing completion. Inspection and engineering staff have become more involved. The Fire Department has purchased substantial equipment and is undergoing extensive training for deep tunnel rescue issues. City staff will continue to monitor the construction effect on city resources.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual_	Actual	Actual	Budget	Estimate	Budget
Special Revenue Fund - We Power Commu	nity Mitigation	- Fund 19				
Beginning Fund Balance	\$728,794	\$837,428	\$964,439	-\$12,004	-\$12,004	\$76,696
REVENUES						
Commercial Revenues						
342.00 Mitigation Payments	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
360.00 Interest Income	890	1,816	1,466	200	0	200
368.00 Miscellaneous Subtotal	0	0 \$2.051.916	0 #2.051.466	0	0	0
Subtotat	<b>\$2,25</b> 0,890	\$2,251,816	\$2,251,466	<b>\$2,250,2</b> 00	\$2,250,000	\$2,250,200
Total Revenues	\$2,250,890	\$2,251,816	\$2,251,466	\$2,250,200	\$2,250,000	\$2,250,200
EXPENDITURES						
GENERAL						
Other Services						
514.00 Consulting	225	0	0	0	0	0
525.00 Outside Services/Legal	0	0	0	0	0	0
Subtotal	\$225	\$0	\$0	\$0	\$0	\$0
POLICE						
Direct Employee Costs	204 520	20/47/	444.057	400 404	220 206	224 704
100.00 Salaries, Full Time	296,838	306,176	322,857	329,306	329,306	321,706
105.00 Salaries, Part Time 110.00 Salaries, Overtime	1,240 19,657	2,024 23,583	2,010 18,280	2,474 19,600	2,474 19,600	2,115 20,000
115.00 Salaries, Overtaine 115.00 Salaries, Holiday Pay	4,551	1,131	1,243	7,000	7,000	6,900
120.00 Salaries, Special Pay	7,792	7,336	7,261	6,116	6,116	6,444
130.00 Retirement	67,892	61,067	55,186	38,775	38,775	36,386
135.00 Social Security	23,995	25,765	26,028	25,819	25,819	25,629
145.00 Unemployment Compensation	0	0	373	0	0	0
150.00 Insurance, Active Employees	95,550	97,633	84,956	88,946	88,946	69,109
160.00 Insurance, Work Comp	11,030	13,474	12,962	33,100	33,100	32,952
165.00 Insurance, Disability	967	1,044	1,043	1,340	1,340	982
170.00 Insurance, Dental	6,577	6,976	6,014	6,814	6,814	6,491
175.00 Insurance, Group Life	193	189	192	522	522	509
180.00 Longevity	216	192	184	534	534	469
185.00 Section 125 Administration	87	131	248	324	324	324
Subtotal	\$536,585	\$546,723	\$538,836	\$560,670	\$560,670	\$530,016
Indirect Employee						
200.00 Training/Travel	3,520	1,649	1,893	1,625	1,625	1,625
205.00 Recruitment/Testing/Physicals	866	1,087	1,053	900	1,050	900
210.00 Expense Allowance	38	55	39	50	40	50
215.00 Uniforms and Clothing	511	434	379	350	350	350
220.00 Tuition Reimbursement	1,203	972	988	1,500	850	1,500
225.00 Recognition	78	163	313	150	100	150
Subtotal	\$6,216	\$4,360	\$4,666	\$4,575	\$4,015	\$4,575
Utility Costs						
300.00 Electricity	4,008	4,115	4,200	3,939	3,939	3,939
305.00 Water and Sewer	126	127	134	200	200	200
310.00 Natural Gas	1,500	1,184	1,439	2,200	2,200	2,200
315.00 Telephone	2,372	2,264	2,324	2,300	2,000	2,300
Subtotal	\$8,006	\$7,691	\$8,097	\$8,639	\$8,339	\$8,639

		2011	2012	2013	2014	2014	2015
Fund	/ Department	Actual	Actual	Actual	Budget	Estimate	Budget
o 1							
Supplies		F04	1/0	440			
	Office Supplies	583	462	413	600	600	600
	Printing and Copying	178	146	130	225	200	225
	Postage	169	171	177	175	185	175
	Dues and Publications	239	215	188	275	250	275
	Advertising and Promotions	111	18	0	75	75	75
	Ctime Prevention	688	371	380	450	450	450
	Public Education	0	0	0	0	0	0
	Housekeeping						
	Medical and Safety	232	238	297	275	275	275
	Minor Equipment	139	43	265	250	250	250
	Audio Visual/Photo Supplies	89	109	31	125	125	125
	Fire Equipment	5	149	27	35	38	35
	Police Equipment	660	507	516	750	750	750
	Ammunition/Armory	1,032	1,007	1,023	1,050	1,050	1,050
	ERU Equipment	493	496	483	500	250	500
	Police Auxiliary	43	49	52	75	75	75
488.00	Police Special Operations	166	102	191	200	150	200
488.10	DWI Enforcement	4	16	18	20	45	20
490.00	Police Vehicles	6,640	7,746	7,646	7,500	8,805	7,500
490.10	Police Vehicles Equipment	553	767	837	750	750	750
493.00	Canine Operations	191	120	188	225	225	225
494.00	Leased Major Equipment		0	0	0	0	0
495.00	Miscellaneous	157	90	85	0	175	175
	Subtotal	\$12,372	\$12,822	<b>\$12,947</b>	\$13,555	\$14,723	\$13,730
Other Se	ervices						
500.00	County Prisonet Fees	1,401	0	0	0	0	0
	Hazard Response Unit	0	0	0	0	0	0
	Outside Legal Services	2,921	963	2,756	1,250	1,550	1,250
	Subtotal	\$4,322	\$963	\$2,756	\$1,250	\$1,550	\$1,250
Maintena	ance						
600.00	Office Equip Maintenance	162	207	274	270	375	380
	Radio Equip/Maintenance	759	732	1,113	1,000	1,000	1,000
	Grounds Maintenance	330	204	588	350	350	350
	Building Maintenance	1,515	1,485	1,077	2,175	2,175	2,175
	Subtotal	\$2,766	\$2,628	\$3,052	\$3,795	\$3,900	\$3,905
Vehicles							
	Vehicle Maintenance	1,519	1,465	1,399	1,600	1,600	1,600
	Equipment Maintenance	416	157	128	175	325	175
	Gas/Oil/Fluids	8,468	8,620	8,117	9,100	9,100	9,000
715.00		607	490	395	500	500	500
	Subtotal	\$11,010	\$10,732	\$10,040	\$11,375	\$11,525	\$11,275
	Total Police	\$581,277	\$585,918	\$580,394	\$603,859	\$604,722	\$573,390

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
				Вацы	20111112	
FIRE						
Direct Employee Costs						
100.00 Salaties, Full Time	264,957	256,563	318,802	293,451	293,451	304,171
105.00 Salaries, Part Time	250	664	194	200	200	200
110.00 Salaries, Overtime	26,099	34,761	36,527	30,000	30,000	30,000
115.00 Salaries, Holiday Pay	5,361	5,520	5,994	5,700	5,700	5,700
120.00 Salaries, Special Pay	5,301	5,455	6,194	5,891	5,891	6,459
125.00 Car Allowance	0	89	96	100	100	100
130.00 Retirement	62,381	62,435	49,805	37,800	37,800	34,537
135.00 Social Security	21,897	23,014	27,525	24,300	24,300	23,828
150.00 Insurance, Active Employees	71,237	71,245	54,878	81,400	81,400	45,525
160.00 Insurance, Work Comp	12,762	13,422	13,196	3,300	10,000	9,504
165.00 Insurance, Disability	862	935	930	905	905	905
170.00 Insurance, Dental	4,912	5,061	5,336	10,300	10,300	5,605
175.00 Insurance, Group Life	191	204	195	800	800	2,380
180.00 Longevity	159	148	217	800	800	800
185.00 Section 125 Administration	73	227	18 <b>1</b>	300	300	300
Subtotal	\$476,442	\$479,742	\$520,070	\$495,247	\$50 <b>1,947</b>	\$470,014
Indirect Employee						
200.00 Training/Travel	19,788	16,732	14,664	15,800	15,800	15,750
205.00 Recruitment/Testing/Physicals	100	337	137	180	250	180
210.00 Expense Allowance	18	61	19	80	50	80
215.00 Uniform/Clothing	2,004	2,070	1,691	2,250	2,250	2,200
220.00 Tuition Reimbursement	1,210	495	408	1,250	305	1,150
Subtotal	\$23,120	\$19,695	\$16,919	\$19,560	\$18,655	\$19,360
Utility Costs						
300.00 Electricity	2,005	2,193	2,075	2,280	2,195	2,268
305.00 Water and Sewer	210	242	253	300	260	300
310.00 Natural Gas	1,207	946	1,212	1,550	1,600	1,550
315.00 Telephone	597	434	355	400	455	480
Subtotal	\$4,019	\$3,816	\$3,895	\$4,530	\$4,510	\$4,598
		•				
Supplies 400.00 Office Supplies	122	137	89	150	150	150
410.00 Printing and Copying	16	63	68	70	70	70
415.00 Postage	33	48	57	100	80	80
420.00 Dues and Publications	138	176	160	200	190	200
425.00 Advertising and Promotions	0	0	0	10	0	10
427.00 Public Education	<b>2</b> 65	197	285	250	250	250
430.00 Housekeeping	37	68	67	80	75	80
440.00 Medical and Safety	1,419	1,335	943	1,480	1,300	1,325
460.00 Minor Equipment	565	701	467	720	600	7 <b>2</b> 0
470.00 Audio Visual/Photo Supplies	40	0	0	40	40	40
480.00 Fire Equipment	533	313	440	650	650	600
495.00 Miscellaneous	9	13	16	20	15	20
Subtotal	\$3,177	\$3,051	\$2,593	\$3,770	\$3,420	\$3,545
Other Services						
506.00 Hazard Response Unit	19 040	733 3	3,858	850	250	700
514.00 Consuling	18,949 <b>13,2</b> 69	6,662 3,010	436	3,600	4,350	4,350
525.00 Outside Legal Services	973	2,178	1,209	1,000	1,000	1,000
Subtotal	\$33,191	\$11,850	\$5,503	\$5,450	\$ <b>5,600</b>	\$6,050
Dubtotat	ψJJ,171	PEDITION	φυ,υσυ	\$35 <b>T</b> 30	45,000	40,000

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
Maintenance						
600.00 Office Equip Maintenance	36	42	37	50	48	50
610.00 Radio Equip/Maintenance	451	560	578	650	500	400
615.00 Grounds Maintenance	56	53	76	120	115	120
620.00 Building Maintenance	1,380	1,332	985	1,500	1,500	1,500
Subtotal	\$1,923	<b>\$1,987</b>	\$1,677	\$2,320	\$2,163	\$2,070
Vehicles						
700.00 Vehicle Maintenance	1,701	2,112	2,522	1,850	2,000	1,850
705.00 Equipment Maintenance	337	566	306	280	250	280
710.00 Gas/Oil/Fluids	2,163	2,377	2,384	2,700	2,625	2,700
715.00 Tires	184	534	311	200	408	200
Subtotal	\$4,385	\$5,589	\$5,523	\$5,030	\$5,283	\$5,030
Total Fire	\$546,257	\$525,729	\$556,180	\$535,907	\$541,578	\$510,667
Capital Outlay	,,,	,,		,,	, ,	, ,
957.00 Fire Vehicles/Equipment	14,497	13,158	12,106	15,000	15,000	15,000
Subtotal	\$14,497	\$13,158	\$12,106	\$15,000	\$15,000	\$15,000
Transfers						
990.21 To CIP Fund # 40	1,000,000	1.000,000	2,079,230	1,350,000	1,000,000	1,000,000
Subtotal	\$1,000,000	\$1,000,000	\$2,079,230	\$1,350,000	\$1,000,000	\$1,000,000
Total Expenditures	\$2,142,256	\$2,124,805	\$3,227,909	\$2,504,766	\$2,161,300	\$2,099,057
Revenues Over/(Under) Expend	108,634	127,011	(976,443)	(254,566)	88,700	151,143
Ending Fund Balance	\$837,428	\$964,439	-\$12,004	-\$266,570	\$76,696	\$227,839
Fund Balance Percentage	39.1%	45.4%	43.2%	-10.6%	3.5%	10.9%

Fund Name: Special Revenue — General Special Assessments – Fund 30

#### Fund Description:

Special Assessment Funds are a type of Special Revenue Fund that is used to account for the provision and financing of public improvements or services that primarily benefit the particular taxpayers against whose properties the special assessments are levied and to reflect the payment of the assessments. The Special Revenue Fund for General Special Assessments is the location for all project related special assessments to be repaid other than B Bonds. The usage of special assessment funds for annual debt payments peaked in 1994. The fund balance is being used to fund various CIP projects in Fund #40 as the need arises.

The Finance Committee completed a review of the special assessment policy in 1999 and recommended significant changes, which the Common Council approved. The most significant change was to stop deferred assessments and instead provide for a twenty-year payback on properties that would have in the past qualified for an indefinite period of time at no interest.

#### Fund Objectives:

1. Continue to monitor all property sales and building permits to determine that all appropriate assessments are paid.

#### Future Issues

The Utility is considering potential special assessments related to water and sewer to address failing septic systems.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
Special Revenue Fund - General Special Ass	essments -	Fund 30				
Beginning Fund Balance	\$896,514	\$1,076,537	<b>\$1,331,73</b> 3	\$1,465,688	\$1,465,688	\$1,801,110
REVENUES						
Taxes and Assessments						
307.00 Special Assessments	234,945	230,167	223,023	235,000	250,422	235,000
Subtotal	\$234,945	\$230,167	\$223,023	\$235,000	\$250,422	\$235,000
Commercial Revenues						
360.00 Interest Income	1,307	2,521	2,173	500	2,000	2,000
360.15 Interest ou Assessments	132,059	97,508	83,759	90,000	83,000	83,000
Subtotal	\$133,366	\$100,029	\$85,932	\$90,500	\$85,000	\$85,000
Total Revenues	\$368,311	\$330,196	\$308,955	\$325,500	\$335,422	\$320,000
EXPENDITURES						
Other Services						
595.00 Miscellaneous	50,788	0	0	0	0	0
Subtotal	\$50,788	\$0	\$0	\$0	\$0	\$0
Transfers						
990.40 To CIP # 40	137,500	75,000	175,000	175,000	100,000	100,000
Total Expenditures & Transfers	\$188,288	\$75,000	\$175,000	\$175,000	\$0	<b>\$100,000</b>
Revenues Over/(Under) Expendit	180,023	255,196	133,955	150,500	335,422	220,000
Ending Fund Balance	\$1,076,537	\$1,331,733	\$1,465,688	\$1,616,188	\$1,801,110	\$2,021,110

Fund Name: Special Revenue — Economic Development – Fund 31

**Department:** Community Development Authority (CDA)

#### **Program Description**

The Community Development Authority (CDA) was created to be the economic development arm of the City, which would promote the retention, expansion and new commercial and industrial construction throughout the City. It would also be a sounding board for all new large-scale commercial and industrial developments, especially those developments that may want to pursue the creation of a Tax Increment Financing (TIF) District.

#### **Fund Objectives:**

- To develop the framework for a comprehensive marketing plan for the City.
- 2. Engage in directed advertising, marketing, and public relations efforts on behalf of the City to present a positive image and what the City has to offer new businesses. Promote the City with every commercial or industrial prospect we have contact with.
- 3. Prepare and present monthly reports as part of the Common Council meeting on the CDA's activities, including any development proposals, policy changes or public improvements that would have a positive effect on the City and its tax base.
- To work with industrial and commercial developers to help them through the development process toward increasing the City's employment and tax base.

#### **Future Issues**

The funding for the CDA's activities has come primarily from the sales of City owned land and a one-time transfer of proceeds from the closure of TIF Districts #2 and #3. Beginning in 2009, the City has dedicated hotel taxes in excess of \$400,000 be dedicated to the CDA.

# City of Oak Creek 2015 Annual Budget Departmental Detail Information

#### COMMUNITY DEVELOPMENT AUTHORITY - Fund 31

#### 200 TRAVEL/TRAINING

This money is used for training of staff and members of the Community Development Authority, including possible participation at an ICSC - International Council of Shopping Centers local deal making session and a Wisconsin Economic Development Association (WEDA) conference on Economic Development.

IEDC Spring conference (Madison)	1,000
ICSC - local dealmaking	300
commercial real estate forum	100
IEDC course (tbd) Papelbon	1,000
WEDA governors conference	600
mileage	400

\$3,400

#### 210 EXPENSE ALLOWANCE

This money is used by staff or members of the CDA in carrying out their duties to promote economic development, including expenses for business visits.

\$500

#### 400 OFFICE SUPPLIES

This money is used for purchasing office supplies for the CDA's activities

\$300

#### 410 PRINTING AND COPYING

This money is used for covering the cost of printing of documents generated for ur by the CDA in carrying out their duties

\$200

#### 415 POSTAGE

This money is used for the cost of mailings generated by the CDA

\$100

#### 420 DUES AND PUBLICATIONS

This money is used for staff membership in the Wisconsin Economic Development Association, International Council of Shopping Centers, International Economic Development Council, Urban Land Institute, Sonth Suburban Chamber of Commerce, M-7 Water Council and Airport Gateway Business Association as well as publications for the CDA

IEDC	385
WEDA	325
GMAC	5,000
M-7	5,000
APA (1/3) Seymour	<u>98</u>
AICP (1/3) Seymour	<u>52</u>
Milwaukee Business Journal (paid through 2016)	Ω
Wisconsin Chapter APA (1/3) Seymour	<u>15</u>
South Suburban Chamber of Commerce	<u>0</u>
Loopnet	585

\$11,460

#### 425 ADVERTISING AND PROMOTIONS

Advertising for promotion of the City. This may include any selected advertising in local media and/or printing of promotional materials

Savage Solutions contract (2014 contract amount prorated over 12 months - does not include web maintenance) Packers radio network	\$79,000 \$23,000 \$102,000
445 ECONOMIC DEVELOPMENT This money is used to provide funding for unbudgeted expenses required to respond to economic development opportunities that may present themselves in the upcoming year.	\$5,000
495 MISCELLANEOUS CDA.	<i>\$0</i>
514 CONSULTING	
This money would be used to phase in a marketing plan for the City of Oak Creek, including advertising and promotions. NOTE: This includes funding only for marketing and branding. There may be other consulting activities provided to the City that are funded through other sources (TIF, grants)  Connect the Dots contract	<b>\$</b> 12,000
525 OUTSIDE LEGAL SERVICES This money would be used for legal services associated with the possible administration of TIF Districts, and would be reimbursible under the TIF.	\$5,000
955 CAPITAL OUTLAY - MISCELLANEOUS	
This money would be used for the design and fabrication of streetscape enhancement activities. This money could be reimbursible under existing TIF districts.	\$40,000
TOURISM COMMISSION	
This money is used to support the activities of a City Tourism Commission using hotel/motel room tax revenues (based on 70% of the increase from 6% to 8%)	\$133,364
TOTAL	\$313,324

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Special Revenue Fund - Economic Development - Fund 31						
Beginning Fund Balance	\$500,612	\$509,138	\$582,860	\$578,408	\$578,408	\$639,245
REVENUES						
Taxes 303.00 Motel/Hotel Room Tax	142,724	155,862	221,940	146,000	146,000	171,000
303.50 Motel/Hotel Room Tax - Tourism Commission	0	0	0	0	0	133,364
Subtotal	\$142,724	\$155,862	\$221,940	<b>\$146,00</b> 0	\$146,000	\$304,364
Grants	r.	640.000	20	der.	gn.	gr)
327.00 State/County Grants Subtotal	\$0 <b>\$0</b>	\$30,000 <b>\$30,000</b>	\$0 <b>\$0</b>	\$0 <b>\$0</b>	\$0 \$0	\$0 <b>\$0</b>
Commercial Revenues						
360.00 Interest Income	154	298	248	250 0	250 0	250 0
361.10 Land Sales 368.00 Miscellaneous	0 14,523	0 2,990	4,500 0	0	0	0
Subtotal	\$14,677	\$3,288	\$4,748	\$250	\$250	\$250
Interfund Transfers		0		75.000	0	
390.50 From TIF Funds Subtotal	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	75,000 <b>\$75,000</b>	0 <b>\$0</b>	0 <b>\$0</b>
Total Revenues	\$157,401	\$189,150	\$226,688	\$221,250	\$146,250	\$304,614
EXPENDITURES						
Direct Employee Costs	39,964	39,930	43,645	43,237	43,237	43,839
100.00 Salaries, Full Time 105.00 Salaries, Part Time	2,950	3,214	7,587	7,587	100	7,587
130.00 Retirement	4,140	2,537	3,510	3,558	3,558	2,981
135.00 Social Security	3,038	3,086	3,871	3,888	3,888	3,934
150.00 Insurance, Active Employees	5,880 176	8,500 148	13,650 132	7,765 200	7,765 168	10,365 108
160.00 Insurance, Work Comp 165.00 Insurance, Disability	129	140 141	141	200	181	152
170.00 Insurance, Dental	460	587	600	1,150	1,150	773
175.00 Insurance, Group Life	96	99	92	160	130	154
180.00 Longevity	24	24	24	0	36	0
185.00 Section 125 Administration Subtotal	53 <b>\$56,910</b>	53 \$58,319	973,253	0 <b>\$67,745</b>	0 \$60,213	969,893
Indirect Employee	2.440	054	550	2.000	1.000	2.400
200.00 Training/Travel 210.00 Expense Allowance	2,338 356	856 0	553 ()	2,000 500	1,000	3,400 500
Subtotal	\$2,694	\$856	\$553	\$2,500	\$1,000	\$3,900
400.00 Office Supplies	0	0	0	300	0	300 200
410.00 Printing and Copying 415.00 Postage	0	0	0 0	200 100	0	100
420.00 Dues and Publications	1,136	0	133	10,965	5,900	11,460
425.00 Advertising and Promotions	5,375	0	22,247	140,000	9,500	102,000
435.00 Tourism Commission	0	0	0	0	0	133,364
445.00 Economic Development 495.00 Miscellaneous	1,704 331	6,632 636	<b>24,</b> 663	5,000 0	800	5,000 0
Subtotal	\$8,546	\$7,268	\$47,043	\$156,565	\$16,200	\$252,424
Other Services 514.00 Consulting	80,725	48,750	110,291	5,000	8,000	12,000
525.00 Outside Legal Services	00,125	0	0	5,000	0	5,000
595.00 Miscellaneous	0	235	0	0	0	0
Subtotal	\$80,725	\$48, <del>9</del> 85	<b>\$110,</b> 291	\$10,000	\$8,000	\$17,000
Capital Outlay 955.00 Capital Outlay	0	0	0	40,000	0	40,000
Subtotal	\$0	\$0	\$0	\$40,000	\$0	\$40,000
Total Expenditures	\$148,875	\$115,428	\$231,140	\$276,810	\$85,413	\$383,217
Revenues Over/(Under) Expenditures	8,526	73,722	(4,452)	(55,560)	60,837	(78,603)
Reservation of Fund Balance for Comprehensive Plan Updates Reservation of Fund Balance for Airport Steering Committee	30,000 5,000	30,000 0	30,000 0	30,000 0	30,000 0	30,000 0
Reservation of Fund Balance for TID #7 Loan	314,000	314,000	314,000	314,000	314,000	314,000
Unreserved Fund Balance	160,138	238,860	234,408	178,848	295,245	216,642
Ending Pund Balance	\$509,138	\$582,860	<b>\$578,4</b> 08	\$522,848	\$639,245	\$560, <b>642</b>

Fund Name: Special Revenue — Park Development Escrow – Fund 32

### Fund Description:

Special Revenue funds are used to account for resources legally restricted to expenditures for a specific purpose. In 1996 the Council established various impact fees for different types of future projects. Prior to that date the Special Revenue Fund for Park Development Escrow was collecting a \$100–\$200 assessment for each new dwelling unit constructed in the City. The funds as they are collected are allocated to an account set up for each of the different park service areas. This helps to maintain facilities where the growth is occurring. With the approval of the Park Impact fee the existing amounts already collected for each park area will be used for maintenance purposes. The impact fees will be used for park development purposes.

In 2010, the City combined individual park escrow funds into one city-wide fund for park development. The City is continuing to collect bikeway fees in addition to the impact fees for every new residential unit constructed.

### Fund Objectives:

To continue the use of escrow funds for any maintenance in the various parks.

	2011	2012	2013	2014	2014	2015					
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget					
Special Revenue Fund - Park Development Escrow - Fund 32											
Special Revenue I and - I aik Development I	sectow - rung s	-									
Beginning Fund Balance	\$471,108	\$475,823	\$478,574	\$480,643	\$480,643	\$469,493					
REVENUES											
Commercial Revenues											
342.83 Bikeway Escrow Fees	4,000	1,750	1,350	4,500	3,000	4,500					
360.00 Interest Income	715	1,001	719	850	850	850					
Subtotal	\$4,715	\$2,751	\$2,069	\$5,350	\$3,850	\$5,350					
Total Revenues	\$4,715	\$2,751	\$2,069	\$5,350	\$3,850	\$5,350					
Total Revenues Available	\$475,823	\$478,574	\$480,643	\$485,993	\$484,493	\$474,843					
EXPENDITURES											
Capital Outlay											
955.00 Park Development Projects	0	0	0	0	15,000	25,000					
Subtotal	\$0	\$0	\$0	\$0	\$15,000	\$25,000					
Interfund Transfers											
992.40 To 2009 CIP # 40	0	0	0	0	0	0					
993.40 To 2008 CIP # 40	0	0	0	0	0	0					
994.40 To 2010 CIP	0	0	0	0	0	0					
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0					
Total Expenditures	\$0	\$0	\$0	\$0	\$15,000	\$25,000					
Ending Fund Balance	\$475,823	\$478,574	\$480,643	\$485,993	\$469,493	\$449,843					

Fund Name: Special Revenue — Low-Income Loan Program – Fund 33

# Fund Description:

Special Revenue funds are used to account for resources legally restricted to expenditures for a specific purpose. The Special Revenue Fund for the Low Income Loan Program was created in 1985 when the Council authorized the use of 1983 Emergency Jobs Bill funds for the payment of sanitary sewer assessments within the framework of a low interest loan program. This program was also expanded in 1985 into a Home Improvement Loan Program using some of the City's annual CDBG allocation. In 2004, the City turned the administration of any new loans back to Milwaukee County. The City will continue to collect payments for all outstanding loans and forward the funds to Milwaukee County until all current outstanding loans are accounted for.

### Fund Objectives:

To monitor and administer the current outstanding loan balances until their completion.

### **Future Issues**

None.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget			
Special Revenue Fund - Low Income Loan Program - Fund 33									
Beginning Fund Balance	\$7,773	\$7,773	\$7,773	\$7,773	\$7,773	\$8,008			
REVENUES									
Commercial Revenues									
360.20 Loan Repayments - Interest	371	331	213	400	200	400			
360.40 Late Fees on Low Income Loans	129	38	34	0	35	0			
360.50 Principal Payments - Low Income	3,875	2,575	2,310	3,700	3,500	3,700			
Subtotal	\$4,375	\$2,944	\$2,556	\$4,100	\$3,735	\$4,100			
Total Revenues	\$4,375	\$2,944	\$2,556	\$4,100	\$3,735	\$4,100			
Total Revenues Available	\$12,148	\$10,717	\$10,329	\$11,873	\$11,508	\$12,108			
EXPENDITURES									
Miscellaneous									
595.00 Miscellaneons County Payments	4,375	2,944	2,556	4,100	3,500	4,100			
Subtotal	\$4,375	\$2,944	\$2,556	\$4,100	\$3,500	\$4,100			
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Total Expenditures	\$4,375	\$2,944	\$2,556	\$4,100	\$3,500	\$4,100			
Ending Fund Balance	\$7,773	\$7,773	\$7,773	\$7,773	\$8,008	\$8,008			

# Notes and comments:

No new loans will be made in the future. This program has been returned to Milwaukee County and the City will continue to collect the current outstanding balances for Milwaukee County until all the six outstanding loans have been repaid.

Fund Name: Special Revenue — Development Agreement Future Improvements – Fund 34

# Fund Description:

The City controls all development through the use of development agreements. These agreements set forth the terms and conditions under which the particular development will occur. Items such as sidewalks, streets, trees, streetlights, site grading and storm water are some of the aspects of the development that are controlled. Some of the individual items for a project are not installed when the project is originally completed. For one reason or another that particular improvement is delayed for some period of time. For example, streets are not paved with their final coat of asphalt until 75% of the lots are built upon. Another example is where a project abuts an existing street that will have major improvements done to it at some date in the future. Rather than assessing the property owners for those improvements in the future the developer sets aside an agreed amount now to cover the future costs. Developers also escrow funds at the time of final plat approval to guarantee the remaining improvements will be completed. These funds are used to pay for the final improvements or refunded to the Developer when the Developer is released by Council from their agreement.

# Fund Objectives:

This fund reflects the creation of an escrow fund to track the future improvements for developments. The amount in the fund balance will vary based on completion of developments and return of unused escrow deposits. There still remain escrow amounts from other projects for abutting main streets that need to be resolved in the future when the improvements are installed.

### Future Issues

None at this time.

	2011	2012	2013	2014	2014	2015				
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget				
Special Revenue Fund - Development Future Improvements - Fund 34										
Beginning Fund Balance	\$648,048	<b>\$755,70</b> 7	\$580,817	\$540,347	<b>\$540,34</b> 7	\$443,137				
REVENUES										
Commercial Revenues										
342.84 Developer Future Impvt Fees	132,705	148,214	40,750	100,000	0	50,000				
360.00 Interest Income	812	0	669	1,000	500	1,000				
Subtotal	\$133,517	\$148,214	\$41,419	<b>\$</b> 101,000	, \$500	\$51,000				
Total Revenues	\$133,517	\$148,214	\$41,419	\$101,000	\$500	\$51,000				
Total Revenues Available	\$781,565	\$903,921	\$622,236	\$641,347	\$540,847	\$494,137				
EXPENDITURES										
Other Services										
560.00 Refuuds	20,302	0	28,785	0	0	0				
595.00 Miscellaneous	5,556	323,114	53,104	4,000	97,710	4,000				
Subtotal	\$25,858	\$323,114	\$81,889	\$4,000	\$97,710	\$4,000				
Transfers										
990.41 To Developer Agreemeut # 41	0	0	0	125,000	0	0				
Subtotal	\$0	\$0	\$0	\$125,000	\$0	\$0				
Total Expenditures	\$25,858	\$323,114	\$81,889	\$129,000	\$97,710	\$4,000				
Ending Fund Balance	\$755,707	\$580,807	\$540,347	\$512,347	\$443,137	\$490,137				

Fund Name: Special Revenue -- Impact Fee Escrow - Fund 35

### Fund Description:

Special Revenue funds are used to account for resources legally restricted to expenditures for a specific purpose. The Special Revenue Fund for Impact Fee Escrow is used to collect the various amounts assessed for each new dwelling unit constructed in the City. Impact fees are to be collected for neighborhood parks, a community parks, library, fire, and police facilities.

## Fund Objectives:

The City created five impact fees in 1996, and added a sixth, for Parks Administration and Maintenance, in 2001. Each type of improvement attributable to new growth can be covered by an impact fee and, under the original state regulations, were to be accomplished over a liftcen-year period. The state legislature changed the rules in 2006, and placed restrictions on the manner of collection of fees and shortened the duration in which to expend funds to seven years. At this time, a final interpretation of the effect the new regulations have on our current impact funds has not been given.

During 2001 the City's Finance Committee completed a review of the different impact fees and updated all of them based on current costs and population numbers for the City's planning districts. The City updated its Impact Fee policy in 2010.

### Community Parks

All Park impact fees are now dedicated as community parks.

## Library Facilities

The original intent was for the construction of a 12,550 square foot addition to the existing building with 65% of the area and costs being attributable to new growth. Subsequently, the city began the study of remodeling or replacing the Library building along with the other City Hall complex structures, with the percentage attributable to new growth to be determined.

### Fire Facilities

The City substantially completed the construction of Fire Station #3 at the end of 2000. There were still some items that required retainage at the end of 2001 which pushed the final payment into 2003. The Council made the determination in 2001 not to actively attempt to sell the portion of the site fronting on Rawson Avenue, which resulted in \$225,000 being transferred from the Economic Development Fund. In 2006, \$75,000 was returned to this fund, and in 2007 \$7,500 was repaid. In 2010, \$20,000 is budgeted to be transferred to the Economic Development Fund, leaving a balance of \$82,500 to be repaid in the future. The new Impact Fee legislation allows the City to continue to collect impact fees for ten years, as long as the amount collected does not exceed the parameters as originally established considering the final cost of the project when it was constructed.

### Police Facilities

The 2001 Budget funded the design of the new Police Station with construction to start early in 2003. Impact fees were available at the time the project was constructed and were used for debt. \$100,000 of the fees is budgeted for Police Station debt in 2008, leaving a minimal balance. The new Impact Fee legislation, passed by the state in 2006, allows the City to continue to collect impact fees for ten years, as long as the amount collected does not exceed the parameters as originally established considering the final cost of the project when it was constructed.

### **Future Issues**

The City updated its Impact Fee policy in 2010 and is set for the foreseeable future in regards to impact fees.

	2011	2012	2013	2014	2014	2015				
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget				
Special Revenue Fund - Impact Fee Escrow Fund 35										
Beginning Fund Balance	\$2,885,637	\$2,135,045	\$1,376,372	\$1,211,736	\$1,211,736	\$1,523,811				
REVENUES										
Commercial Revenues										
342.83 Community Park Impact Fees	140,238	73,675	56,835	35,000	95,000	35,000				
342.84 Fire Impact Fees	38,536	18,114	23,506	25,000	84,000	25,000				
342.85 Library Impact Fees	47,158	24,675	19,035	35,000	35,000	35,000				
342.87 Police Impact Fees	89,924	42,685	54,729	50,000	201,000	50,000				
360.00 Interest Income	2,985	2,881	1,940	2,500	2,200	2,500				
Subtotal	\$318,840	\$162,029	\$156,045	\$147,500	\$417,200	\$147,500				
Total Revenues	\$318,840	\$162,029	\$156,045	\$147,500	\$417,200	\$147,500				
Total Revenues Available	\$3,204,477	\$2,297,074	\$1,532,417	\$1,359,236	\$1,628,936	\$1,671,311				
EXPENDITURES										
Interfund Transfers										
996.40 To CIP #40	994,432	825,000	127,181	95,000	0	95,000				
990.49 To Police Station Debt #20	75,000	94,371	35,500	35,500	105,125	115,275				
992.40 To Library	0	1,331	158,000	0	0	0				
Subtotal	\$1,069,432	\$920,702	\$320,681	\$130,500	\$105 <b>,12</b> 5	\$210,275				
Total Expenditures	\$1,069,432	\$920,702	\$320,681	\$130,500	\$105,125	\$210,275				
Ending Fund Balance	\$2,135,045	\$1,376,372	\$1,211,736	\$1,228,736	\$1,523,811	\$1,461,036				

Fund Name: Health Insurance Fund – Fund 36

### Fund Description:

Internal Service funds are used to account for resources legally restricted to expenditures for a specific purpose. The Health Insurance Fund is a special revenue fund to pay for all medical claims under the self-funded program currently managed by Midwest Security Administrators (MSA) and various retiree benefits. The Self Funded Plan covers employees and retirees for a total of 700+ lives. The departments are charged their respective costs at the beginning of the year. The over 65 retiree program is a Medicare supplemental premium based program with Bennistar. Any unexpended funds remain with the fund to level out future price increases. The fund balance is also in place to cover the payout tail if the City ever changes programs.

Assuming that the City continues to fund the programs at the recommended levels in the future, the fund balance will grow slowly and help to offset "bad" years. To date, the Health Insurance Fund has been successful in keeping health care costs down but the City has still experiences premium increases from year to year. The self-funding program does generate accurate records of costs specific for employees and their dependents.

The actual fund balance at the end of 2008 was \$2,562,000. By the end of 2012, it was reduced to \$220,669. While supplementing the annual budget with reserves has helped to keep real premium costs down, it is important that reserves are not depleted. Beginning in 2012 increased co-pays were instituted, along with, for the first time, deductibles. It is estimated that close to \$700,000 in claims costs will be shifted to employees. These changes are why the health insurance fund added \$665,369 to the fund balance in 2013. Further changes have been made to the plan in 2014 which created an addition to the fund balance of \$500,000. In 2015, the City continued to add cost saving measures to the insurance plan hoping to stabilize the insurance for the future while creating a reserve to cover the liability of claims.

### Fund Objectives:

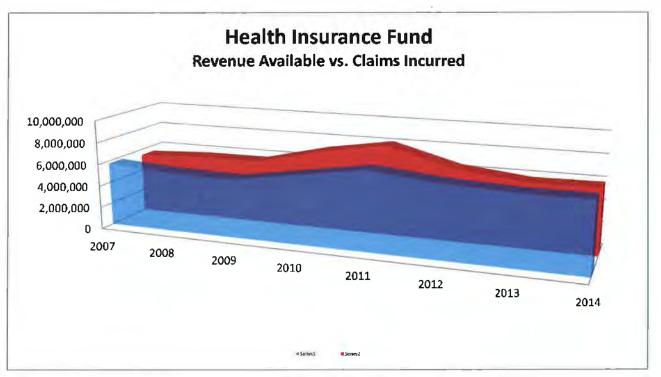
- Monitor closely the reporting and analysis provided by the providers to determine if self-funding is meeting the financial needs of the City.
- 2. Evaluate the other insurances that the City provides to determine if they meet the needs of the employees and retires in a cost effective manner.
- 3. Meet with Burkwald & Associates when necessary to monitor the statistics and information available to make informed decisions for the future of the Health Insurance Fund.

### **Future Issues**

The future sustainability of the Fund is predicated upon strong claim management and mitigating costs. By encouraging employee participation in wellness initiatives it is hoped that many chronic conditions can be diagnosed in a timely manner and by having employees share in insurance costs, better manage claim activity.

	2011	2012	2013	2014	2014	2015				
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget				
Internal Services Fund - Health Insurance Fund 36										
Beginning Fund Balance	\$1,145,957	\$170,693	\$220,669	\$665,369	\$665,369	\$1,769,774				
REVENUES										
Charges For Services										
340.20 Employee Health Co-pay	573,289	577,701	566,164	560,000	538,000	376,035				
340.30 COBRA Reimbursement	15,565	11,416	12,341	12,000	11,450	12,000				
340.70 Utility Charge For Insurance 340.80 Health Insurance Premiums	636,589	667,409	612,892 3,252,950	678,300	678,300 3,338,746	678,300 3,146,968				
340.85 Retiree Related Charges	3,160,600 1,385,000	3,398,700 1,370,000	3,232,930 1,495,007	3,338,746 1,495,000	1,495,000	1,470,000				
340,90 Dental Insurance Premiums	223,189	231,983	237,738	245,000	307,600	287,902				
Subtotal	\$5,994,232	\$6,257,208	\$6,177,093	\$6,329,046	\$6,369,096	\$5,971,205				
Commercial Revenues										
360.00 Interest Income	4,554	756	0	2,000	500	2,000				
363.00 Over Specific Payment	856,683	274,704	88,113	300,000	115,000	300,000				
363.50 Rebates	26,061	25,894	24,235	20,000	20,000	20,000				
368.00 Miscellaneous Revenues	268,580	28	0	0	0	0				
Subtotal	\$1,155,878	\$301,383	\$112,348	\$322,000	\$135,500	\$322,000				
Total Revenues	\$7,150,110	\$6,558,591	\$6,289,442	\$6,651,046	\$6,504,596	\$6,293,205				
EXPENDITURES										
Direct Employee Costs										
135.00 Social Security	3,704	6,244	5,502	6,000	5,655	6,000				
150.05 Actives Fixed Costs	577,421	702,342	709,896	710,000	700,000	710,000				
150.10 Actives Medical	3,691,565	2,520,105	1,968,595	2,000,000	1,500,000	2,000,000				
150.15 Actives Prescriptions	659,670	643,282	696,136	575,000	624,000	575,000				
150.20 Health Waiver Incentives	44,000	77,266	95,387	90,000	80,500	78,000				
150.30 Dental Waiver Incentives	4,105	5,867	3,428	5,000	2,700	4,508				
155.00 Medicare Supplement	865,161	935,910	794,716	8,000	725,000	725,000				
155.05 Retirees Fixed Costs	98,362	161,279	159,755	170,000	165,000	170,000				
155.10 Insured Plan Retirees	1 (20 155	0	1,804	000,000	136	000,000				
155.20 Retirees Medical/Drug (under 65)	1,639,155	961,390	864,272	900,000	900,000 180,000	900,000 180,000				
155.30 Medicare Premiums 156.00 Vision Insurance Actives	168,453 15,551	174,212 16,165	179,29 <b>3</b> <b>2</b> 6,179	180,000 30,000	27,000	30,000				
170.00 Dental Actives	269,353	256,275	258,855	265,000	255,000	287,900				
Subtotal	\$8,036,500	•	\$5,763,818	\$4,939,000		\$5,666,408				
Supplies										
495.00 Miscellaneous	1,856	215	512	2,500	500	15,000				
Subtotal	\$1,856	\$215	\$512	\$2,500	\$500	\$15,000				
Other Services										
502.00 Wellness Programs	29,131	23,755	42,739	0	1,500	0				
502.10 Wellness-Fire	27,015	24,310	23,766	0	18,200	20,000				
502.20 Health Clinic-Wheaton	0	0	0	203,000	203,000	203,000				
503.10 Plan Administration	23,500	0	13,906	12,000	12,000	12,000				
525.00 Outside Legal Services	7,372	0	0	5,000	0	5,000				
Subtotal	\$87,018	\$48,064	\$80,411	\$220,000	\$234,700	\$240,000				
Total Expenditures	\$8,125,374	\$6,508,615	\$5,844,741	\$5,161,500	\$5,400,191	\$5,921,408				

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Excess Revenues Over/(Under) exp	(975,264)	49,976	444,701	1,489,546	1,104,405	371,797
Ending Fund Balance	\$170,693	\$220,669	\$665,369	\$2,154,915	\$1,769,774	\$2,141,571
Fund Balance Percentage	2.1%	3.4%	11.4%	41,7%	32.8%	36.2%



Fund Name: Special Revenue — EMS – Fund 37

# Fund Description:

Special Revenue funds are used to account for resources legally restricted to expenditures for a specific purpose. The EMS fund (formerly called Paramedic Rescue) was created in 1999 to account for the revenues and expenditures of the emergency medical service. By early 2000, the City was providing paramedic (advanced life support) service to supplement the ambulance (basic life support) service. This change forced a change in the billing procedures for all BLS services as well. The increase in revenues was attributable to the rate increase and the contract with the County's collection agency to provide bill collection services for all ALS and BLS services. By the end of 2000, the bill collection service was running extremely well and still is. In the past paramedic (ALS) services have been provided by the City of South Milwaukee under a contract with Milwaukee County.

# Program Description:

Through Emergency Medical Services the preservation of human life is the primary responsibility of the fire department at fires and other emergencies, which include traffic accidents, train wrecks, aircraft crashes, floods, windstorms and hazardous materials emergencies. Disaster planning is done in anticipation of large scale emergencies, which may require response of personnel and equipment from surrounding communities.

### Future Issues

The future sustainability if the fund is in questions. Revenue increases and expenditure reductions are necessary to keep the fund solvent into the future. In 2011, a Fire Inspection Fee was adopted for businesses operating within the City.

	2011	2012	2013	2014	2014	2015				
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget				
			_	_	_					
Special Revenue Fund - Emergency Medical Services Fund 37										
Beginning Fund Balance	\$72,777	-\$146,461	-\$361,742	-\$628,795	<b>-\$628,79</b> 5	-\$631,288				
REVENUES										
Taxes						2554 500				
300.00 General Property	3,551,590	3,551,590	3,551,590	3,551,590	3,551,590	3,551,590				
Subtotal	\$3,551,590	\$3,551,590	\$3,551,590	\$3,551,590	\$3,551,590	\$3,551,590				
State/County Grants & Aids										
327.00 County & Misc. Grants	275,000	104,633	184,123	135,000	135,000	135,000				
312.00 Shared Revenue EMS	36,100	33,300	34,500	35,000	35,000	35,000				
314.00 Fire Insurance Dues	91,445	96,363	95,375	98,000	106,308	106,308				
Subtotal	\$402,545	<b>\$234,296</b>	\$313,997	\$268,000	\$276,308	\$276,308				
Charges for Service										
349.00 Miscellaneous Charges for Service	11,309	31,929	28,576	30,000	28,000	30,000				
Subtotal	\$11,309	\$31,929	\$28,576	\$30,000	\$28,000	\$30,000				
Public Health & Safety										
351.00 Ambulance BLS	786,720	829,953	910,798	900,000	815,000	900,000				
Subtotal	\$786,720	\$829,953	\$910,798	\$900,000	\$815,000	\$900,000				
Continue										
Commercial Revenue	0	0	0	0	0	0				
360.00 Interest on Investments 368.00 Miscellaueous Revenue	0	101	0	100	0	100				
Subtotal	\$0	\$101	<b>\$0</b>	\$100	\$0	\$100				
	•		·							
Total Revenues	\$4,752,164	\$4,647,869	\$4,804,961	\$4,749,690	\$4,670,898	\$4,757,998				
EXPENDITURES										
Direct Employee Costs										
100.00 Salaries, Full Time	2,763,501	2,539,278	2,933,735	2,678,206	2,678,206	2,745,644				
105.00 Salaries, Part Time	4,417	2,572	7,428	7,580	7,580	7,580				
110.00 Salaries, Overtime	214,621	293,593	293,484	214,750	214,750	214,750				
115.00 Salaries, Holiday Pay	24,828	30,151	25,653	24,490	24,490	24,490				
120.00 Special Pay Allowances	56,970	53,659	56,405	54,919	54,919	55,861				
125.00 Car Allowance	2,067	2,610	3,669	3,480	3,480	3,480				
130.00 Retirement	627,092	610,527	443,316	318,921	318,921	312,805				
135.00 Social Security	223,584	215,304	245,691	208,478	208,478	216,656				
145.00 Insurance, Unemployment	0	0	367	634.950	634.950	0 570.969				
150.00 Insurance, Active Employees	575,858	603,631	564,813	634,850	634,850	579,868 140,680				
160.00 Insurance, Work Comp	118,255	126,119	126,228	119,660	141,976	140,680				
165.00 Insurance, Disability	8,269	8,617	8,621	8,955 45,662	8,363	8,373 48 101				
170.00 Insurance, Dental	39,827	40,180	43,414	45,662	45,662	48,191				
175.00 Insurance, Group Life	3,415	3,039 3,470	3,072	3,100	4,365	1,742 3,400				
180.00 Longevity	3,973	3,479 964	3,690 2,646	2,890 890	3,807 1,070	890				
185.00 Section 125 Administration Subtotal	749 <b>\$4,667,426</b>	964 <b>\$4,533,722</b>	2,646 <b>\$4,762,232</b>	\$4,326,831	\$4,350,917	\$4,364,410				
	+-,,	· -,	, <b>-,</b>	,,	. ,,-					

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate_	Budget
				·		
Indirect Employee						
200.00 Travel/Training	11,016	11,142	12,133	11,840	11,248	7,125
205.00 Recruitmnt/Testng/Physicals	1,478	4,998	2,032	2,460	3,515	1,660
210.00 Expense Allowance	274	902	279	1,050	703	1,050
215.00 Uniforms and Clothing	29,695	30,674	25,062	31,630	31,635	30,932
220.00 Tuition Reimbursement	17,940	7,339	6,051	17,570	4,288	10,925
Subtotal	\$60,403	\$55,056	\$45,557	\$64,550	\$51,389	\$51,692
Utility Costs						
300.00 Electricity	0	0		21,610	20,853	21,541
300.01 Electricity Station #1	4,755	5,496	4,978			_ ,-
300.02 Electricity Station #2	5,082	4,726	4,894			
300.03 Electricity Station #3	9,214	10,615	9,837			
305.00 Water and Sewer	0	0	0	2,850	2,470	2,850
305.01 Water and Sewer Station #1	805	807	871	,	•	ŕ
305.02 Water and Sewer Station #2	466	489	493			
305.03 Water and Sewer Station #3	723	1,003	1,036			
310.00 Natural Gas	0	0	0	14,725	15,200	14,725
310.01 Natural Gas Station #1	2,159	1,795	2,055			
310.02 Natural Gas Station #2	3,282	2,602	3,096			
310.03 Natural Gas Station #3	6,023	4,594	6,369			
315.00 Telephone	0	0	1,693	3,800	4,323	4,510
315.01 Telephone Station #1	2,965	2,024	0			
315.02 Telephone Station #2	302	365	425			
315.03 Telephone Station #3	2,405	1,737	1,258			
Subtotal	\$38,181	\$36,253	\$37,005	\$42,985	\$42,846	\$43,626
Supplies						
400.00 Office Supplies	1,159	1,301	851	1,425	1,425	1,425
410.00 Printing and Copying	150	601	649	665	665	665
415.00 Postage	348	455	544	950	760	760
420.00 Dues and Publications	1,313	1,671	1,517	1,900	1,805	1,900
425.00 Advertising and Promotions	0	0	0	95	0	95
430.00 Housekeeping	352	644	640	710	713	710
440.00 Medical and Safety	26,974	25,366	17,930	28,020	24,700	25,175
460.00 Minor Equipment	5,367	6,662	4,434	6 <b>,8</b> 40	5,700	6,840
470.00 Audio Visual/Photo Supplies	379	0	0	380	380	380
495.00 Miscellaneous	574	1,792	3,005	140	143	140
Subtotal	\$36,616	\$38,491	\$29,569	\$41,125	\$36,291	\$38,090
Other Services						
523.00 Paramedic Service Fee	71,898	66,288	83,316	68,400	82,650	82,650
525.00 Outside Legal Services	14,423	32,281	17,919	14,060	14,060	14,060
Subtotal	\$86,321	\$98,569	\$101,235	\$82,460	\$96,710	\$96,710

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
			_			
Maintenance						
600.00 Office Equip Maintenance	0	31	0	425	451	450
600.01 Office Equip Station #1	91	95	71			
600.02 Office Equip Station #2	145	156	167			
600.03 Office Equip Station #3	105	118	118			
610.00 Radio Maintenance	4,282	5,321	5,495	6,175	4,750	3,800
610.01 Radio Maintenance Station #1	-			,	•	,
610.02 Radio Maintenance Station #2						
610.03 Radio Maintenance Station #3						
615.00 Grounds Maintenance	0	0	0	1,090	1,093	1,090
615.01 Gronnds Maintenance Station #1	336	10	170	,	-,	,
615.02 Grounds Maintenance Station #2	73	0	51			
615.03 Grounds Maintenance Station #3	128	490	503			
620.00 Building Maintenance	0	0	0	14,250	14,250	14,250
620.01 Building Maintenance Station #1	2,555	1,676	1,279	,	,	,
620.02 Building Maintenance Station #2	4,021	3,264	2,912			
620.03 Building Maintenance Station #3	6,536	7,749	5,180			
Subtotal	\$18,272	\$18,910	\$15,947	\$21,940	\$20,544	\$19,590
Vehicles						
700.00 Vehicle Maintenance	24,414	30,630	35,996	26,010	28,120	17,575
705.00 Equipment Maintenance	4,978	8,387	4,532	3,940	3,937	0
710.00 Gas/Oil/Fluids	32,059	35,222	35,335	37,960	36,908	25,650
715.00 Tires	2,732	7,909	4,606	2,810	5,729	1,900
Subtotal	\$64,183	\$82,149	\$80,470	\$70,720	\$74,694	\$45,125
Subtotal Operations	\$4,971,402	\$4,863,150	\$5,072,014	\$4,650,611	\$4,673,391	\$4,659,243
Total Expenditures	\$4,971,402	\$4,863,150	\$5,072,014	\$4,650,611	\$4,673,391	\$4,659,243
Revenues Over/(Under) Expendito	(219,238)	(215,281)	(267,053)	99,079	(2,493)	98,755
Ending Fund Balance	-\$146,461	-\$361,742	-\$628,795	-\$529,716	-\$631,288	-\$532,533
Fund Balance Percentage	-2.9%	-7,4%	-12.4%	-11.4%	-13.5%	-11.4%

Fund Name: Special Revenue — Storm Water Utility – Fund 38

### Fund Description:

The City has generally flat terrain and many areas are prone to flooding. There have been numerous studies to develop alternatives and solutions to the various problems. In 1992 the City recognized that the problem had reached the point where a complete solution needed to be developed. In addition the State had notified the City that Oak Creek would have to obtain a permit for all of its storm water discharges. A Storm Water Master Plan Committee was formed in 1993 to retain a consultant and to guide the development of a plan. The plan was developed over a seven year period and numerous other players became involved. Now the DNR has an active role and MMSD has implemented significant new requirements controlling growth and its related run off. The Council approved the Storm Water Master Plan on December 10, 2001 and adopted a new storm water ordinance that went into effect December 12, 2002.

The cost of storm water system maintenance is expensive. Besides the \$8,000,000 to \$10,000,000 needed for the identified problems, the City will have to undertake a number of ongoing maintenance projects. These projects, like street sweeping, channel debrushing, ditch cleaning and catch basin cleaning, are estimated to cost in excess of \$500,000 per year. In addition, the new DNR permit requirements have imposed a new set of administrative and engineering review requirements for all new projects. The required level of funding to meet the new permit requirements is not available in the General Fund. The City implemented a storm water management user fee in 2003 and will continue to add this fee to the property tax bill. All single family residential properties pay an annual fee of \$29.00. All other properties, except vacant land, pay a fee based upon the Equivalent Runoff Units on their property. A study was performed in 2010 that recommends changes to the way the Storm Water Fund is operated and funded.

### Fund Objectives:

With this fund, the City will continue the implementation of the comprehensive storm water plan and DNR permit requirements.

- Continue the implementation of the City's storm water management master plan.
- 2. NR 216 permit compliance
- 3. NR 151 compliance
- MMSD Chapter 13 compliance

### Future Issues

The State of Wisconsin enacted additional nonpoint source pollution administrative rules in 2002 for both new and existing developments. These requirements will be phased in over the next eleven years. Structural water quality facilities will need to begin being implemented within the next few years.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget		
Special Revenue Fund - Storm Water Utility - Fund 38								
Beginning Fund Balance	\$85,046	\$182,050	\$434,539	\$494,478	<b>\$494,4</b> 78	\$198,561		
REVENUES								
Charges for Services 338.20 Storm Water Management Permit 346.50 Storm Water Fees Subtotal	0 698,177 <b>\$698,177</b>	1,800 702,003 <b>\$703,803</b>	1,500 704,802 <b>\$706,302</b>	900 735,000 <b>\$735,900</b>	3,100 752,760 <b>\$755,860</b>	900 752,760 <b>\$753,660</b>		
Commercial Revenues								
360.00 Interest Income Subtotal	236 <b>\$236</b>	514 <b>\$514</b>	658 <b>\$658</b>	500 <b>\$500</b>	500 <b>\$500</b>	500 <b>\$500</b>		
Total Revenues	\$698,413	\$704,317	\$706,960	\$736,400	\$756,360	\$754,160		
EXPENDITURES								
Direct Employee Costs 100.00 Salaries, Full Time 110.00 Salaries, Overtime 130.00 Retirement 135.00 Social Security 150.00 Insurance, Active Employees 160.00 Insurance, Work Comp 165.00 Insurance, Disability 170.00 Insurance, Dental 175.00 Insurance, Group Life 180.00 Longevity 185.00 Section 125 Administration Subtotal  Indirect Employee	372,380 0 37,805 26,085 70,430 12,956 1,077 4,740 716 780 114 \$527,083	234,532 184 15,547 20,653 77,600 14,712 705 5,100 482 355 115 \$369,984	299,585 355 20,697 22,691 64,600 12,944 705 6,650 423 615 234 \$429,499	367,134 500 25,699 28,086 36,500 14,700 1,200 2,702 600 350 150 \$477,621	0 25,699 28,086 36,500 17,428 1,057 2,702 610 686 225	371,833 500 25,285 28,445 84,992 16,547 1,276 6,461 600 700 150 \$536,789		
200.00 Travel/Training 205.00 Recruitmnt/Testng/Physicals 215.00 Uniforms and Clothing Subtotal	0 89 856 <b>\$945</b>	568 61 808 <b>\$1,43</b> 7	0 0 860 <b>\$860</b>	1,200 0 1,000 <b>\$2,200</b>	500 0 700 <b>\$1,200</b>	1,200 100 1,000 <b>\$2,300</b>		
Snpplies 400.00 Office Supplies 440.00 Medical and Safety 460.00 Minor Equipment 462.00 Field Supplies Subtotal	0 347 0 0 \$ <b>347</b>	0 449 0 86 \$535	50 300 0 0 \$350	100 350 350 350 350 <b>\$1,150</b>	50	0 350 350 350 <b>3</b> 50 <b>\$1,050</b>		
Other Services 514.00 Consulting 520.00 Landfill Charges 525.00 Misc. Permits Subtotal Maintenance	6,780 7,468 4,000 <b>\$18,248</b>	0 6,766 4,000 <b>\$10,766</b>	14,703 9,541 4,000 <b>\$28,243</b>	15,000 7,500 5,000 <b>\$27,500</b>	15,000 4,000	10,000 12,500 5,000 <b>\$27,500</b>		
650.00 Storm Drainage System Subtotal	34,441 <b>\$34,441</b>	41,394 <b>\$41,394</b>	35,218 <b>\$35,21</b> 8	30,000 <b>\$30,000</b>		35,000 <b>\$35,000</b>		

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
Vehicles						
700.00 Vehicle Maintenance	1,052	2,107	18,245	6,500	1,000	6,500
705.00 Equipment Maintenance	3,428	13,886	21,468	12,000	6,000	12,000
710.00 Gas/Oil/Fluids	12,465	10,869	11,524	12,000	13,000	12,000
715.00 Tires	3,400	850	1,613	3,000	1,000	1,500
Subtotal	\$20,345	\$27,711	\$52,850	\$33,500	\$21,000	\$32,000
Subtotal Operations	\$601,409	\$451,828	\$547,022	\$571,971	\$552,277	\$634,639
Interfund Transfers						
900.00 To CIP #40	0	0	100,000	500,000	500,000	100,000
Subtotal	\$0	\$0	\$100,000	\$500,000	\$500,000	\$100,000
Total Expenditures	\$601,409	\$451,828	\$647,022	\$1,071,971	\$1,052,277	\$734,639
Revenues Over/(Under) Expendin	97,004	252,489	59,938	(335,571)	(295,917)	19,521
Ending Fund Balance	\$182,050	\$434,539	\$494,478	\$158,907	\$198,561	\$218,082
Fund Balance Percentage	30.3%	96.2%	29.9%	14.8%	18.9%	29.7%

Fund Name: Asset Forfeiture — Special Revenue - Fund 39

# Fund Description:

This fund accounts for the funds under the control of the Chief of Police obtained under the DEA and other asset forfeiture programs.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
Special Revenue Fund - Asset Forfeiture - F	und 39			_		
Beginning Fund Balance	\$28,846	\$20,097	\$35,458	\$47,468	\$47,468	\$26,584
REVENUES						
Commercial Revenues						
360.00 Interest Income	39	28	49	40	45	50
349.00 Miscellaneous	16,042	18,162	25,058	15,000	27,000	15,000
Subtoral	\$16,081	\$18,190	\$25,107	<b>\$</b> 15,040	\$27,045	<b>\$15,050</b>
Total Revenues	\$16,081	\$18,190	\$25,107	\$15,040	\$27,045	\$15,050
EXPENDITURES						
Other Services						
495.00 Miscellaneous Expense	24,830	2,829	13,097	15,000	47,929	15,000
Subtotal	\$24,830	\$2,829	<b>\$13,</b> 097	\$15,000	\$47,929	\$15,000
Total Expenditures	\$24,830	\$2,829	\$13,097	<b>\$15,00</b> 0	\$47,929	\$15,000
Ending Fund Balance	\$20,097	\$35,458	\$47,468	\$47,508	<b>\$26,584</b>	\$26,634

Fund Name: Consolidated Dispatch Services - Fund 55

# Fund Description:

In 2014, the City of Oak Creek and the City of St. Francis signed an agreement for Oak Creek to provide joint dispatch services. The contract was effective the beginning of 2015. A new special revenue fund was created for easier tracking and reporting of the dispatch set up and ongoing expenditures.

### **Fund Objectives**

To account for the revenue received through the contract with St. Francis for dispatch services, and to delineate expenditures related to the impact of the combined service.

### **Future Issues**

Ensuring that the level of services received by Oak Creek and St. Francis residents is of the same standard they are used too as well as ensuring that the contract payments are covering the expenditures.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Special Revenue Fund - Consolidated Disp	patch Services -	- Fund 55				
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
REVENUES Taxes						
300.00 General Property	0	0	0	0	0	1,118,458
Subtotal	\$0	\$0	\$0	\$0	\$0	\$1,118,458
Charges for Service						
349.00 St. Francis Contract	0	0	0	0	0	235,000
Reimbursable items	0	0	0	0	0	94,173
Subtotal	\$0	\$0	\$0	\$0	\$0	\$329,173
Commercial Revenue						
360.00 Interest on Investments	0	0	0	0	0	0
368.00 Miscellaneous Revenue	0	0	0	0	0	0
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transfers 390.10 From CIP Fund #40	0	0	0	0	0	7 <b>3,83</b> 0
Subtotal	Ů	Ü	v	Ü	J	12,000
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$1,521,461
EXPENDITURES						
Direct Employee Costs						
100.00 Salaries, Full Time	0	0	0	0	0	758,790
105.00 Salaries, Part Time	0	0	0	0	0	97,136 10,000
110.00 Salaries, Overtime	0	0	0	0	0	9,350
120.00 Special Pay Allowances 130.00 Retirement	0	0	0	0	0	58,203
135.00 Social Security	0	0	0	0	ő	65,478
145.00 Insurance, Unemployment	0	0	0	0	0	0
150.00 Insurance, Active Employees	0	0	0	0	0	310,539
160.00 Insurance, Work Comp	0	0	0	0	0	0
165.00 Insurance, Disability	0	0	0	0	0	3,994
170.00 Insurance, Dental	0	0	0	0	0	21,650
175.00 Insurance, Group Life	0	0	0	0	0	70
180.00 Longevity	0	0	0	0	0	420
185.00 Section 125 Administration Subtotal	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	50 <b>\$1,335,680</b>
Indirect Employee						
200.00 Travel/Training	0	0	0	0	0	0
205.00 Recruitmnt/Testng/Physicals	0	ő	0	ő	0	0
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Supplies						
400.00 Office Supplies	0	0	0	0	0	0
410.00 Printing and Copying	0	0	0	0	0	0
415.00 Postage	0	0	0	0	0	0
420.00 Dues and Publications	0	0	0	0	0	0
425.00 Advertising and Promotions	0	0	0	0	0	0
460.00 Minor Equipment 470.00 Audio Visual/Photo Snpplies	0	0	0	0	0	0

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
495.00 Miscellaneous	0	0	0	0	0	0
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Other Services						
525.00 Outside Legal Services	0	0	0	0	0	100
552.00 Annual License Fees	0	0	0	0	0	40,271
Subtotal	\$0	\$0	\$0	\$0	\$0	\$40,371
Miscellaneous						-
900.00 Consolidated Dispatch set up	0	0	0	0	0	145,410
Subtotal	\$0	\$0	\$0	\$0	\$0	\$145,410
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$1,521,461
Revenues Over/(Under) Expendit	-	-		-	-	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Fund Balance Petcentage	N/A	N/A	N/A	N/A	N/A	N/A

# Debt Service Funds

Fund Name: Debt Service -- General Purpose -- Fund 20

### Fund Description:

Debt service funds are used to account for the accumulation of resources for and the payment of general long-term debt. The last of the 1980's and 1990's general obligation debt was paid off with a payment of \$870,660 in December 2000.

In 1997, 2000 and 2001 the City issued new debt as part of five different Tax Increment Financing District projects. The details on each borrowing are covered in the specific fund. The debt is secured by special assessments on the benefiting properties. The details on the TIF debt issuance are covered in respective fund sections

Due to the complexity and size of the new police station, in 2002, the City borrowed \$10,900,000 in general obligation funds for the new Police Station, with a debt service schedule extending for 15 years. Repayment has been structured so that the amount due each year will remain fairly level, around \$1,000,000 per year. This debt service is accounted for in Fund 29.

Beginning in 2011 payments will begin for the City's new Highway Department Garage.

In 2013, the City issued \$3 million for bridge replacements and larger street projects as well as final financing for \$5,825,000 for the Drexel Avenue street project. In addition to issuing \$10,000,000 in bonds for the Lake Vista project.

In 2014, the City refunded the Drexel Interchange debt for \$2,725,000 and issued \$20,500,000 for the new City Hall, Library, and Fire Station #1 which will be refunded in early 2015.

### Fund Objectives:

- 1. The City has planned to limit debt to capital needs exceeding \$2,500,000. This objective will continue.
- 2. To maintain the Aa2 rating from Moody's investment service.

### Future Issues and Borrowing Plans

City staff are currently constructing a capital financing plan in an attempt to address the numerous capital projects that are currently being considered and those on the near-term time horizon.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Debt Service Fund - General Purpose - Fund	1 20					
Beginning Fund Balance	\$0	\$0	\$500	-\$114,833	-\$114,833	-\$1,467,895
REVENUES						
Taxes and Assessments						
300.00 General Property Tax Subtotal	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	850,000 <b>\$850,000</b>	850,000 <b>\$850,000</b>
Interfund Transfers 390.30 From Special Assessments #30 390.21 From Debt Amortization #21 390.31 From Economic Develop Fund 31	0	**	0	0	4000,000	0
390.99 From Developer Agreement Fund 31 390.99 From General Fund 10	0		0	0		0
390.99 From Impact Fees	0	0	0	0		115,275
390.40 From CIP # 40	0	0	0	0	0	0
390.50 From Debt Amortization #21 Subtotal	501,344 <b>\$501,344</b>	497,625 <b>\$497,625</b>	517,188 <b>\$517,188</b>	935,428 <b>\$935,428</b>	517,188 <b>\$517,188</b>	935,428 <b>\$1,050,703</b>
Debt Proceeds						
372.00 Refinancing Bonds	0	0	6,000,000	0	0	4,600,000
Subtotal	0	0	6,000,000	0	0	4,600,000
Total Revenues	\$501,344	\$497,625	\$6,517,188	\$935,428	\$1,367,188	\$6,500,703
EXPENDITURES						
Interfund Transfers						
To CIP #40	0	0	0	3,000,000	0	0
Debt Service						
800.00 Principal Payment	125,000	250,000	6,275,000	650,000	1,750,000	6,450,000
805.00 Interest Payment	375,844	247,125	357,521	626,065	970,250	825,306
815.00 Fiscal Charges	500	0	0	0	0	O
Subtotal	\$501,344	\$497,125	\$6,632,521	\$1,276,065	\$2,720,250	\$7,275,306
Total Expenditures	\$501,344	\$497,125	\$6,632,521	\$4,276,065	\$2,720,250	\$7,275,306
Revenues Over/(Under) Expendin	\$0	\$500	-\$115,333	-\$3,340,637	-\$1,353,062	-\$774,603
Ending Fund Balance	\$0	\$500	-\$114,833	-\$3,455,470	-\$1,467,895	-\$2,242,498
Fund Balance Percentage	N/A	0.1%	-1.7%	-80.8%	-54.0%	-30.8%

Fund Name: Debt Service -- Amortization -- Fund 21

# Fund Description:

Debt service funds are used to account for the accumulation of resources for and the payment of general long-term debt. The Debt Service Fund for Debt Amortization was created in February 1991 to assist in retiring the City's debt in any form. The source of funds may come from interest earnings or other interfund transfers. The principal or accrued interest in the Fund may upon the direction of the Common Council be applied to pay the interest and principal on any outstanding bonds and to assume new bond issues of the City. The City Administrator may from time to time, with the approval of the Common Council, apply all or any part of the Fund for any purpose for which municipal bonds may be legally issued. It is not intended to amend, abolish or replace any other sinking fund provided by statute. When the amount of the Fund reaches the amount of the outstanding public debt sufficient to retire the principal and interest of it as they come due, then no further contributions shall be made to the Fund.

The fund will continue to earn interest. It will be available as a reserve for any future City borrowing or City sponsored Tax Increment Financing Districts where the City is the guarantor of the debt, similarly to the private developers in other TIF projects.

Increased Utility Aid will begin for the City in 2011. Currently, these funds are planned to be used for capital financing.

### Fund Objectives:

The Debt policy requires that the City maintain a fund balance of 25% of the next year's debt payments for the purpose of leveling debt payments.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
Debt Service Fund - Amortization Fund - Fund 21						
Beginning Fund Balance	\$500,520	\$1,582,960	\$2,068,721	\$2,613,688	\$2,613,688	\$5,873,260
REVENUES						
State Shared Revenues						
312.00 Special Utility Subtotal	1,690,610 <b>\$1,690,610</b>	3,283,442 <b>\$3,2</b> 83 <b>,442</b>	3,148,591 <b>\$3,148,591</b>	3,215,000 <b>\$3,215,000</b>	3,100,000 <b>\$3,100,000</b>	3,100,000 \$3,100,000
Commercial Revenues						
350.00 Land Sales (Delphi, Lakeview)	0	470,500	0	600,000	1,839,000	0
360.00 Interest Income	109	6,944	927	25,000	256,000	5,000
Subtotal	\$109	\$477,444	\$927	\$625,000	\$2,095,000	\$5,000
Interfund Transfers						
390.20 From General Debt # 20	1,690,610	3,283,442	0	0	0	0
390.30 From Special Assessment # 30	0	0	0	0	0	0
390.31 From General Fund #10 390.99 From TII: Debt # 26	40,000	0 40,000	12,637 0	0	0	0 40,000
Subtotal	124,900	124,900	12,637	0	0	40,000
Total Revenues	\$1,690,719	\$3,760,885	\$3,162,155	\$3,840,000	\$5,195,000	\$3,145,000
TRANSFERS OUT						
990.20 To Debt Service #29-Police	106,935	0	100,000	55,000	0	55,000
990.30 To Debt Service #20-St Garage	501,344	497,125	517,188	511,859	511,859	511,859
990.40 To Debt Service #20-Drexel Ave	0	0	0	423,569	423,569	423,569
990.50 To Capital Projects		2,778,000	2,000,000	1,000,000	1,000,000	1,000,000
Subtotal	\$608,279	\$3,2 <b>75,12</b> 5	\$2,617,188	\$1,990,428	\$1,935,428	\$1,990,428
Total Transfers Out	\$608,279	\$3,275,125	\$2,617,188	\$1,990,428	\$1,935,428	\$1,990,428
Ending Fund Balance	\$1,582,960	\$2,068,721	<b>\$2,613,68</b> 8	\$4,463,260	\$5.873.2 <u>60</u>	\$7 <u>,027,832</u>
Reserved for WisPark/Delphi Purchase Loa	ın	1,766,600	1,839,001	1,839,001	1,839,001	1,839,001
Reserved for Long Term Equipment Replace	cement	•	750,000	750,000	750,000	750,000
Unreserved Fund Balance		302,121	24,687	1,874,259	3,284,259	4,438,831

Fund Name: Debt Service — Tax Increment District #4 – Fund 26

# Fund Description:

Debt service funds are used to account for the accumulation of resources for and the payment of general long-term debt. The Debt Service Fund for the Tax Increment District was created under the provisions of Wisconsin Statute Section 66.46. The purpose of that section is to allow the City to recover development and improvement costs in a designated area from the property taxes generated on the increased value of the property after the creation date of the district. The tax on the increased value is called a tax increment.

This district was created at the request of Stonewood Development in 1999 on lands they purchased from the Mahn family, Milwaukee County and James Deshur. The improvements include storm sewers, water lines, sanitary sewers, street lighting and streets. The estimated cost of the improvements is \$1,850,000. The cost of the borrowing was \$2,050,000, which, included two years of capitalized interest. The permanent financing should have been paid off in 9 years. The project saw substantial delays in getting started caused by potential environmental contamination. The site grading and underground work was completed as was the construction of the road. This district was comprised of a number of existing parcels that ranged in size from less than one acre to more than 30 acres. As a part of the development, Stonewood combined all of the parcels and then has re-divided this land into parcels based upon the offers received. A dispute over who was responsible for the removal and replacement of unsuitable soil on the first building site prevented any building construction from getting started until the summer of 2002.

The financial analysis for this district that appeared in its Project Plan anticipated a total of \$14.09 million in new development value being added by the end of 2002. This project has been a problem since it started, first with the developer as both parties attempted to reach an agreement on how the entire deal should be structured; then problems arose as contaminated soils were found on the site and lastly as the final site grading was completed another area was discovered where undisclosed dumping had occurred. Those bad soils (soils with less than ideal load bearing capacity) were replaced with other soils from the site. However, the replacement of soils led to a disagreement over compaction levels and load bearing capacity. The site developer, Stonewood Corporation had entered into a lattly sale agreement with another party to develop a building on the problem site. The land sale agreement made certain assertions regarding the buildability of the site and who would pay for extraordinary development costs. The third party in this deal filed a lawsuit against Stonewood Corporation, who in turn sued the City. Until buildings are completed on the site the tax increment will be minimal, which will create shortfalls in property tax revenues.

Unfortunately, because of the delays in getting buildings constructed, the increment is behind the schedule established by Stonewood Development. At the time of the creation of the district, the base value was set at \$758,600 as of January 1, 1999. The Department of Revenue established a value of \$11,599,100 as of January 1, 2007, which is still below the Project Plan. The City did permanent financing on the project initially based upon the expected costs as provided by the developer. The initial debt schedule was too ambitious and required refinancing. The City's Financial Advisor, who did not propose the Stonewood Development project financing, recommended that the City refinance the debt in the fall of 2002 before the levy was set for 2003. He proposed a financing mechanism called CABS which operate like zero coupon bonds where the principal and interest are not paid until the bonds mature. The schedule deferred all principal payments until 2007 to allow time to get additional development on the site.

This fund began 2007 with a balance of \$25,329 and is expected to end 2007 with a balance of \$1,268. The TIF increment projected for 2007 was not sufficient to cover the principal payment due, so funds from the developer's escrow were used. This project completed all of the public improvements in 2004. In 2007, the second building came onto the tax roll at 100% in value.

# Fund Objectives:

Encourage development to build the increment to cover future debt payments.

### Future Issues.

None.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget_
Debt Service Fund - Tax Increment District	#4 - Fund 26	(Rosen Proj	ect)			
Beginning Fund Balance	\$13,051	-\$7,062	-\$371,371	-\$426,375	-\$426,375	-\$286,091
REVENUES						
Taxes and Assessments						
300.00 Tax Increment	339,388	258,911	438,102	459,000	505,132	542,825
315.50 State Computer Aids	3,669	2,940	3,027	3,000	3,361	3,361
Subtotal	\$343,057	\$261,851	<b>\$441,129</b>	\$462,000	\$508,493	\$546,186
Commercial Revenues						
360.00 Interest Income	61	74	46	60	0	60
368.00 Misc Revenue-Developer	5,000	72,653	73,970	0	0	0
Subtotal	\$5,061	\$72,728	\$74,016	\$60	\$0	\$60
Total Revenues	\$348,118	\$334,579	\$515,145	\$462,060	\$508,493	\$546,246
EXPENDITURES						
Developer Contributions	0	0	210,000	0	0	0
Interfund Transfers						
990.46 To CIP	0	300,000	0	0	0	0
990.50 To Fund 21	0	0	0	0	0	40,000
Subtotal	\$0	\$300,000	\$0	\$0	\$0	\$40,000
Debt Service - City						
800.00 Principal Payments	240,206	229,342	218,966	360,000	209,063	199,606
805.00 Interest Payment	119,794	130,658	141,034	0	150,937	160,394
815.00 Fiscal Charges	8,231	38,888	150	8, <b>2</b> 31	8,209	1,000
Subtotal	\$368,231	\$398,888	\$360,150	\$368,231	\$368,209	\$361,000
Total Expenditures	\$368,231	\$698,888	\$570,150	\$368,231	\$368,209	\$401,000
Revenues Over/(Under) Expendit	(20,113)	(364,309)	(55,005)	93,829	140,284	145,246
Ending Fund Balance	-\$7,062	-\$371,371	-\$426,375	-\$332,546	-\$286,091	-\$140,845

Fund Name: Debt Service — Tax Increment District #6 – Fund 28

# Fund Description:

Debt service funds are used to account for the accumulation of resources for and the payment of general long-term debt. The Debt Service Fund for the Tax Increment District was created under the provisions of Wisconsin Statute Section 66.46. The purpose of that section is to allow the City to recover development and improvement costs in a designated area from the property taxes generated on the increased value of the property after the creation date of the district. The tax on the increased value is called a tax increment.

This district was created based upon the proposal by the DeMattia Group on approximately 38 acres in the 9900 block of South 13th Street. The proposal had been presented to the Community Development Authority (CDA) and they recommended to the Council that staff proceed toward the creation of this district. The City installed necessary road, water, and sanitary sewer improvements to serve the site. The contract for the initial work was let in September 2001. Construction was completed in 2004.

The City intends that tax incremental financing (TIF) will be used to assure that only quality industrial, distribution and related private development will locate in this area. Quality means aesthetically pleasing, long-lasting sustainable structures. All of the property in TIF District No. 6 has been zoned M-1 Manufacturing, and will remain zoned for these uses for the life of the District. The preliminary figures in the DeMattia proposal indicated an estimated value increase of \$21.35 million by the end of 2006. Two buildings were completed in 2004.

This district was created in October of 2000 with a base value of \$1,377,200. The Department of Revenue established a value of \$12,038,800 as of January 1, 2007, for an increase of \$10,661,600. The Bond Anticipation Note of \$1,500,000 was refinanced in 2006 with permanent financing for ten years. Although the value of the district is substantially less than the Project Plan anticipated, the value has generated sufficient increment to pay the debt service.

# Fund Objectives:

The Bond Anticipation Note of \$1,500,000 was refinanced in 2006 with permanent financing of \$1,200,000 for a period not to exceed ten years.

### Future Issues

The agreement between the City and the developer provides financial assurances to protect the City from economic downturn. The City will need to monitor this project closely to insure that the building construction goals are met. If the equalized value doesn't decline, there should be sufficient increment to repay the debt.

	2011	2012	2013	2014	2014	2015				
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget				
Debt Service Fund - Tax Increment District #	Debt Service Fund - Tax Increment District #6 - Fund 28 (DeMattia Project)									
Beginning Fund Balance	\$351,936	\$411,464	\$511,403	\$952,118	\$952,118	\$1,239,585				
REVENUES										
Taxes and Assessments										
300.00 Tax Increment	225,678	255,098	585,977	410,000	451,308	462,301				
315.50 State Computer Aids	756	903	4,931	900	8,083	8,083				
Subtotal	\$226,434	\$256,001	\$590,908	\$410,900	\$459,391	\$470,384				
Commercial Revenues										
360.00 Interest Income	200	232	144	200	200	200				
370.00 Bond Proceeds	0	0	0	0	0	0				
Subtotal	\$200	\$232	\$144	\$200	\$200	\$200				
Total Revenues	\$226,634	\$256,233	<b>\$591,</b> 052	\$411,100	\$459,591	<b>\$470,</b> 584				
EXPENDITURES										
Developer Contributions	0	0	0	0	0	0				
Debt Service - City										
800.00 Principal Payments	100,000	125,000	125,000	150,000	150,000	150,000				
805.00 Interest Payment	34,750	30,500	25,187	19,875	19,875	13,500				
815.00 Fiscal Charges	32,356	794	150	365	2,250	2,250				
Subtotal	\$167,106	\$156,294	\$150,337	\$170,240	\$172,125	\$165,750				
Total Expenditures	\$167,106	\$156,294	\$150,337	\$170,240	<b>\$172,12</b> 5	\$165,750				
Revennes Over/(Under) Expendit	59,528	99,939	440,715	240,860	\$287,466	304,834				
Ending Fund Balance	\$411,464	\$511,403	\$952,118	\$1,192,978	\$1,239,585	<b>\$1,</b> 544,419				

# Capital Improvement Funds

Fund Name: Capital Projects — General City Purposes – Fund 40

# Fund Description:

Capital Projects funds are used to account for the purchase or construction of major capital facilities. Starting in 1991 the City increased the General Fund departmental capital item limit to \$5,000 and started paying cash for all other capital items. The exception to that has been the borrowing for Tax Increment Financing District projects.

Each year the capital improvement program is approved by the Council as part of the budget and specific projects are created. Those projects may take several years to complete. Since capital purchasing can take a long time each year's group of projects is tracked separately. As a project is completed the difference between the budgeted amount and the actual cost is added to that year's control account. The control account for each year is used to balance estimates that are too low.

Due to the nature of public works construction projects they can easily take from 18 to 24 months to complete. All capital spending other than TIF borrowing projects are tracked through this fund. Following this page is the list of specific projects approved by the Common Council for 2015.

### Fund Objectives:

- 1. To maintain a high level of funding of infrastructure replacement and repair.
- 2. To complete the work funded and approved by the Council in a timely fashion. On a quarterly basis, update the Mayor and Common Council on the status of the outstanding projects.
- 3. To continue to implement the record keeping system to facilitate compliance with the GASB 34 requirements.

### **Future Issues**

As a relatively new city, most of Oak Creek's infrastructure is less than fifty years old. In addition, the City Engineer's Office and Utility Department have kept excellent records on all of the public improvements in the ground.

Funding for capital projects has been greatly diminished since 2006. In 2009, the tax levy contribution to capital had fallen to just \$250,000. In 2010, there is no levy contribution to capital, a trend that continues into 2012. The only new funding for capital in 2015 will come from WE mitigation funds and Utility Aid.

	2011	2012	2013	2014	2014	2015
Fund / Department	Actual	Actual	Actual	Budget	Estimate	Budget
City Capital Projects Fund - Fund 40				_		
Beginning Fund Balance	\$9,712,005	\$8,158,277	\$5,925,698	\$9,125,718	\$9,125,718	\$6,905,700
REVENUES						
Other Intergovernmental						
328.00 State Grant	142,318	0	1,263,994	0	207,816	500,000
Subtotal	\$142,318	\$0	\$1,263,994	\$0	\$207,816	\$500,000
Commercial Revenues						
342.81 Developer Contributions	270,983	0	130,894	0	0	0
360.00 Interest Income	2,128	18,425	16,906	0	10,000	10,000
368.00 Miscellaneous	0	28,788	374	0	6,300	0
Subtotal	\$273,111	\$47,213	\$148,174	\$0	\$16,300	\$10,000
Interfund Transfers						
Prior year balances	0	16,870,116	0	0	0	0
390.19 From WE Energies Fund #19	1,000,000	1,000,000	2,078,000	1,350,000	1,350,000	1,000,000
390.30 From Special Assessments # 30	137,500	75,000	175,000	175,000	100,000	100,000
390.35 From Impact Fee # 35	989,432	825,000	285,181	0	O	280,067
390.11 From Fund #21	0	2,778,000	2,001,230	1,000,000	1,000,000	1,000,000
390.39 From Storm Water #38	0	0	100,000	500,000	500,000	100,000
Subtotal	\$2,126,932	\$21,548,116	\$4,639,411	\$3,025,000	\$2,950,000	\$2,480,067
Long Term Debt Issued	0	6,000,000	3,000,000	0	0	0
Total Revenues	\$2,542,361	\$27,595,329	\$9,051,579	\$3,025,000	\$3,174,116	\$2,990,067
Total Revenues Available	\$12,254,366	\$35,753,606	\$14,977,277	\$12,150,718	\$12,299,834	\$9,895,767
EXPENDITURES						
Capital Outlay						
955.00 Projects 2006	0	8,262,495	0	0	0	0
955.00 Projects 2007	0	1,781,959	0	0	0	0
955.00 Projects 2008	0	9,296,993	0	0	0	0
955.00 Projects 2012	0	3,302,428	5,851,559	0	0	0
955.00 Projects 2015	0	0	0	0	0	5,468,420
955.00 Projects 2014 955.00 Projects 2009	0	1,099,519	0	5,394,134 0	5,394,134 0	0
955.00 Projects 2010	0	78,590	0	0	0	0
955.00 Projects 2011	4,096,089	6,005,924	0	0	0	0
Subtotal	\$4,096,089	\$29,827,908	\$5,851,559	\$5,394,134	\$5,394,134	\$5,468,420
Interfund Transfers	, ,,,	. ,	" - <b>, ,</b>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•-,	, . , ,
990.36 To Other Funds	0	0	0	0	0	0
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,096,089	\$29,827,908	\$5,851,559	\$5,394,134	\$5,394,134	\$5,468,420
Ending Fund Balance Unreserved Reserved Designated *	\$8,158,277 \$1,300,000 \$6,858,277 \$0	\$5,925,698 \$950,000 \$4,975,698	\$9,125,718 \$950,000 \$8,175,718	\$6,756,584 \$950,000 \$5,806,584	\$6,905,700 \$950,000 \$5,955,700	\$4,427,347 \$950,000 \$3,477,347

<sup>\*</sup>Includes reserve for deficit in Fund 21 - Debt Amortization Fund

# City of Oak Creek 2015 CIP/CEP Requests

			City		Final	1
			Administrato	CIP/CEP	Common	
<b>!</b>		Dept A	r	Committee	Council	
1		•	Recommend			Funding
B	M D	ations	ations	ations	ations	Source
Department	Item Requested		-			
Administration	Demolition of the City Hall/Library/Fire station	\$500,000	<del></del>			\$1 million
	Motorola Protable Radio Replacements	\$57,999				\$1 million
	PC/Laptop/Server/Printer/Network Replacements	\$115,000				\$1 million
	911 Phone System (Cost Per Year For 4 Years)	\$50,000	<del></del>			\$1 million
Finance/Inspection	Finance/Inspection Software (Year 2 of 4 Years)	\$91,600				STFL Prog
Information Technology		\$95,000	\$95,000	\$95,000	\$95,000	\$1 million
Information Technology	Pro-Phoenix Dispatch Software & Data Integration	\$30,000	\$30,000	\$30,000	\$30,000	\$1 million
Information Technology	City Communication Tower	\$200,000	\$200,000	\$200,000	\$200,000	STFL Prog
Information Technology	Fire Station 2 Tower	\$100,000				
Fire	Replace Battalion Car 18	\$50,000	\$50,000	\$50,000	\$50,000	Equip Rep.
Fire	Fire Gear 1/5	\$30,000	\$30,000	\$30,000	\$30,000	\$1 million
Fire	Phase 3 of 4 EVP plan	\$25,000	\$25,000	\$25,000	\$25,000	\$1 million
Fire	Phase 1 of 5 Garage to Station #1	\$25,000				
Streets	Replace Pickup 1 ton w/ plow	\$35,000				
Streets	Replace Aerial Lift truck (#718)	\$115,000	\$115,000	\$115,000	\$115,000	Equip Rep.
Forestry	EAB Treatments, 250 trees	\$19,768				
Parks	Willow Heights Park Court Resurfacing	\$96,945	\$96,945	\$96,945	\$96,945	Park escrow
Parks	Miller Park Pathway Repaving	\$31,058	\$31,058	\$31,058	\$31,058	Bike escrow
Parks	Meadow View Park Pathway Repaving	\$26,480	\$26,480	\$26,480	\$26,480	Bike escrow
Parks	Manor Marquette Park Court Resurfacing	\$87,500	\$87,500	\$87,500	\$87,500	Park escrow
Parks	Abendschein Pathways and Bridge	\$280,067	\$280,067	\$280,067	\$280,067	Impact fees
Streets	4 Cubic Yard 5 Ton hot asphalt replacement box for truck #29	\$50,000	\$50,000	\$50,000	\$50,000	Street Garage
Streets	Replace #33 5 yd dump with plows (1994)	\$149,590	\$149,590	\$149,590	\$149,590	Equip Rep.
Streets	Roof Replacement Building 4 (Salt Shed)	\$30,000				Street Garage
Streets, Parks, Forestry	Work Order & Asset Mgnt Software	\$25,000			\$25,000	\$1 million
Police	A.E.D. Replacements	\$20,118	\$20,118	\$20,118	\$20,118	\$1 million
Police	Livescan Fingerprint System	\$18,995	\$18,995	\$18,995	\$18,995	\$1 million
		Ī				
	Total	\$2,355,120	\$2,175,352	\$2,175,352	\$2,175,352	

# City of Oak Creek 2015 Annual Budget 5 Year Information Technology Capital Budget

Description	Dept. Requests 2015	Final <u>Council</u> <b>2015</b>	2016	2017	2018	2019
HARDWARE	****		- · I			
PC/Laptop/Server/Printer/Network Replacements & New (City Depts.)	\$115,000		\$100,000	\$100,000	\$100,000	\$100,000
Wireless Network Connection			\$10,000		\$10,000	
Department Copy Machines			\$10,000			\$10,000
VOIP Phone System	\$95,000					
SOFTWARE						
Pro-Phoenix Dispatch Software and Data Integration	\$30,000		\$5,000			\$5,000
Network Security/Intrusion Software			\$5,000			\$5,000
Sub-Total	\$240,000	\$0	\$125,000	\$100,000	\$110,000	\$115,000
OTHER ITEMS_						
City Communication Tower	\$200,000					
Fire Station 2 Tower	\$100,000					
911 Phone System	\$50,000		\$50,000	\$50,000		
Total	\$590,000	\$0	\$175,000	\$150,000	\$110,000	\$115,000

# Oak Creek Police Department 5-YEAR PROPOSED CAPITAL IMPROVEMENT / EQUIPMENT PROJECTS

	2015	2016	2017	2018	2019
APX Portable Radios	\$57,999	\$50,327	\$0	\$0	\$0
A.E.D. Replacements	\$20,118	\$0	\$0	\$0	\$0
Livescan Fingerprint System	\$18,995	\$0	\$0	\$0	\$0
Body Armor Replacement	\$0	<b>\$1</b> 2,600	\$5,600	\$9,800	\$11,900
Police K-9	\$0	\$15,000	\$0	\$0	\$0
HVAC System Upgrade	\$0	\$30,000	\$0	\$0	\$0
Window Frame Repairs	\$0	\$15,000	\$0	\$0	\$0
TOTALS:	\$97,112	\$72,600	\$5,600	\$9,800	\$11,900

# Fire Department 5 Year CIP Forecast

Title of Capital	Total		lst Year	2	2nd Year	Brd year	- 4	th Year	5th Year
Improvement Project	Cost		2015		2016	2017		2018	2019
Replace Battalion Car 18	\$ 60,000	\$	60,000	П					
Fire Gear 1/5	\$ 30,000	\$	30,000						
Phase 3 of 4 EVP plan (traffic preemption)	\$ 25,000	\$	25,000						
Phase 1 of 5 Garage to Station #1	\$ 25,000	\$	25,000						
Replace Engine Defibrillators	\$ 30,000			\$	30,000				
Replace M181	\$ 195,000			\$	195,000				
Phase 4 of 4 EVP plan (traffic preemption)	\$ 25,000			\$	25,000				
Fire Gear 2/5	\$ 30,000			\$	30,000				
Phase 2 of 5 Garage to Station #1	\$ 25,000			\$	25,000				
Replace Engine 184	\$ 530,000					\$ 530,000			
Fire Gear 3/5	\$ 30,000					\$ 30,000			
Phase 3 of 5 Garage to Station #1	\$ 25,000					\$ 25,000			
Replace M183	\$ 195,000						\$	195,000	
Fire Gear 4/5	\$ 30,000			1			\$	30,000	
Phase 4 of 5 Garage to Station #1	\$ 25,000						\$	25,000	
Fire Gear 5/5	\$ 30,000								\$ 30,000
Replace Grass Fire Unit	\$ 60,000								\$ 60,000
Replace M182	\$ 195,000								\$ 195,000
Phase 4 of 5 Garage to Station #1	\$ 25,000								\$ 25,000
Total Cost	\$ 1,565,000	S	140,000	\$	305,000	\$ 585,000	\$	250,000	\$ 285,000

#### **Capital Equipment Program**

Department:

Date:

Police Department

August 29, 2014

General Type:

Contact Person:

Motorola Portable Radios & Squad Radios

Chief John Edwards

Equipment Description and Location:

Purchase of Motorola APX7000 hand-held, portable radios and APX6500 mobile squad radios.

Equipment Justification and Intent:

This would be Phase IV of our 5-year plan to purchase replacement hand-held, portable radios and mobile squad radios. The 5-year plan was originally approved during the 2012 C.E.P. budget process (see attached). Due to radio system changes, the total number of portable radios needed has been adjusted from 53 to 58. However, the current cost of the APX7000, which is at a 50% discounted price, will allow for adjustment to the original Phase IV plan.

Phase IV includes the purchase of 14 hand-held, portable radios and 2 squad radios.

The Police Department has switched radio models for the portable radio. The new model is the APX7000 dual-band (VHF/800MHz) radio, which will allow redundancy and still allow for the radio to work in either WISCOM or the Milwaukee County radio system.

Describe alternatives to purchasing the equipment:

Replace all radios/equipment at once when the current analog system is taken off-line which would involve a larger one-time expenditure at possible higher prices. Replace rather than repair broken radios which will cause overages in the Radio Equipment budgeted line item.

If this replaces existing equipment describe old equipment and disposal intent:

If incremental purchases are made, some of the radios changed out would be used as spares until the analog system is completely phased out to avoid unexpected purchases for broken radios. Others could be traded-in, if there was any value for them.

#### Annual Impact:

The cost per APX7000 portable radio is \$3,698.30. The cost per APX6500 mobile radio is \$2,461.50. There is also a template programming cost of \$1,300.

2015 -- 14 portable radios & 2 squad radios = \$57,999.20 2016 -- 9 squad radios = \$22,803.50 (price subject to change)

NOTE: The quotation is good for 90 days; therefore, final purchase price is subject to change.

Priority: A

Page: 1 of 1

Department:	Date:
Information Technology  General Type:	8/16/14 Contact Person:
Computer Equipment	Contact Person: Caesar Geiger
Equipment Description and Location:	Odegai Oeigo.
Existing older computers would be replaced with computers/laptops/tabl to maintain current technology. Purchase Windows servers to replace a the City Network. Also, purchase printers, network switches and routers	an existing Windows servers on
Equipment Justification and Intent:	
The recommendation is to replace approximately 25% of the City computerently has 275+ computers/laptops. This would result in approximately year. Due to rapid changes in technology, the average life cycle of a conyears. The standard warranty the City has when it purchases new systes servers (53 including virtual servers) at the City have many programs rule wide such as CAD, GCS, AutoCAD, MSI etc. and printing. Several also domain controllers (PDC). All of these applications create a dependence to day functions of the City network. Existing printers, hubs, switches, reexperience failures or may need to be replaced to increase capacity. The transmission of data along the network backbone. It allows the City to a more flexibility in the network and the ability to manage network traffic. Changing and to run future upgrades of our current software applications with hardware and software requirements necessary to efficiently run this	Ily 70 units being replaced each imputer and its software is 4 ems is 3 years. The existing inning on them that are network if function as the City's primary by on these servers for the day outers and firewalls cannot also allows for faster add additional ports to facilitate Technology is constantly so, the City will need to keep up
Describe alternatives to purchasing the equipment:  Operating System upgrades and hardware (i.e. RAM, hard drives etc.) a attempted on several of the older PC's/Servers to provide functionality o could be phased out. Or continue to use the existing servers, printers, reas is.	or several of the older systems
If this replaces existing equipment describe old equipment and dis The older systems would be recycled.	posal intent:
Annual Impact:	
The total estimated cost would be \$115,000	
Priority: A	
	Page: 1

Department:	Date:
Police/Information Technology	8/16/14
General Type:	Contact Person:
Computer Hardware, Software and Telephones  Equipment Description and Location:	Caesar Geiger
The City would replace our current Positron 911 system with a new 911	IR phone system in the server
room at the Police Department.	ir phone system in the server
room at the Folice Department.	
Equipment Justification and Intent:	
The existing 4 port Positron system was installed in 2001 with the Norte	phone switch at the Police
Department building. AT&T has sent out an "End of Life Notice" stating	that due to it's age, new digital
technology and their inability to get parts they will only support the older	
installation of a new system will take 12 to 16 weeks and needs to be do	·
installation of the City's new VOIP phone system, making it difficult to pu	
and get it implemented in time. The new unit will have 4 ports/telephone	• ,
what we currently have). When the State and AT&T switch 911 complete	· - ·
in 2016) this new unit will need to have its analog cards replaced with d	
agencies with 911 dispatching centers will need to replace their older un	
(NexGen Digital) in the next 2 years if they haven't already done so. The \$200,000. The Council approved \$50,000 a year for 4 years starting in	
equipment.	2014 to purchase this
oquipmont.	
Describe alternatives to purchasing the equipment:	
Wait and install a replacement unit in 2015.	
If this replaces existing equipment describe old equipment and disp	posal intent:
The old equipment might be sold on a secondary market.	
A	
Annual Impact: The cost of the phone server hardware/software support would be appro	wimetaly \$30,000 per year
The cost of the phone server hardware/software support would be appro-	oximately \$20,000 per year
Priority: A	
	Page: 5

Desemble	Dato
Department: Finance/Inspection/Information Technology	Date: 10/3/14
General Type:	Contact Person:
Computer Software	Bridget M. Souffrant
Equipment Description and Location: Software package that is all inclusive for virtually all financial ope enforecement.	
Equipment Justification and Intent:	<del></del>
The current financial software, MSI is from 1995 and is incredibly software options out there that will allow the City to automate sor more towards paperless procedures, and gain significant efficiency payable, and accounting, and reporting processes. In addition to that include inspection and code enforcement pieces as well. Hof the modules together is in the City's best interest maximizing einspection software vendor filed bankruptcy a few years ago and There is no support or upgrade path for this software. Our currer sold and will support will be phased out within the next few years package that will automate our entire our operations acrosss and allowing contractors to apply for permits online, pay for them online review/inspections/approvals during the entire process. Also, the take tablets in the field and complete inspections electronically. \$400,270 over the course of 4 years to cover the cost of the software of this cost.	ne of the current procedures, move cies in the payroll, budgeting, accounts the financial piece, there are modules laving a software that can work with all efficiency. The existing we have been using their old software. In the financial software is no longer being the wear looking for a software labetween the departments as well as the and check the progress of the esoftware would allow the inspectors to the Common Council approved
Describe alternatives to purchasing the equipment:  Continue to use our existing various software packages througho paper forms and procedures.	out City Hall and continue with our
If this replaces existing equipment describe old equipment a	and disposal intent:
NA	
Annual Impact: The cost of software support would be approximately \$50,000.	
Priority: A Common Council approved the purchase spread over 4 years. T	his is the second of four years.

Department:	Date:
Information Technology General Type:	8/16/14 Contact Person:
Computer Hardware, Software and Telephones	Caesar Geiger
Equipment Description and Location:	Odesai Ceigei
The City would replace one of our current Nortel phone switches with a	Voice over IP phone server
and the associated phones. This would complete the installation of the V	
the City buildings including the new Library and City Hall.	On phone system for all of
the only buildings including the next city one only them	1
	!
Equipment Justification and Intent:	
The existing 2 Nortel phone switches (City Hall - 1999 & Police Department	
are configured to communicate with each other. Nortel has gone bankru	•
new City Hall/Library/Fire Station the City would need to install a new pho	• •
Hall building. In order to tie the new system and the Police Department to	,
will have to be installed in both locations. In 2013 \$105,000 was approve	
Dept.) The new VOIP phone systems operate using the existing data ne	
software and devices (i.e. telephones) connected to them. They allow the	
video, storage/archival of messages and integration with cell phones. De	• •
Fire Station being completed before the new City Hall and the need to lea	
necessary to install a new phone system at the Police Department (funds	
would allow us to service the new Fire Station from the PD switch. When	•
installed at the new City Hall, the 2 servers will sync with each other, pro-	
City buildings will be served by them. The cost of a second VOIP serve	r, software and telephones
would be \$95,000 to complete this project.	
Describe alternatives to purchasing the equipment:	1
	1
If this replaces existing equipment describe old equipment and disp	oosal intent:
Resell the used equipment.	
Annual Impact:	
The cost of the phone server hardware/software support would be approx	vimately \$10,000
The cost of the bilone server hardware/software support would be oppro-	ximately \$10,000.
Priority: A	
	Page: 5

Department:	Date:
Information Technology	8/16/1 <u>4</u>
General Type:	Contact Person:
Computer Software	Caesar Geiger
Equipment Description and Location:	
Purchase Pro-Phoenix Multi-Juris Software	
Equipment Justification and Intent:	
The City is currently implementing multi-juris dispatch software with the	City of St Francis. The City of
Oak Creek's cost for purchasing the software is \$122,860 of which St Fi	
Creek's portion is \$61,430 of which \$31,430 is being paid out of the 201	
\$30,000 to be paid in 2015.	
, · · · · · · · · · · · · · · · · · · ·	
Describe alternatives to purchasing the equipment:	
Describe alternatives to purchasing the equipment:	
If this replaces existing equipment describe old equipment and dis	posal intent:
Annual Impact:	
The total estimated cost would be \$30,000.00 with no additional annual	impact.
Priority: A	
	Page: 2

Department: Public Safety/Information Technology	Date: 8/16/14
General Type:	Contact Person:
Communication Equipment	Caesar Geiger
Equipment Description and Location: Build a Public Safety tower at the new Fire Station 1 or the Police Depart	tment
Equipment Justification and Intent: The City has sold the existing cell tower (128' tall) at the old Fire Station the School District. The VHF (3), UHF (3) and data (3) radios and anten City tower will need to be relocated to a new tower. There are 2 options tower to accomodate just the City antennas (\$180,000) or a tower design antennas plus 2 cell carriers (\$200,000). Current lease rates for cell pho \$35,000 per year per carrier. The City currently does not have any cell progoitating to locate on the new tower.	nas currently on the existing when building a new tower - a ned to accomodate the city one providers is approxiamately
Describe alternatives to purchasing the equipment: Build a small building (\$30,000 +/-) to house the radio equipment when the demolished and install a fiber data link (\$50,000) to the new Fire Station School District removes the existing cell tower and at that time the City was Centennial Drive.	This would work until the
If this replaces existing equipment describe old equipment and disp N/A	posal intent:
Annual Impact:	
The total estimated cost would be \$200,000.00	
Priority: A	
	Page: 6

Department:	Date:
Fire/Information Technology	8/16/14
General Type:	Contact Person:
Communication Equipment	Caesar Geiger
Equipment Description and Location:	
Build a 100' tower and install radio network equipment at Fire Station	4
·	
Equipment Justification and Intent:	
The City currently has a T1 line (1.5 mpbs) connecting the Fire Statio	n to the City network. In order to
increase the bandwidth capacity, it is necessary to install a wireless n	
the need for line of sight data transmission, a minimum tower height of	of 80' is required at Fire Station 2.
The most cost effective solution is to build an 80' to 100' tower at Fire	Station 2. A wireless network
would provide 54 to 108 mbps of bandwidth.	
Describe alternatives to purchasing the equipment:	<del></del>
Continue to use the T1 line, lease several T1 lines (\$190 per month p	per T1) or lease Ethernet
bandwidth from a communications provider (\$1,000 to \$2,000 per mo	onth)
	<i>'</i>
	dionagal intent:
If this replaces existing equipment describe old equipment and	asposai intent:
The old 60' tower would be removed.	
Annual Impact:	<del></del>
The total estimated cost would be \$100,000.00	
The total estimated door fredict be \$100,000.00	
Dein-Mary A	
Priority: A	
	Page: 7

Department:		Date:
Fire	_	July 16, 2014
General Type:	Contact Person:	Chief Tom Rosandich
Replace the Battalion Chief vehicle		
Equipment Description and Location:		
The vehicle is located at Station #3. It serves as the first line res		or major type incidents.
This vehicle was put into service in 2002 and will be 13 years old	l.	
Equipment Justification and Intent:		
This is the front line car that responds to fires, major accidents, a		
Chief serves, directs, manages, supervises, evaluates, organize		
operations of the Fire Department. This includes commanding pl		
medical and rescue operations. They also manage and direct tra		
inspections and participates with fire prevention bureau personne		
occurring on the box, increase maintenance concerns as well as	the overall ride is getting	g worse.
Describe alternatives to purchasing the equipment:		
This was put on hold the last two years. Using other vehicles is	a short term gan. This i	needs to be a reliable
unit to respond in all types of conditions and responses. Using of	ld notice vehicles is not	an option. We are
exploring the value bid program as part of this option with alterna		
alternative fuel has not been available due to a back log of dema		p====g== p===
•		
If this replaces existing equipment describe old equipment a	ınd disposal intent:	
To be auctioned, sold or moved to another department if there is	interest.	
		<u></u>
Annual Impact:		
\$60,000 for vehicle and associated equipment. Requesting fund	s from CIP or Debt 21.	
Priority:		
High-Department rank is number 1. This is CIP request 1 of 4.		
riight-bepartment tank is humber 1. This is on Tequest 1 of 4.		
		Page: 1 of 4

Department:	Date:
Fire Contact Person	July 16, 2014 n: Chief Tom Rosandich
Fire Gear Replacement Phase 1	1. Chier rom resaminen
Equipment Description and Location: The request is for firefighter turn-out gear and other equipment associated with fire o such items as breathing apparatus, radios, tools, and any equipment assisting the fire Personal protective equipment is required to be worn for all structural fires, non-structural other various rescue assignments. Turn-out gear is required to meet and/or exceed out gear includes coat, pants boots, helmets, hood and gloves.	refighter at the scene. ctural fires extrication and
Equipment Justification and Intent:  Current turn-out gear was purchased in 2013 and has a life expectancy of 5 years. On the best of our ability through a proactive cleaning, inspection and maintenance proginstructed by the Common Council to budget 20% of the fire gear each year as fire grapproximately every 5 years. The department has also entered into a consortium for thus saving cost by buying in larger volume.	gram. Fire personnel were gear should be replaced
Describe alternatives to purchasing the equipment:  More money would have to be budgeted in future years to fund this project all at once time big purchases by spreading the item cost over several years. This item was not constraints.	
If this replaces existing equipment describe old equipment and disposal intent: Old gear will be rotated out as practical. Extra sets will be kept in case of damage ar after severe conditions and use.	and cleaning that is needed
Annual Impact:	
\$30,000	
Priority:	
High-Department rank is number 2. This is CIP request 2 of 4.	
	Page:2 of 4

Department:		Date:
Fire		July 16, 2014
General Type:	Contact Person:	Chief Tom Rosandich
EVP (Opticom)		
Equipment Description and Location:		
EVP devices used by responding emergence	cy units to control the intersection for safe pas	ssage and faster
	devices are located at various intersections in	
	•	
Equipment Justification and Intent:		<u> </u>
	er of road projects being done by the city, cou	nty and state in Oak
	prate the devices into these projects. This is	
	Ryan Road, Howell Avenue, and other related	
This also includes maintenance on existing		•
11110 0100 1110 000 1110 1110 011 01110 1110	• •	
Describe alternatives to purchasing the	aguinment: This was not funded in 2014	<del></del>
Due to various City County and State prois	ects we are requesting this program to be fun	ded in 2015
Alternatives would be to fund it at a lower le		202 117 20 10.
Alternatives would be to fulld it at a lower le	YCI.	
If this replaces existing equipment descr	ibe old equipment and disposal intent:	
Annual Impact:	<del></del>	
\$25,000		
		_
Priority:		
J		
		Page: 3 of 4
Priority: High-Department overall rank is 3		Page: 3 of 4

Department:		Date:
Fire	Contact Downson	July 16, 2014
General Type: Phase 1 of 5 for Station #1 Storage Garage	Contact Person:	Chief Tom Rosandich
Equipment Description and Location:		
This is a request to start the funding process for the addition of original construction of Station #1.	the garage that was remo	ved as part of the
Equipment Justification and Intent:		
After the final construction bids were received for Fire Station # portion and add the garage when funding was available. Using portion each year be put aside until the proper funding is met a will yield capital to proceed with the project.	a phased-in approach, we	are requesting a
Describe alternatives to nurchasing the equipment:		
Describe alternatives to purchasing the equipment: Fund it at a lesser or greater amount as agreed upon the group	or delay it and start the pr	rocess in 2016.
If this replaces existing equipment describe old equipment	and disposal intent:	
Annual Impact:		
\$25,000 in phase 1 of 5.		
Priority: High-Department overal rank is 4		
		Danes A of A
		Page: 4 of 4

Department: Streets	Date: 9-9-14
General Type: Pickup Truck	Contact Person: Ted Johnson
Equipment Description and Location:	
Current model 8600 GVW 4X4 short box 4 door pickup true	ck complete with plow
Street Department 800 W. Puetz Road, Building #1	
Equipment Justification and Intent:	
The new truck will be in addition to the current Street Depart to pull the lawn mower trailer to Weed Commissioner jobs to vehicle will be used for miscellaneous summer seasonal proturnarounds, parking lots, around Streets, Parks & Forestry can not access easily. Throughout the year the department transport employees to and from various job sights through	hroughout the City. In addition, this ojects, snow cleanup of intersections, buildings & areas that larger trucks don't have enough vehicles to
Describe alternatives to purchasing the equipment:	
If this replaces existing equipment describe old equipment a	and disposal intent:
Annual Impact:	
Transfer Battalian Chief's vehicle for this use.	
\$35,000.00	
φ35,00 <b>0</b> .00	
Priority:	
A - High	

Department: Streets	Date: 9-8-14
General Type: Aerial bucket truck	Contact Person: Ted Johnson
Equipment Description and Location:	<del></del>
Current model Bucket truck 3/4 or 1 ton. Aerial Bucket truc	k with utility box.
Street Dept.	
Equipment Justification and Intent:	
This bucket truck will be used for putting up and taking down Decorating City Christmas tree, American flags, City street si removal, tree trimming and is barrowed by City maintenance 3 Fire stations, doing various electrical and building maintenathe City electrician doing Streetlight repairs, at times used by Truck #17 has worn stabilizer bushings that keep the truck st The truck has rust holes in the utility box, and the power supparts for it. Truck is a 1999, 16 years old and has out lived its forestry and reduce the number of aerial lifts from three to two	gns. This truck is also used for tree to work at the Police department and the ance. It is also used as a back up for Parks maintenance. able as you do aerial work. by is outdated and hard to find a useful life. Will be combining with
Describe alternatives to purchasing the equipment:	
If this replaces existing equipment describe old equipment an This will be bid out with the option with trade and without trad back into the CEP	
Annual Impact:	
In 1990, we purchased Truck #17 for \$34,141 and in 2004 we resulted in the increasded cost of \$115,000.	purchased truck #803 for \$34,500 which
Priority:	
A - High	

#### Capital Improvement Program

Department: Date: District:
Streets, Parks & Forestry 8/19/2014 City-wide
Project Title: Contact Person:
Tree Planting and Emerald Ash Borer Treatments Rebecca Lane, City Forester

Project Components and Location:

Contractor Emamectin Benzoate (TREE-age) treatments of ash, city-wide Replacement plantings, in lieu of ash removals from 2013/2014/2015, city-wide General replacement plantings, city-wide

Nominal amount of new plantings in various developing subdivisions: The Bluffs, Jenna Prairie II, Shepard Orchard, Pine Creek Court, possibly elsewhere.

#### Project Justification and Intent:

**Planting:** As a developing City, Oak Creek is building an urban forest throughout the City with a concentration in residential neighborhoods and downtown areas. Many more sites are unfilled in the City than presently planted with trees. The 2012 drought was followed by the harsh winter of 2013/2014. Unfortunately, at this time, we are also losing sizeable portions of our tree cover to emerald ash borer (EAB).

From a global perspective, it is important that planting efforts continue, even in difficult economic times, because we - the City, State and the Midwest - will be losing millions of shade trees, due to EAB. Approximately 20 percent of the Midwest urban tree canopy cover is made up of ash trees. Trees are a first defense in climate change and pollution abatement.

Trees are one of the few items of infrastructure that increase in value as they grow. They benefit communities in measureable ways such as property values, storm water mitigation and nearly countless environmental benefits. Trees also provide the sense of neighborhood that can make or break a sale. These are some of the sound reasons to continue to support yearly tree planting in the City.

In the 1990s and again for the past three years, we revisited the planting of bare root (BR) trees to save on planting costs. At about 1/2 - 2/3 the cost of BNB trees, BR trees seem to be a cost savings for the city. Long-term however, due mostly to lack of water once planted, we lose BR at an alarming rate. Some BR trees are lost due to unknowable circumstances prior to delivery. Due to the loss rate, we are not likely to plant BR trees any time soon.

Due to recent loss rates, the high need for replacement trees and the economy, we have begun to plant fewer trees with more care. This means that residents will have to wait longer but will be more likely to have a tree that survives. This year we added organic fertilizer, refreshed mulch and watered during dry times. We noticed that most street trees are not adequately watered.

#### **Emerald Ash Borer Management:**

In the summer/fall and winter of 2014/2015, we are scheduled to reduce the City's 700 remaining ash street trees by at least another 150 trees. We are gradually reducing the ash component of the Oak Creek City Forest by dropping off treatments to the removal and then planting lists. We have switched to utilizing the pesticide Emamectin Benzoate - a treatment good for 2.5 years - due to superior effectiveness in late stage infestations. In 2013 we began planning to treat existing trees along streets that had lost a third or more of their canopy, to help retain a sense of neighborhood, home values and environmental benefits until replacements have had a chance to grow to a more substantial size. To further reduce the ash tree population we have continued to glean the most unhealthy or damaged trees. We have also take trees under 10 inches and over 25 inches, from the contractor treatment list. However, we will continue to treat some of the small healthy white ash trees with the pesticide Imidacloprid, in-house, with part-time labor.

	Streets proposed for Contractor Treatments include: Oak Lane, Estates Pt., She Lisa Dr., Cindy Ln., Robert Rd., Spruce Ct., Birch Dr., Manor Ave., Lenox Ave., Nativerton Rd., Parknoll Dr., Jason Ct., Laverne Dr., and a few trees on Wynbrook	flichigan Dr.,
	Removals will continue City-wide, on various streets with ash trees. Full lists are request.	available upon
	Annual Impact on Operating Budget and Funding Sources:	
	2015 Replacement Plantings of ash and other - 250 trees 2015 Contractor TREE-age Treatments of 165 trees:	\$37,500 \$17,270
	Identify any projects currently underway that relate to or impact this project:	
	Forestry general planting and EAB treatments from previous years.	
	Cost Analysis:	
	Tree Planting - 300 trees @ approx. \$150 ea.	\$37,500
	Approx. 165 trees/2838 inches of ash (17.2" avg.) Contract Administered TREE-age: \$10,643 12 L TREEage (1.4 leftover from 2014), estimated \$500/Liter \$6,000 Plugs for drill holes in trees; est. 1390 needed @ \$45 for 100 \$626	
		\$17,268
	CIP funds prior years:	-\$35,000
	Total:	\$19,768
_	Priority:	
	High, see above	
_	Project Design and Management:	
	Fluject Design and Wahagement.	Page:

Department: Parks			Date:9-8-14	District: 2
Project Title: Willow Heights Park Court Resur	facing		Contact Person: Ted Johnson	
Project Components and Location: Project consists of the removal of the fencing a &coated, and new fencing would be installed a		is, basketball and volleyball.	The courts would the	nen be resurfaced
Project Justification and Intent: This is a capital renewal project to replace could	l surfaces that have outlive	d there useful life.		
Annual Impact on Operating Budget and Fundi	ng Sources			
There would be no impact on the parks operation by escrow fees earmarked for park maintenant	onal funding. This project we	ould be funded		
Identify any projects currently underway that re None	ate to or impact this project	<u>-</u>		
Cost Analysis:	-		·-	
Pavement Removal	\$ 12,500.00			
Pavement Replacement	\$ 37,945.00			
Surface Coating	\$ 33,000.00			
New Basketball Standards	\$ 3,000.00			
New Fencing for Tennis Courts	\$ 10,500.00 \$ 96,945.00			
Priority:				
A - High				
Project Design and Management: Project is a n	emove and replacement pro	ject that should be able to b	e managed by Stre	ets, Parks page 1 of Page:
and Forestry with some assistance from Engine	emig.			page 1 orrage.

Department: Parks		Date: 9-8-14	District: 3
Project Title: Miller Park	Pathway Repaving	Contact Pe	rson: Ted Johnson
Project Components and 1"1/2" of new binder and		Replace existing pathwa mix	ays at Miller Park with
Project Justification and Capital renewal project, p		there useful lifespan	
Annual Impact on Operat This project will have no ear marked for bike and	impact on annual opera		e funded by escrow fees
Identify any projects curre None	ently underway that rela	ate to or impact this proje	ct:
Cost Analysis:			
1701 LF of Paved Trails			
Pavement Removal	\$ 6,611.00		
Pavement Replacement Total Cost	<u>\$ 24,437.00</u> \$ 31,058.00		
Priority:		<u> </u>	
A - High			
Project Design and Mana	gement:		Page:

Department: Parks	Date: 9	9/9/14	District: 5	
Project Title: Meadow View Par	k Pathway Repaving	Contact Person: Tec	d Johnson	
Project Components and Locati 1"1/2" of new binder and 1"1/2"		isting pathways at Miller	r Park with	
Project Justification and Intent: Capital renewal project, pathwa	ys have outlived there useful	lifespan		
Annual Impact on Operating Bu This project will have no impact ear marked for bike and trail ma	on annual operating funds, p	roject will be funded by	escrow fees	
Identify any projects currently ur None	nderway that relate to or impa	ct this project:		
Cost Analysis:				_
1450 LF of Paved Trails				
Pavement Remova \$ 5,638.00				
Pavement Replace \$20,842.00				
Total Cost \$26,480.00	•			
Priority:				
A - High				
Project Design and Management: Project and Forestry with some assistance from E		t project that should be page 1 of F		Streets, Parks

Department: Parks		Date:9-8-14	District: 1
Project Title: Manor Marquette Park Court	Resurfacing	Contact Perso	n: Ted Johnson
Project Components and Location: Project consists of the removal of the fenc &coated, and new fencing would be install	ing and paved surfaces for tennis, ba ed around the tennis courts.	sketball and volleyball. The courts would t	nen be resurfaced
Project Justification and Intent: This is a capital renewal project to replace	court surfaces that have outlived the	re useful life.	
·			
Annual Impact on Operating Budget and F There would be no impact on the parks op	unding Sources:	he funded by escrow fees earmarked for r	ark maintenance
There would be no impact on the parks op	erational funding. This project would	be landed by ession lees carmaned for p	and marines and a
Identify any projects currently underway th None	at relate to or impact this project:	<u>-</u>	
Cost Analysis:			
Pavement Removal Pavement Replacement Surface Coating New Basketball Standards New Fencing for Tennis Courts	\$ 12,000.00 \$ 34,000.00 \$ 28,000.00 \$ 3,000.00 \$ 10,500.00		
Priority:	\$ 87,500.00 		
A - High			
Project Design and Management: Project and Forestry with some assistance from E	s a remove and replacement project ngineering.	thal should be able to be managed by Stre	eets, Parks page 1 of 1

Department: Parks	Date:9-8-14	District: 1
Project Title: Abendschein Pathways and Bridge	Contact Po	erson: Ted Johnson
Project Components and Location: Project constructs new pathways and new bridge which allows section of the park	s better public access to the SI	<u>.</u>
Project Justification and Intent:		
Provides better access to park and completes loop around pa	rk with bike/walking trail.	
Annual Impact on Operating Budget and Funding Sources: Project will be funded out of impact fees that are earmarked fo	or new trails.	
Identify any projects currently underway that relate to or impact None	ct this project:	
Cost Analysis:		
Pavement \$ 5	D,000.00 8,438.00	
	2,000.00 9,629.00	
	0,067.00	
Priority:		
A - High		
Project Design and Management: Design to be completed by	engineering project can be ma	naged by Streets, Parks and Forestry page 1 of 1

Department: Streets Date: 9-8-14
General Type: Hot Asphalt patch truck body Contact Person: Ted Johnson
Equipment Description and Location:
Current model 4 Cubic Yard 5 Ton hot asphalt replacement box for truck #29
Street Department 800 W. Puetz Road
Equipment Justification and Intent:
This Asphalt truck box is to replace the existing box on truck #29. This unit was built in 1999, it is 16 years old and used year round for hot asphalt patching in the summer doing potholes larger street patches Driveway approaches and headwalls. This truck is also used in the winter months for cold parching potholes. The heat transfer oil tank has been welded numerous times, the belly pan of the tank is rusting out. We have had problems with the hydraulics tack pump and main dispensing auger. This truck saves on wasting asphalt by keeping it at a working temperature all day when you are doing multiple small patches.
Describe alternatives to purchasing the equipment:
If this equipment is replaces the old unit will be dismantled as salvaged, we will keep any usable
parts and the remainder will be scraped.
Annual Impact:
\$50,000.00 The remaining funds will come from the Street Garage Project 08019.
Priority:
A - High

Department: Street	Date: 9-8-14
General Type: 5 yard dump truck	Contact Person: Ted Johnson
Equipment Description and Location:	
Current model 5 yard dump truck with stainless steel dump box, Sw and front & wing plows.	enson SA6 salt spreader,
Street Department 800 W. Puetz Road	
Equipment Justification and Intent:	· · · · · · · · · · · · · · · · · · ·
This truck will replace #33. Dump box and frame are heavily rusted several holes patched. The double frame for dump box is splitting f	as is the cab floor. Box has had from rust buildup between frame.
Describe alternatives to purchasing the equipment:	
If this replaces existing equipment describe old equipment and dispersion of the second second second in the second secon	osal intent: d outright. If sold outright, monies
Annual Impact:	
\$149,590.00	
Priority:	
A - High	

Department: Streets	Date:9-	8-14	District:
Brainst Title: Boot Bouleansont Building 4 (C	-It OF - 1/	Otest De	Tod (alaman
Project Title: Roof Replacement Building 4 (S	ait Sned)	Contact Pe	rson: Ted Johnson
Project Components and Location:			-
Project consists of stripping off the old shingle	es and repla	cina some rot	ten plywood on
building and replacing with new 20 year shing			ion prymosti sin
_			
Project Justification and Intent:			
Current roof has outlived its usable life and is	leaking and	eroding salt i	n the building.
<u> </u>	1. 0		
Annual Impact on Operating Budget and Func The Project would use the remaining funds fro			iont 09010
The Project would use the remaining lunds in	om the Stree	et Garage Pro	Ject 060 19.
identify any projects currently underway that re	elate to or in	npact this pro	ject:
None			
Cost Applicate:			
Cost Analysis: 30,000			
30,000			
			· ·
Priority:			<del></del>
Filonity.			
A - High			
-			
District District and Manager 1	den and Free		
Project Design and Management: Streets, Par	rks and Fore	estry	page 1 of 1
			page 1 of 1

Department: Streets, Parks and Forestry Date:9-8-14 District:	
Project Title: Work Order & Asset Management Software Contact Person: Ted Johnson	
Project Components and Location: Software would be used by Public works departments to manage work orders and track capital assets own by the City of Oak Creek	
Project Justification and Intent: Currently the departments are using paper and pencil or flat file like work or excel to track work and assets with no real way to track records. A new system would allow tracking of work and assets in addition to possibly incorporating the Cities GIS system and proving a platform for residents to place a work request online.	
According Dudget and Funding Courses	
Annual Impact on Operating Budget and Funding Sources: \$25,000 for initial setup (one time cost) \$3-\$5000 per year for annual support	
Identify any projects currently underway that relate to or impact this project:  None	
Cost Analysis:	
\$25,000 for initial setup (one time cost) \$3-\$5000 per year for annual support	
Priority:	
A - High	
Project Design and Management: Project would be managed by Streets, Parks and Forestry with IT assis page 1 of 1	stance

Department:	Date:	
Police Department	August 29, 2014	4
General Type:	Contact Person:	
Zoll Automated External Defibrillators	Chief John Edwards	
Equipment Description and Location:	Office Confi Edwards	
Equipment Description and Location.		
Purchase fourteen (14) replacement automated externa in police squed cars.	al defibrillators (A.E.D.'s) for those located	į
Equipment Justification and Intent:		
Equipment adoundation and them.		
The Police Department currently has fourteen (14) Med ere stored in each squad car for ready access in emerg responder and the necessity arises to shock a victim's requipment is essential to saving lives, it needs to be made their performance can no longer be guaranteed. The unand it is essential to replace them to ensure proper performance units have been discontinued and the manufaction of the year 2014. The Fire Department currently utilizes Department's purchase of the same Zoll A.E.D.'s, training event one is out of service for repair, can be coordinate	ency situations where the officer is a first neart that has stopped beating. As this aintained adequately and replaced when hits are showing extreme wear and tear, formance. In addition, the Lifepak 500 acturer will no longer provide support as the Zoll A.E.D. With the Police ng, supplies and borrowing units in the	
Describe alternatives to purchasing the equipment:		
Continue to utilize current old equipment and risk equipment and attempt to catch malfunctions or computer program deployment.		
If this replaces existing equipment describe old equipment	ent and disposal intent:	
Old units would be disposed of properly.	·	
Annual Impact:		
\$20,118 (14 Zoll A.E.D. units @ \$1,437/ea.)		
Priority:		
•		
A		
	Page:	1 of 1

Department: Police Department August 2 General Type: Contact Person: Livescan Fingerprint System Chief John Edwards Equipment Description and Location:  A 10-print Livescan fingerprinting system which will be located in the Police Department's both	
General Type: Contact Person: Livescan Fingerprint System Chief John Edwards Equipment Description and Location:	
Livescan Fingerprint System Chief John Edwards Equipment Description and Location:	ooking
Equipment Description and Location:	ooking
	ooking
area.	
Equipment Justification and Intent:	
In 2002, the Police Department purchased a digital Livescan Fingerprint System to replace to traditional "ink on paper" fingerprinting process. In addition to being inkless, the Live Scan stallows for the immediate download of the scanned fingerprint into the Crime Information Burn database. The system has saved considerable time in processing prisoners, but is now 12 years and in need of updating. However, the current system cannot be updated because the origin vendor, Cross Match, does not have a software that is certified by the State of Wisconsin for capturing and transmitting prints.	ystem eau's ears old nal
The Department has received a quote from IDNetworks for a 10-print and palm print capture device with auto-capture technology and FBI-certified software, which runs on the Windows platform.	
Describe alternatives to purchasing the equipment:	
The alternative is to continue running the system, as is, without the upgrade. However, shou equipment fail, fingerprinting would need to be done manually with ink and paper.	ld the
If this replaces existing equipment describe old equipment and disposal intent:	
Those components that cannot be sold/traded-in will be disposed of.	
Annual Impact:	
\$18,995 Year #1 (purchase and installation of program, including training) \$3,995 Year #2 and each subsequent year for maintenance agreement	
Priority: A	e 1 of 1

#### City Projects

Departments: 70-Building Inspection, 81-Engineering		Other		1			_	Five-Year
Project	Description	Funding	2015	2016	2017	2018	2019	Total
-			- 1	- 1			I	
BRIDGES		<u> </u>		20.000	20,000	20.000	20,000	80,00
Various	Bridge Inspections/Maintenance Fund			20,000	20,000	20,000	20,000	000,000
Marquette Ave. (W. 200 blk)	Bridge Replacement	'13 road bond		#13022	#13022		- 1	n
6th St. (S 7600 blk)	Bridge Replacement	113 road bond	#10000	- 1	# 13022		- 1	n
Nicholson Rd. (S. 9000 blk)	Bridge Replacement	'13 road bond	#13022	- 1			- 1	75,000
Wildwood Ave (W 800 blk)	Deck & Railing Repair	#12016	75,000	- 1			- 1	60,000
Forest Hill Avc. (E. 1800 blk)	Deck Repair	#12016	60,000	- 1				20,000
Puetz Rd (W 700 blk)	Wingwall Repair	#12016	20,000 90,000	- 1				90.000
Nicholson Rd. (S 11000 blk)	W side Superstructure Repair	#12016	\$245,000	\$20,000	\$20,000	\$20,000	\$20,000	\$325,000
	Subtotal		\$243,000	Ψ20,000	010,000	423,555	420,000	*,
STORM DRAINAGE								
Fulure Projects	Unspecified Storm Water	Stormwater		225,000	225,000	225,000	225,000	900,000
Forest Hill Storm Sewer	Replace Failing Sewer (E. 300 blk)	Stormwater	375,000	- 1			- 1	375,000
Nicholson Road Culverts	Replace Failing Culverts	#14017	70,000	- 1				70,000
Weatherly Dr. Culverts	Box Culverts	1	#14034	- 1				0
20th St. Culvert Replacement (S. 8200 blk)	Replace Falling Culverl	Stormwater			125.000			125,000
Zull di Gultari lapassinani (si szas sii)	Subtotal		\$445,000	\$225,000	\$350,000	\$225,000	\$225,000	\$1,470,000
CONCRETE	Didawalk repair annuals road catching		#13023	100,000	100.000	100,000	100,000	400,000
Replacement	Sidewalk repair, concrete road patching		\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
	Subtotal		*-	,				
STREET LIGHTING/TRAFFIC SIGNALS							1-0.000	707.570
Citywide	Maintenance/Replacement of system components	#12020	100,000	150,000	150,000	150,000	150,000	700,000
Lighting on Howell	Howell - Oakwood to Farfield		110,000		- 1			110,000
Lighting Request	Light Installation Request - Pennsylvania/Oakwood		8,300					8,300
	Subtotal		\$218,300	\$150,000	\$150,000	\$150,000	\$150,000	\$818,300
TRAFFIC & SAFETY	T&S Committee Aug. '13	1	30,000		<del></del>			30,000
Sidewalk Ramps/Pedestrian Signals - Puetz/Sunnyview	_		60,000		- 1			60,000
Safe Roules to School Study	Grant will reimburse 80%		15,000		- 1			15,000
Oak Leaf Trail - Road Crossings (3 Locations)	Signage with rapid flashing beacons Subtotal		\$105,000	\$0	\$0	\$0	\$0	\$105,000
	Subjection		*****				İ	
STREET RESURFACING/RECONSTRUCTION						240 500	204.500	4 704 CDD
2013 Road Bond Payment	Weatherly('14)/Bridges/Howell sidewalks('14)/Drexel('14)/6th('15)	WE Energies	328,938	351,062	346,563	340,562	334,563	1,701,688
Unspecified - Citywide	PASER-Rated street rehabilitations (2015 selections)	WE Energies	671,062	648,938	653,437	659,438	665,437	3,298,312
Unspecified - Citywide	PASER-Rated street rehabilitations (2014 selections)	WE Energies	#14019					0
6th Street Improvements	Convert private road to public north of Forest Hill	'13 road bond	#14029		005 000		2 500 000	2,725,000
Pennsylvania Ave Drexel to Rawson (1/2 S M)	Expansion (begin design 2017)	l	,,,,,,,,,		225,000		2,500,000	2,720,000
Weatherly Dr Wilding to Waring	Reconstruction	'13 road bond	#12021					0
5th Avenue Relocation - Chicago to Ryan	New road extension to lakefront	Lakefront bond	#12026		750,000			750,000
Drexet - 13th Lo Howell	Rehabilitation		- 1		750,000	2 000 000		3,000,000
Puetz Rd Liberty to I-94	Reconstruction/Expansion	l				3,000,000		0,000,000
Lake Vista Dr. & Pathway - (EPEC-DuPont)	Proposed road and pathway at the lakefront	Lakefront bond	#14024	4 000 000				1,000,000
W. Riverwood Dr 27th to Rawson	Proposed road (14 is real estate, 15 is constricted share)	NUC Ci-+	814000	1,000,000				1,000,000
Unfinished Subdivision Roads	Repair and final surfacing	WE Energies	#14022					225,000
27th St. (Drexel lo College)	Relocate electrical utilities to underground	#08049 USP\$	225,000					225,000
STH 100 - 27th to Howell	DOT Project (Non-participating items)	140 1 5 1	#14025 #44000					ľ
Sidewalks on Howell	DOT Project (20% City cost share)	'13 road bond	#14023					225,000
Bike lanes on Shepard - Oakwood to Shepard Hills			225,000 25,000					25,000
Sidewalk/Pedestrian signals - 13th/Drexel	2		25,000	#14026	240,000			240,000
Traffic signals at Drexel/10th	Study in '16, construction in '17			#14020	240,000			240,000
Traffic signals at Puetz/Liberty	Study in '16, construction in '17	_	\$1,475,000	\$2,000,000		\$4,000,000	\$3,500,000	_
	Subtotal		¥1,410,000	42,000,000	72,120,000		,	
MISCELLANEOUS		_						45.000
Rebuild Retatining Wall at Shepard Hills School	Shared project with the school district		15,000					15,000 600.000
Land Acquisition for Abendschein Park	1436 E Forest Hill (12 25 acres)		600,000	\$0	\$0		\$0	_
	Subtotal		\$615,000	90	<b>\$</b> 0	ψV	φυ	ψο 10,000
PRIVATE PROPERTY INFILTRATION/INFLOW (PPII)								
Citywide	Investigation/Design/Construction	#12028		40.000	225,000	225,000	225,000	715.000
	Subtotal		\$0	\$40,000	\$225,000	\$225,000	\$225,000	\$715,000
			\$3,103,300	\$2,535,000	\$3,300,000	\$4,720,000	\$4,220,000	\$17,878,300
	TOTALS							

Department.	Contombor 9, 2014	District:
Engineering	September 8, 2014 Contact Person:	2nd, 3rd, 5th, 6th
Project Title: Bridge Maintenance		ke Simmons
Project Components and Location:		Ve Siminoris
1 Toject Components and Ecoation.		
Four bridges need maitenance.		
Project Justification and Intent:		
r roject dustineation and intent.		
The four bridge maintenance needs are as fo \$125,000; Forest Hill Ave. (E. 1800 blk) - full (tipping) at \$65,000; and Nicholson Rd. (S. 11 superstructure at \$150,000.	deck repair at \$100,000; Puetz Rd. (W.	700 blk) - Wingwall repair
Annual Impact on Operating Budget and Fund	ding Sources:	
	·	
This maintenance will delay full bridge replace	ement.	
Identify any projects currently underway that r	elate to or impact this project:	
Bi-annual bridge inspections have identified th	as proposed bridge maintenance peeds	
bi-annual bhoge inspections have identified ti	le proposed bridge maintenance needs.	
Cost Analysis:		
The project estimates for these four locations		000 available under
#12016. The request is for \$245,000 to cover	the remainder.	
Priority:		
Deferred maintenance will result in more fund		
servicable conditions. Long deferred mainten	ance will result in a need to replace the b	ridges.
Brief Declar and Marrow 4		
Project Design and Management:		
Design by bridge consultant, construction by p	public hid/contract process	
besign by bridge consultant, constituction by p	deno pigroomi act process.	Page 1 of 1
		. 290 1 01 1

Department:	Date:	District:
Engineering	September 8, 2014	
Project Title:	Contact Person:	
Forest Hill Avenue Drainage	<del></del>	Mike Simmons
Project Components and Location:		Time Similaria
( (e)aa( 4a())pa((4)() 4() 4() 4() 4() 4() 4() 4() 4() 4		
Replacement storm sewer near 300 E. Fo	rest Hill Avenue	
Tropiadomont diomi dotto, nodi ded 2., , c	Test ( IIII FWOIIdo	l de la companya de
Project Justification and Intent:		
Project sustification and intent.		
De-leasement of a failing 24" corrugated m		the eld Oall OMD
Replacement of a failing 24" corrugated m		
(originally installed 1982). Street Deartme		
of debris that is getting lodged in the pipe.		
Forest Hill. The existing pipe was installed		
have to be obtained from the property own		
project scope has since been expanded to		
of Forest Hill, which will satisfy a long stan	iding issue of an unsightly and hard to m	naintain drainage ditch.
Annual Impact on Operating Budget and F	unding Sources:	
The new storm sewer will relieve some rep	petitive maintenance that has been need	ded annually in this location.
- 		•
Identify any projects currently underway th	at relate to or impact this project:	
two ting any projects and any and and a	or falming in at History time hard	
Cost Analysis:		
COSt Arialysis.		
The read is 6275 000 to complete the dec	ing and appetuation of REO lineal fact a	f locoment starm course
The need is \$375,000 to complete the des		
new sewer extension and easement acquir	stion. It is planned that this cost would	be covered by the Storm
Water Fund (Fund 38).		
		•
Priority:		
•		
This should be addressed in the next few y	vears as the pipe will eventually collapse	ə.
Decient Decien and Management:		
Project Design and Management:	through audia bid/acatrost propos	Dogg 1 of 1
Design by Engineering staff and constructi	on through public bia/contract process.	Page 1 of 1

Department:	Date:	District:
Engineering_	September 8, 2	014 5th
Project Title:	Contact Person:	
Nicholson Road culvert rep	placements	Mike Simmons
Project Components and Location:	<del></del>	
Replacement large storm culverts at 1	0400 block of Nicholson Road	
Desired traditionation and Intent	<del></del>	
Project Justification and Intent:		
Replacement of failing twin 48" corrug	pated metal pipe culverts under the 10400	hlock of S. Nicholson Road
	are that the culverts are experiencing fu	
	entail permitting through WDNR, grading	
	he culverts. This project was funded thro	
	,000) and is currently under design by cit	
further resources due to the determina	ation that a concrete box culvert is the re-	commended structure and a
water main offset will be required along	g with other utility alterations.	
Annual Impact on Operating Budget as	nd Funding Sources:	
Author mikest on akatamia andara.	na ranang see. see.	
No annual impact. Funding source wo	ould be the Storm Water Fund (Fund 38).	
	, ,	
Identify any projects currently underwa	ay that relate to or impact this project:	
Cost Analysis:		
•		
	00 to complete the design and construction	
project. It is anticipated that this cost v	would be covered by the Storm Water Fu	and (Fund 38).
Priority:		
·		
This should be addressed in 2015 as t	the pipes will eventually fail under the roa	ıd.
Project Design and Management:		
	ruction through public bid/contract proces	ss. Page 1 of 1
		-

Г	Donartment:	Data	Districts
	Department: Inspection	Date: September 9, 2014	District: All
╟	Project Title:	Contact Person:	
	Street Lighting/Traffic Signals		e Simmons
┞	Project Components and Location:	· <u> </u>	
	Maintenance and replacement of street lighting	g systems and traffic signals located thro	ughout the City.
┢	Project Justification and Intent:		
	The City is responsible for the inspection, repair These funds allow for the continued maintenant needed.  Until recently, the City Electrician, Electrical Instantial projects to replace older failing lighting annual projects have halted this practice for now	spector and Street Department have been systems on a prioritized list developed by	g components as
Γ	Annual Impact on Operating Budget and Fundi	ng Sources:	
	Historically we have been spenting about \$75,0 etc.) for maintenance alone.	000 per year on materials (replacement c	able, poles, luminaires,
Γ	Identify any projects currently underway that re	late to or impact this project:	
	There are older systems that are being monitor replacement in 2015, but that could change if w		
	Cost Analysis;		
	The need is for \$100,000 in 2015, and this is pl 12020. This fund is being depleted and a fundi the existing infrastructure and to take care of th have come on line with the recent development	ing source will need to be identified for fune many new systems (Ryan Rd., Oakvie	iture years to maintain
_	Priority:		
	Chapel Hills and Shepard Hills are very old systems.	tems that are likely canididates for replac	cement in the coming
	Project Design and Management: City Electrical Inspector and the City Electrician	1	Page 1 of 1

Department:	Date:	District:
Engineering	September <u>8, 2014</u>	5th
Project Title:	Contact Person:	
Street Lighting on Howell	Niike S	immons
Project Components and Location:		
Addition of Street Lighting on Howell from O	akwood to Fairfield	
/ Marian at according to the control of the	annota to i annota	
Project Justification and Intent:		
	ighting in the median. The intersection of Oak	
	field is not lighted. This segment of Howell will the reactivation of some commercial properties	
	the reactivation of some commercial properties ng poles and fixtures from the recent WisDOT	
	new bases and with new underground cable rur	
street lighting at a fairly low cost of \$110,000		no to protect
Annual Impact on Operating Budget and Fur	ndina Sources:	
Author important operating and general	Tuling Courses.	
About \$3,000/year in power costs, plus routing	ine maintenance on the 25 poles and 50 fixture	∋ <b>s</b> .
	•	
Identify any projects currently underway that	relate to or impact this project:	
locating any projects currently underway that	Telate to or impact the project.	
None		
Cost Analysis:		
The estimate for the project is \$110,000.		
Priority:		
* #		
Medium priority.		
Design and Management		
Project Design and Management:  Design by Engineering, construction by publi	ic hid/contract	Page 1 of 1
Design by Engineening, construction by publi	ic plu/contract.	rage or i

Department:	Date:	District:
Engineering	September 8, 2014	4th
Project Title:	Contact Person:	-
Street Lighting near Oakwood		like Simmons
Project Components and Location:		
Addition of Street Lighting near Oakwood	/Pennsylvania	
Addition of other Lighting float Calches	71 Chiloyivania	
Project Justification and Intent:		
Project Justilication and intent.		
Ti 2014 1 (to Aldo 7	To the object of street lights on O.	at a second and af
	Toman) for the addition of street lights on Oa	
	ail crossing of Oakwood Road (\$6,000). The	
	fixtures attached to WE Energies wooden u	
, · · · · · · · · · · · · · · · · · · ·	his would light Oakwood from Pennsylvania	a to about 2,000' east of
the intersection.		
Armed Insection Operating Budget and /	Fill the Courage	
Annual Impact on Operating Budget and F	-unaing Sources:	
About \$1,800/year in fees to WE Energies	S.	
Identify any projects currently underway th	nat relate to or impact this project:	
, , , , , , , , , , , , , , , , , , , ,	, ,	
None		
None		
Cost Analysis:		
Cost Analysis.		
	) to install and then have ongoing costs of \$	
	vas just the one resident requesting this and	
recommend adding the lights for the cost	involved since this remains a rural roadway	with adequate lighting at
the intersection.		•
Priority:		
Engneering recommends this be low prior	ity.	
Project Design and Management:		
Coordination by Engineering, installation b	by WE Energies.	Page 1 of 1
	-	

Department:	Date:	District:
Engineering	September 8, 20	14 6th
Project Title:	Contact Person:	
Pedestrian sidewalk ramps/sign	nals	Mike Simmons
Project Components and Location:		·
, ,		
ADA sidewalk ramps and rapid flashing be	acons (RFB) at the intersection of Pu	etz/Sunnyview
,		•
Project Justification and Intent:		
Following a request by a resident in 2013,	there was a item discussed by the Tra	affic & Safety Committee
regarding improvements to a pedestrian cre		
involve improvements to the ADA sidewalk		
high cost of the infrastructure (\$30,000) it v		
is a relatively high use of motorized carts b		
improvement to this intersection. Consider		
and pedestrian signals just one block to the		alore are improved ADA fairips
and pedestrian signals just one block to the	s east at nowell/Fuelz.	
Annual Impact on Operating Budget and Fo	unding Sources	
runtal impact on Operating Duaget and Ft	unding obditions.	
Just periodic maintenance of the RFBs.		
oust periodic mailtenance of the AFDS.		
Identify any projects currently underway that	et relate to or impact this project:	
	at relate to or impost this project.	
None		
Cost Analysis:		
The ramp improvements would cost \$20,00	00 and the RFBs would be \$10,000	
ramp amprovemente fronte door \$20,00		
		]
Priority:	<del></del>	<del></del>
. nong.		
Due to budgetary constraints, Engneering r	recommends this he low priority	
Due to budgetary constraints, Engineering (	ecommends this below phonty.	
Project Design and Management:		<del></del>
	c hid	Page 1 of 1
Design by Engineering, installation by publi	C biu.	rage (O) (
	182	

		52.5.1
Department:	Date:	District:
Engineering Project Title:	September 8, 2014 Contact Person:	Various
Safe Routes to School Study		Mike Simmons
Project Components and Location:		wike Similons
1 Tojout components and Ecodaton.		
Citywide Safe Routes to School Study		
,,,		
Project Justification and Intent:		
The City has been approved for an 80% reimbu		
School study. Safe Routes to School projects p		
children to utilize alternative modes of transit fro	om residential areas to their middle a	and elementary schools.
Annual Impact on Operating Budget and Fundir	g Sources:	
•		
None at this time as this is just the study to ider		
or bike trails that are constructed as a result of	this study would need maintenance	and possible snow removal.
1.4-4/E	ala da animona d'Abia ancienti	
Identify any projects currently underway that rel	ate to or impact this project:	
There was a recent proposed sidewalk project of	on Verdey that failed due to neighbor	rhood apposition
There was a recent proposed sidewalk project t	The total traction of the total	nood opposition.
Cost Analysis:		
•		
The TAP grant, administered by WisDOT, will re	eimburse the City 80% of up to \$60,0	000 to complete the study.
The City must commit the funding and then will	get reimbursed the 80% (maximum	reimbursement of \$48,000)
as periodic payments are made and then submi	tted to WisDOT for reimbursement.	The study could lead to
further grants to implement one or more of proje	ects identified in the study.	
Priority:		
r noray.		
The Common Council passed Resolution No. 1	1459-031814 in support of this study	committing to funding this
effort.	, you do to tel in support of time study	, semmany to randing the
Bullett Bullett		
Project Design and Management:		Dana 4 of 4
Coordination by Engineering, study buy a consu	iitant.	Page 1 of 1

Department:	Date:	District:
Engineering	September 8, 2014	4 1st <u>&amp; 3rd</u>
Project Title:	Contact Person:	
Rapid Flashing Beacons (RFB) at t	bike trail crossings	Mike Simmons
Project Components and Location:		
RFBs at Oak Leaf Trail crossings of Drexel, Fo	orest Hill, and Puetz	
Project Justification and Intent:		
The project proposes improved signage and R		
Forest Hill, and Puetz. The crossings currently		
signage of a bike crossing on the public street		
supplemented with RFBs to better alert the ve		
proposal was initiaated by a resident concerne		
had requested stop signs on Drexel at the cros		would be a dangerous
location for a stop sign and proposed the RFB	s instead.	
Annual Inspect on Operating Budget and Fund	ling Courses	
Annual Impact on Operating Budget and Fund	ing Sources:	
hard and a Fig. 1. As a second the DED.		
Just periodic maintenance of the RFBs.		
Identify any projects currently underway that re	alate to or impact this project:	
identity any projects currently differway that re	siate to or impact the project.	
None		
None		
Cost Analysis:	<del></del>	
out Allayou.		
The estimate is \$5,000 per crossing, for a total	il of \$15 000	
The estimate is \$5,000 per orosang, for a total	( ο, φ ιο <sub>ι</sub> σσσ.	
Priority:		
Due to budgetary constraints, Engneering reco	ommends this be low priority.	
Duo to designation, containing, engineering	,	
Project Design and Management:	-	
Design by Engineering, installation by public bi	id.	Page 1 of 1

Department:	Date:	District:
Engineering	September 9, 2014	Various
Project Title:	Contact Person:	
Unspecified Streets		Simmons
Project Components and Location:		
Project Components and Location.		
Madana da da babababaa da ba aa		DAREE
	ommended by CIP Committee based on the most	recent PASER
ratings (Compiled January 2014).		
Project Justification and Intent:		
This project is for the rehabilitation of s	streets that can no longer be adequately maintaine	ed through normal
	filling and patching. This typically includes rehabil	
•	• • • •	_
asphalt resurtacing of deteriorated city	streets along with related repair to affected utility	structures.
Annual Impact on Operating Budget ar	nd Funding Sources:	
1 1 2 2 2	•	
Pohabilitation of failing payements slov	ws the ever-increasing volume of lower rated city:	streets and reduces the
		streets and reduces the
backlog on patching and crack filling o	perations.	
Identify any projects currently underwa	y that relate to or impact this project:	
, , , ,		
Coot Analysis		
Cost Analysis:		
It is recommended that \$1,000,000 be	budgeted in 2015. This will be combined with the	funding from 2014
that was not awarded due to high unit i	prices. After the annual payment on the 2013 con	struction bond
	vide for a road improvement contract of about \$1.	
payment is factored in this should pro-	vide for a road improvement contract or about 4	00 111111011.
Priority:	· · · · · · · · · · · · · · · · · · ·	
•		
Roads that have a PASER condition ra	ating of 3 or less and that carry significant traffic vo	olumes.
Modes that have a 1 Abelt conductive	ating of 5 of less and that early signmeant dame to	31411100
		ľ
Droingt Dooign and Management		
Project Design and Management:		Dog - 4 - 4 4
Engineering Department, to be publicly	advertised for bid.	Page 1 of 1

Department:	Date:		District:
Engineering	5410.	September 8, 2014	2nd
Project Title:		Contact Person:	
Burying of Utility Cables on 27	7th Street	Mike	Simmons
Project Components and Location:			
Overhead utility cables to be buried on 27	7th Street from Di	exel Avenue to College Aven	ue.
Project Justification and Intent:			
In accounting of MilaDOT's 2045 second	impetion of 27th Ct	AC Engraine will be bur	uinn af thair arranhand
In preparation of WisDOT's 2015 reconst cables. The estimate is \$2.0 million to do			
Oak Creek in which Franklin will pay 90%			
poles and overhead cables are primarily l			
project is scheduled for 2015, so the utilit			
project to control for 20 to, oo the dance	,, ,0,000,000,000,000	is have to take place in Borr,	or ourly 20 to.
		<u> </u>	
Annual Impact on Operating Budget and	Funding Sources		
Nana			
None			
Identify any projects currently underway to	hat relate to or im	pact this project:	
		,	
None			
Cost Analysis:			
			, , , , ,
The need is \$225,000 to cover Oak Creel			*
the utility cables underground. It is anticip		st could be covered from #080	J49 wnich was a tund
created by the cancellation of the USPS p	oroject.		
Priority:		-	
This work has been scheduled and will be	e competed before	e the DOT can proceed with the	he 27th Street
reconstruction project.			
			l
Project Design and Management:			
Design and construction by WE Energies			Page 1 of 1
beergh and denote dealer by TTE Energies			95 . 5

Department:	Date:	District:
Engineering	September 8, 2014	5th
Project Title:	Contact Person:	
Widening of Shepard Ave.		e Simmons
Project Components and Location:		
Widening of Shepard Avenue (Oakwood	to Shepard Hills) for on-street bike lanes	
ting of enopular ments (earnings	to enopular may to on on one tames	
Project Justification and Intent:		
There have been requests (Alderman Go	ehl and other residents) for consideration of bil	ke/pedestrian facilities
	hepard Hills. This is a two-lane rural section re	
	Elementary and East Middle School are in the	
	to the large residential population along Shep	
Oakwood. There was a child on a bike h		
	, ,	
Annual Impact on Operating Budget and	Funding Sources:	
, , , , , , , , , , , , , , , , , , , ,	•	
None		
110110		
Identify any projects currently underway	that relate to or impact this project:	
The City will be undertaking a Safe Rout	es to School study in 2015 (has received an 8	0% reimbursement grant)
_		
Cost Analysis:		
•		
The estimate for the project is \$225,000.		
Priority:		
		l
It is thought that the Safe Routes to Sche	ool study will find that the project is warranted,	and that the study
recommendations could lead to grant fno		
•	- · ·	
Project Design and Management:		
Coordination by Engineering Departmen	t.	Page 1 of 1

Department:	Date:	District:
Engineering	September 8, 2014	3rd
Project Title:	Contact Person:	3:
Sidewalk & Crosswalk at 13th/Drexel	IVIIKE S	Simmons
Project Components and Location:		
<b>6</b>		
Sidewalk & Crosswalk at 13th/Drexel		
	<u> </u>	
Project Justification and Intent:		
The intersection currently has crosswalk signals	on the south and west legs. A resident i	requests (through
Alderman Kurkowski) finishing of the sidewalk in	the NE and SE corners of the intersection	on and adding
crosswalk signals on the east leg. This would re	quire sidewalk extension in NE intersect	ioin quadrant,
sidewalk ramps, median modifications, cabling a		
signals are Milwaukee County's so it's approval a		
coordination with the adjacent cemetery as well.		
cooldination with the adjacent confetery as well.		
Annual Impact on Operating Budget and Funding	Sources:	
Annual impact on Operating Budget and Funding	g Sources.	
	to an analysis of the second s	
There are no adjacent property owners so the Cit	ty may be responsible to clear the cross	waiks and sidewaiks of
ice and snow.		
Identify any projects currently underway that rela-	te to or impact this project:	
Milwaukee County plans to reconstruct 13th Stre	et between Drexel and Rawson in 2017.	
Cost Analysis:		
The estimate for the project is \$25,000.		
Priority:		<del></del>
		Į.
This may be able to be installed more efficiently v	when Milwaukee County reconstructs 13	th Street between
Drexel and Rawson in 2017.	anon minimate County reconstructs to	511500 500115011
DIGAGI AND INAWSUIT (III ZUTT.		
		1
Project Design and Management:		
Design by engineering consultant and construction	on through public bid/contract process.	Page 1 of 1

Department:	Date:	District:
Engineering	September 8, 2014	5th
Project Title:	Contact Person:	
Reconstruct Retaining Wall		e Simmons
Project Components and Location:		e diffilions
Project Components and Location.		
D	1100 - O-L1	
Reconstruct the retaining wall near Shepard	Hills School.	
Project Justification and Intent:		
·		
The wall protects a public sidewalk from a hi	igher yard grade. The sidewalk runs from a	Austin Street to the
backside of Shepard Hills Elementary School		
be failing and have provided an estimate of	\$15,000 for it to be reconstructed by their p	Jersonnei.
		!
Annual Impact on Operating Budget and Fur	nding Sources:	
None		!
140116		
_		
Identify any projects currently underway that	relate to or impact this project:	
	•	
None		
None		
One A A a a Greater		
Cost Analysis:		
The estimate for the project is \$15,000.		
, ,		
Priority:		
Phony.		
This is a public sidewalk. It provides access		
been slow as the effort has been to request	the project be shared between the city and	the school district.
İ		
Project Design and Management:		
Coordination by Engineering Department, co	onstruction by Street Department.	Page 1 of 1
	•	-

Department:	Date:		District:
Engineering		September 9, 201	14 4
Project Title:		Contact Person:	
Land Acquisition for Abendschein P	ark Expansion	1	Mike Simmons
Project Components and Location:			
Purchase of 1436 E. Forest Hill Avenue (12.25	Acres)		
	, 10.00,		
Project Justification and Intent:			<del></del>
i reject edesinedatori dild interit.			
This property acquisition would provide for an a	additional 12.2	E acros for Abandso	hein Park (nork is currently
64.5 acres). This land acquisition is part of the			
floodplain which would be beneficial for stormw	rater managen	nent while also being	g usable open park space.
Annual Impact on Operating Budget and Fundir	ng Sources:		
, , , , , , , , , , , , , , , , , , , ,	0		
Ongoing park maintenance (grass mowing, etc.	)		
Origonia park maintenance (grass moving, etc.	.,		
Identify any projects currently underway that rel	ate to or impa	ct this project:	
identity any projects currently underway that re-	ate to or impa	et tilla project.	
Phased development of Abendschein Park in a	ccordanco wit	h the Maeter Plan	
Phased development of Abendschein Park in a	CCOrdance wit	ii tric iviastei riaii.	
Cost Analysis:			
The property is assessed at \$585,000. The cap			•
justified to come from the storm water fund due	to the stromy	ater benefits it woul	d provide.
Priority:			
Project Design and Management:			
Project Design and Management.			
City of E			
City staff.			Dec- 4 -54
			Page 1 of 1

Fund Name: Capital Projects — Developer Agreements – Fund 41

#### Fund Description:

Capital Projects funds are used to account for the purchase or construction of major capital facilities. The Capital Projects Fund for Developer Agreements is used to expend the funds for publicly installed improvements for the benefit of a private developer. For example, the installation of streets, water lines and sewers in a subdivision would be covered by a developer agreement in this fund. The City will incur costs on these projects only if over-sizing of the facilities is required that benefits the entire City. The Developers are also charged for the City's engineering and inspection services in this fund and billed when appropriate.

#### Fund Objectives:

- 1. There could be two new subdivision public improvement projects scheduled for coming forward in 2015 or 2016.
- 2. To bill the developers for all engineering, administration and inspection services at least twice a year.

#### Future Issues

The city needs to reevaluate the hourly rates charged to developers for engineering services.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget	
Tund / Bepartment	71Ctuai	nctual	netuai	Dudget	Listinate	Dauget	
Capital Projects Fund - Developer Agreements - Fund 41							
Beginning Fund Balance	\$35,146	\$20,766	\$17,021	\$18,321	\$18,321	\$17,425	
REVENUES							
Commercial Revenues							
342.81 Developer Contributions	17,678	1,140	2,060	100,000	0	2,000	
360.00 Interest Income	0	0	0	250	0	0	
368.00 Miscellaneous Revenue	0	0	0	0	0	0	
Subtotal	\$17,678	<b>\$</b> 1,140	<b>\$2,</b> 060	\$100,250	\$0	\$2,000	
Interfund Transfers							
390.34 From Devel Agreement # 34	0	0	0	125,000	0	0	
Subtotal	\$0	<b>\$</b> O	<b>\$</b> 0	\$125,000	<b>\$</b> 0	\$0	
Total Revenues	\$17,678	<b>\$1,14</b> 0	\$2,060	\$225,250	\$0	\$2,000	
EXPENDITURES							
Capital Outlay							
955.00 Capital Projects	32,058	4,885	760	100,000	896	2,000	
Subtotal	\$32,058	\$4,885	<b>\$7</b> 60	\$100,000	\$896	<b>\$2,</b> 000	
Transfers							
990.45 To Capital Projects Fund	0	0	0	0	0	0	
Total Expenditures	\$32,058	\$4,885	\$760	\$100,000	\$896	\$2,000	
Revenues Over/(Under) Exp	(14,380)	(3,745)	1,300	125,250	(896)	-	
Ending Fund Balance	\$20,766	\$17,021	\$18,321	\$143,571	\$17,425	\$17,425	

Fund Name: TIF #7 Capital Project Fund – Fund 43

#### Fund Description:

Tax Increment Financing (TIF) District No. 7 was created under the authority of Wisconsin Statute 66.46 primarily to assist expansion of the tax base by providing public improvements necessary to promote industrial development. The inducement is to install public utilities including sanitary sewer, water facilities and streets on unimproved property that will allow industrial development to take place. This new industry will increase the tax base and provide additional employment opportunities.

TIF District No. 7 is being formed as a mixed used tax increment district. It is comprised of approximately 938 acres that will be developed with officers, commercial/retail buildings, industrial, and residential facilities. The District is bounded roughly by Drexel Ave to the north, Interstate 94 to the east, 27th Street to the west and the City limits to the south.

In 2012, TIF #7 issued \$4,600,000 in debt and began making developer contributions to two new developers: Liberty Trust and Campione.

#### **Fund Objectives:**

To properly account for all transactions related to the installation of public improvements within the District.

#### **Future Issues**

- 1.) Monitoring increment and balancing increments with costs associated with the District.
- 2.) The TID's assessed value dropped dramatically in 2011 due to the large amount of residential housing within the District. Staff is currently evaluating the TID to insure that it can make debt payments and developer payments back to Liberty Trust and Campione.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Capital Projects Fund - 2007 TIF #7 - Fu	nd 43 (S. 27th	Street)				
Beginning Fund Balance	-\$186,880	-\$241,465	\$2,104,183	\$1,935,141	\$1,935,141	\$1,767,640
REVENUES						
Taxes and Assessments						
300.00 Tax Increment	616,330	51,247	363,870	63,000	69,261	61,528
315.50 State Computer Aids	24,256	28,316	26,654	2,000	25,982	25,982
Snbtotal	\$640,586	<b>\$</b> 79,563	\$390,524	\$65,000	\$95,243	\$87,510
Commercial Revenues						
360.00 Interest Income	160	3,494	3,465	0	3,000	3,000
Subtotal	<b>\$</b> 160	\$3,494	\$3,465	\$0	\$3,000	\$3,000
Interfund Transfers						
370.00 Debt Proceeds Develop Agrmnt	0	4,600,000	0	0	0	0
373.00 Premium on Debt Issued	0	41,578	0	0	0	0
Subtotal	\$0	\$4,641,578	\$0	\$0	\$0	\$0
Total Revenues	\$640,746	\$4,724,635	\$393,989	\$65,000	\$98,243	\$90,510
EXPENDITURES						
Debt						
805.00 Interest Expense	0	0	138,000	92,000	0	0
815.00 Fiscal Charges			150	0	150	150
Subtotal			\$138,150	\$92,000	<b>\$</b> 150	\$150
Capital Outlay						
955.00 TIF #7 Expenses	524,590	24,188	6,533	150,000	15,281	15,281
955.10 Liberty Trust	170,741	174,980	164,458	164,428	139,410	139,410
955.20 Campione	0	258,482	122,144	122,144	110,903	110,903
955.30 Drexel	0	1,921,337	131,746	0	0	0
Subtotal	\$695,331	\$2,378,987	\$424,881	\$528,572	<b>\$</b> 265,744	\$265,744
Transfers						
Total Expenditures	\$695,331	\$2,378,987	\$563,031.24	\$528,572	\$265,744	\$265,894
Revenues Over/(Under) Exp	(54,585)	2,345,648	(169,042)	(463,572)	(167,501)	(175,384)
Ending Fund Balance	-\$241,465	\$2,104,183	\$1,935,141	\$1,471,569	\$1,767,640	\$1,592,256

Fund Name: TIF #8 Capital Project Fund – Fund 45

#### Fund Description:

Tax Increment Financing (TIF) District No. 8 was created under the authority of Wisconsin Statute 66.46 primarily to assist expansion of the tax base by providing public improvements necessary to promote industrial development. The inducement is to install public utilities including sanitary sewer, water facilities and streets on unimproved property that will allow industrial development to take place. This new industry will increase the tax base and provide additional employment opportunities.

TIF District No. 8 is being formed as a mixed used tax increment district. It is comprised of approximately 401 acres of which 170 acres are suitable for development. It is anticipated that much of the development in the District will be commercial, light industrial, and office buildings.

In general, the District is in the vicinity of South Howell Avenue and West Oakwood Road. In May of 2009, through an agreement with the oak Creek-Franklin School District and WisPark, the City purchased approximately 255 acres of land at the southwest corner of Howell Avenue and Oakwood Road from the Milwaukee Metropolitan Sewerage District. Fifty acres was sold to the School District for a possible future school site, 169 acres was sold to WisPark, and approximately 36 acres was retained by the City as a conservation easement. The base value of the District is estimated to be approximately \$22 million.

In 2013, the District issued \$10,525,000 in debt for the infrastructure at Oak View Business Park.

#### Fund Objectives:

To properly account for all transactions related to the installation of public improvements within the District.

#### Future Issues

Staff expects the work that began at the Oak View Business Park in 2013 to have completed infrastructure in 2015. Once the infrastructure is complete Staff will move the short term debt into long term.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Capital Projects Fund - 2009 TID #8 - Fu	nd 45 (Wispark					
Beginning Fund Balance	-\$154,681	-\$105,283	-\$57,712	\$8,744,444	\$8,744,444	\$4,657,022
REVENUES						
Taxes and Assessments						
300.00 Tax Increment	48,162	56,879	88,917	6 <b>2,</b> 000	68,462	155,161
Subtotal	48,162	56,879	\$88,917	62,000	68,462	155,161
Taxes and Assessments						
315.50 State Computer Aids	0	5,856	7,251	0	6,839	6,839
Subtotal	\$0	\$5,856	\$7,251	\$0	6,839	6,839
Commercial Revenues						
360.00 Interest Income	0	0	1,946	0	7,000	2,000
318.00 Intergovernmental	4,141	0	0	4,500	0	1,000
Subtotal	\$4,141	\$0	\$1,946	\$4,500	\$7,000	\$3,000
Debt Proceeds						
371.00 Bonds/Notes	0	0	10,525,000	0	0	0
Subtotal	\$0	\$0	\$10,525,000	\$0	\$0	\$0
Total Revenues	\$52,303	\$62,735	\$10,623,113	\$66,500	\$82,301	\$165,000
EXPENDITURES						
Debt						
805.00 Interest Expense	0	0	0	164,380	164,380	171,031
815.00 Fiscal Charges	0	0	150	0	150	150
Subtotal	\$0	\$0	\$150	\$164,380	\$164,530	<b>\$171,181</b>
Capital Outlay						
955.00 TIF #8 Expenses	2,905	15,163	1,820,808	8,525,000	4,005,343	4,000,000
Subtotal	\$2,905	\$15,163	\$1,820,808	\$8,689,380	\$4,169,723	\$4,000,000
Total Expenditures	\$2,905	\$15,163	<b>\$1,</b> 820,958	\$8,689,380	\$4,169,723	\$4,171,181
Revenues Over/(Under) Exp	49,398	47,572	8,802,156	(8,622,880)	(4,087,422)	(4,006,181)
Ending Fund Balance	-\$105,283	-\$57,712	\$8,744,444	\$121,564	\$4,657,022	\$650,841

Fund Name: TIF #9 Capital Project Fund – Fund 51

#### Fund Description:

Tax Increment Financing (TIF) District No. 9 was created under the authority of Wisconsin Statute 66.46 primarily to assist expansion of the tax base by providing public improvements necessary to promote industrial development. The inducement is to install public utilities including sanitary sewer, water facilities and streets on unimproved property that will allow industrial development to take place. This new industry will increase the tax base and provide additional employment opportunities.

TIF District No. 9 is being formed as a mixed used tax increment district. It is comprised of approximately 29 acres of commercial property valued at just over \$5 million. It is anticipated that new development will be mixed used with primarily commercial/retail buildings and may include a new hotel. It is not known at this time whether the District will be developed by the City or by private developers or both.

The District is an area adjacent to South 13th Street and West College Avenue and is an important gateway to the City of Oak Creek. This area historically has had a hospitality focus given its proximity to the airport and the interstate. The area is showing signs of transition and renewal as new hotels are constructed and older properties are renovated to take advantage of opportunities being created by business growth in southern Milwaukee County. Expansion of I-94 and passenger growth at Mitchell International Airport has also added a renewed interest in the area.

Immediately south of the new hotel development is an area that has been operating as a salvage yard. The appearance of this facility, and others in close proximity, undermine the investment that is being made in this area and could curtail future investment in this import gateway. The District would assist in the acquisition and preparation for resalc of the salvage yard operation.

#### Fund Objectives:

To properly account for all transactions related to the installation of public improvements within the District.

#### **Future Issues**

This district will be closed early in 2015 with all obligations paid for.

Fund / Depar	etment		2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Tuna / Depar	- timent			1101411	1100001	Dauget		
Capital Projects F	und - 200	9 TID #9 - Fund 51 (Tri-Srar R	ecycling & S 1	3 St)				
Beginning Fund l	Balance		\$0	\$37,769	\$61,614	\$151,389	<b>\$151,3</b> 89	\$328,688
REVENUES								
Taxes and Assessm	ents							
	300.00	Tax Increment	45,060	22,015	88,455	23,000	25,410	28,659
		Subtotal	\$45,060	\$22,015	\$88,455	\$23,000	\$25,410	\$28,659
Taxes and Assessm	ients							
	315.50	State Computer Aids	0	1,882	1,355	0	1,089	1,089
		Subtotal	\$0	\$1,882	\$1,355	\$0	\$1,089	\$1,089
(1 1 1 D								
Commercial Reven		Interest Income	30	98	115	0	500	500
		Interest income Intergovernmental	2,703	0	0	1,800	0	0
		Miscellaneous Revenue	2,703	0	0	0	0	0
	300.00	Subtotal	\$2,733	\$98	\$115	<b>\$1,</b> 800	\$500	\$500
			. ,					
		Total Revenues	\$47,793	\$23,995	\$89,925.26	\$24,800	\$25,910	\$30,248
EXPENDITURE	ES							
Debt								
	815.00	Fiscal Charges	0	0	150	0	150	150
		Subtotal	\$0	\$0	\$150	\$0	\$150	\$150
Capital Outlay								
	955.00	Capital Projects	10,024	150	0	0	0	0
		Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
		Total Expenditures	\$10,024	\$150	\$150	24,800	25,910	\$150
		Revenues Over/(Under) Exp	37,769	23,845	89,775	\$176,189	\$177,299	\$30,098
Ending Fund Bal	ance		\$37,769	\$61,614	\$151,389	\$327,578	\$328,688	\$358,786

Fund Name: Capital Projects — TIF #10 Bucyrus – Fund 52

#### Fund Description:

Capital Projects funds are used to account for the purchase or construction of major capital facilities. The Capital Projects Fund for TIF #10 will be used to aid in the conversion of the former Midwest Express Corporate Center into the home office for Bucyrus International's mining operations.

#### **Fund Objectives**

To properly account for all capital improvements and debit within the district.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Capital Projects Fund 52 - 2010 TIF #10 - Bucys	us					
Beginning Fund Balance	-\$20,661	-\$87,412	-\$151,162	\$172,248	\$172,248	\$363,571
REVENUES Taxes and Assessments 300.00 Tax Increment 315.50 State Computer Aids Subtotal	0 0 \$0	7,919 66,262 <b>\$74,18</b> 1	647,703 11,466 <b>\$659,169</b>	388,000 66,000 <b>\$454,000</b>	427,227 12,393 <b>\$439,620</b>	402,125 12,393 <b>\$414,51</b> 8
Commercial Revenues 342.81 Developer Contributions Subtotal	5,000 <b>\$5,000</b>	52,288 <b>\$52,288</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>
Interfund Transfers 370.00 Debt Proceeds Develop Agrmnt Subtotal	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>	0 <b>\$0</b>
Total Revenues	\$5,000	\$126,468	\$659,169	\$454,000	\$439,620	\$414,518
Total Revenues Available						
EXPENDITURES						
Debt 815.00 Fiscal Charges Subtotal Capital Outlay 955.00 Bncyrus 955.10 SynerG 955.20 Other-Administrative Costs 955.30 Sidewalks on Howell	0 \$0 0 0 71,751 0	0 <b>\$0</b> 152,811 37,408 0 0	150 <b>\$150</b> 253,902 12,471 59,195 10,040	0 \$0 253,755 0 75,000 200,000	150 <b>\$150</b> 243,653 0 4,644 0	150 <b>\$150</b> 243,653 0 10,000 200,000
Subtotal	\$71,751	\$190,219	\$335,608	\$528,755	\$248,297	\$453,653
Transfers 990.45						
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	<b>\$71,</b> 751	\$190,219	\$335,758	\$528 <b>,755</b>	\$248,297	\$453,803
Revenues Over/(Under) Expendita	(66,751)	(63,750)	323,411	(74,755)	19 <b>1,</b> 323	(39,285)
Ending Fund Balance	-\$87,412	-\$151,162	\$172,248	\$97,493	\$363,571	\$324,286

Fund Name: Capital Projects — TIF #11 Drexel Town Center – Fund 53

#### Fund Description:

Capital Projects funds are used to account for the purchase or construction of major capital facilities. The Capital Projects Fund for TIF #11 will be used to aid in the conversion of the former Delphi auto electronics plant into the new Drexel Town Center. At the heart of the Town Center will be a new City Hall and Library. West of this civic complex will be multifamily residential units. To the east of the civic complex will be a large retail development.

This TID is anticipated to add between \$200 and \$300 million of new value to the City of Oak Creek.

In 2013, the District issued \$23,550,000 in debt for the infrastructure at Drexel Town Square. It is anticipated that the infrastructure will be complete in 2015 and that the short term debt will be finalized into long term. In addition, in 2015 it is estimated that the District will issue \$13,000,000 in debt for developer contributions.

#### Fund Objectives

To properly account for all capital improvements and debit within the district.

Fund / Department	2011 Actual	2012 Actual	2013 Actual	2014 Budget	2014 Estimate	2015 Budget
Capital Projects Fund 53 - 2012 TIF #11	Drevel Town	Center				<u></u>
Supridi 2 10 jecto 2 dile 03 - 2022 111 1/12	DICACI TOWN	ocinci				
Beginning Fund Balance	\$0	\$0	-\$3,185	\$22,140,050	\$22,140,050	\$18,256,188
REVENUES						
Taxes and Assessments						
300.00 Tax Increment	0	0	0	0	<b>25,</b> 537	19,905
315.50 State Computer Aids	0	0	0	0	0	0
Subtotal	\$0	\$0	\$0	\$0	\$25,537	\$19,905
Commercial Revenues						
360.00 Interest Income	0	0	2,433	0	13,000	5,000
318.00 Intergovernmental	0	0	0	775,000	0	0
Subtotal	\$0	\$0	\$2,433	\$775,000	\$13,000	\$5,000
Interfund Transfers						
370.00 Debt Proceeds Develop Agrmi	0	0	23,550,000	13,000,000	0	13,000,000
373.00 Premium on Debt Issued			336,285	0	0	0
Subtotal	\$0	\$0	\$23,886,285	\$13,000,000	\$0	<b>\$13,</b> 000,000
Total Revenues	\$0	\$0	\$23,888,717	\$13,775,000	\$38,537	\$13,024,905
EXPENDITURES						
Debt						
805.00 Interest Expense	0	0	0	420,500	447,450	471,000
815.00 Fiscal Charges	0	0	150	0	150	150
Subtotal	\$0	\$0	\$150	\$420,500	\$447,600	\$471,150
Capital Outlay						
955.00 Administration	0	0	1,598,570	250,000	109,400	100,000
955.10 Capital	0	0	0	22,000,000	3,274,400	18,000,000
955.20 Other	0	3,185	146,762	250,000	91,000	100,000
Subtotal	\$0	\$3,185	\$1,745,332	\$22,500,000	\$3,474,800	\$18,200,000
Total Expenditures	\$0	\$3,185	\$1,745,482	\$22,920,500	\$3,922,400	\$18,671,150
Revenues Over/(Under) Exq	-	(3,185)	22,143,235	(9,145,500)	(3,883,863)	(5,646,245)
Ending Fund Balance	\$0	-\$3,185	\$22,140,050	\$12,994,550	\$18,256,188	\$12,609,943

Proposed Consolidated Budget for 2015

								F.	topo	sea (	Cons	Ond	ateu	Dua	get 10	)I 2UI	IJ												
Categorius	General Fund 2014 Budget	2014 Estimata	2015 Budget	Fund 11	Fund 12	Fund 19	Fund 20	Fund 21	Felped 28	Fund 28	Fund 30	Fund 31	Fund 32	Fland 33	Fund 34	Fund 35	Fund 36	Fund 37	Fund 34	Fund 25	Fund 40	Fund 41	Fund (3	Fund 45	Fund 51	Fund S2	Fund 53	Pund 55	Ovazali Total
REVENUES																1													
1 Property Times	13,987,762	13,587,782	12.507,175	1,212,105		6	850,000	0	8	8	6			0	0	0		3,551,590		0				0	0			1,118,458	19,329,40
2 Other Times	2.210.962	2.208 913	2,270,872	0	0	0	0	0	542,825	462,301	235,000	301.364	0	0	ó	ō	0	0	0	. 0	0	0	61.528	155,161	76,659	402, 125	19,505	1,110,436	4,481,74
3 Intergovernmental	4,770,302	4,767,411	4.952.425	D	P		0	3.100.000		8,083	0			0	0	0		n	n	0			25.592	124 101	0	12.393	13,343		6,102,24
4 Grents and Aids	238.804	236,943	293,961	54 365	70 000	0	0	0	O.	0	0	0		0	0	0		276,308	8		500,000	0	0	6.639	1,089	12.393	5,000		1,247,50
5 Licemes and Permits	586.516	738,480	100,530	0	Ď	t t	0	0	p	n)		0		0	0	0	0	6	0	0	0	0	0	0.030	0		2000		700,53
6 Charges For Service	592 715	567,877	612,550	6,000	D	D	0	d	0						0	0	5.971.296	30,000	753.660	0	0		0	0	2	0	.0	329,173	7,702,56
7 Public Hewith and Safety	30 600	25,009	21,600	0	0	0		a	0	0	0		0	0	0	0	B. 11.250	900,000	133,000	0			0	0		0	0	429,174	921,60
8 Commercial Revenues	1,540,725	1,361,818	1,393,749	30,600	176,500	2,250,200	0	5 000	60	200	85,000	750	5 350	4 100	51,000	147,500	322,000	100	500	15,050	10,000	2 000	3,000	3,000	500	a	0		4,505,65
9 Debt Proceeds	0	0	0	0	0	0	4,500,000	0	0	0	00,000	2,0	0	0	4	0		100	-0	13,000	10,000	1.000	3000	3,000	300		13,000,000	ų.	17,600,00
Expenditure Offset	613,770	564,177	205,023	7	0.7	1	- Househore								1	1 1				-	1			4	-	4	13,000,000	u	205.02
10 Total	\$24,180,196	\$24,050,415	\$73,047,865	\$1,343,150	\$245,500	62,250,700	65,450,000	63,105,000	\$54L248	\$470,584	\$329,000	SOLETA	15,350	\$4,100	ES1,000	\$147,500	\$4,783,205	14,757,900	2754,160	\$15,050	\$510,000	\$2,000	\$30,510	\$165,000	\$30.20	HIASH	\$13,034,905	\$1,447,631	25,02 254,797,35
EXPENDITURES																									1				
11 General Government	5,275,655	5,603,924	5,486,589	n	D	0	0		0		6	353,217		6		n		0	0						n	10	200,000		7,069,90
12 Public Safety	11,267,551	11,969,992	10.305.235	0	12 500	1.084,057	0	0	0	0	0	0	0			0	0	4 699 243		15 000	0		0				200,000	1,376.051	
13 Heelth/Social Services	527,384	581,175	603,829	0	70,000		0	0	ā	0				4 100			5,921,436			12,000		0					0	1,370,021	17,452,08 6,599,33
14 Public Works	3,948,176	3,735,587	3,727,205	1,291,362	0	0	0	D		0	0		0	0	0	3	2,321,40	0	EN ES				0	0			0		5,653,20
15 Leisure	2,060,430	1,956,736	1.924.927	0	156,500	0	0		0	0	0	0		0	0	0	0	0	B	0		0	0	0		0	0		2,083,42
16 Capital Outbay or Other	E,000,00	0	0	5	0	15,000	0		1.000	2.250	0		25.000		4,000	0			0		5,468,420	2,000	265,854	4.000.000	150	451,603	18,000,150	M5,410	28,383,07
17 Debt	n	0	0	0	٥	0	7.275.306	0	360,000		0	0	12.00								Standards	2,440	000,000	173,181	6	4311003	471,000	h-2'vill	8,440,96
18 Total	624,100,196	E24,059,414	\$23,047,005	\$1,251,342	\$261,000	\$1,028,067		\$0	\$361,000		100	\$310,217	\$25,000	14,100	\$4,000	50	\$5,921,408	\$4,656,243	\$634,639	\$15,000	\$5,460,420	\$2,000	\$265,854		\$150	ther and	\$18,671,150	\$1,521,451	\$75,682,026
19 Suplus (Deboknoy)	0	g	0	51,788	5.500	1.151.143	+1,825,306	3,105,000	185,246	304,834	200,000	-75,500	19,550	6	47,000	147,500	371,707	56,755	119,521	50	-4.958.420	0	-175,384	-4 006 161	30,098	-1925S	-5,646,245	-73,830	\$10,554,677
INTERFUND TRANSFERS																													
To Fund 10		0	0	-44.052	0	0	6	0	. 0	o o	0	0	0	0	0	0	a a	0	0	0	0	0	G			0	a		-44,053
To Fund 21		0	a	0	3	0	0	0	40,000	9	0	0	0	0	e	0	0	0	0	0	0	0	0	0	Ď	Ď	0		-40.00
20 To Fund 40	0	0	0	2	0	-1,000,000	D	-1.000.000	0	0	- NOD,000	0	0	0	0	-95,000	0	0	-190,000	0	0	0		0	5	0	0	1	-2,295,00
21 To Fund 29	0	0	6	0	o o	0		-55,000	ò	0	0	0	0	0	ó	-115,275		0	0	0	0	0	0	0	0	0	0		-170,27
22 To Fund 31	0	0	0	0	0	0	. 0	0	9	6	6	d	0	0	0	0	ò	6	. 0	0	D		0	0	0	9	C		7.0,2.
23 To Fund 41	ē.	0	0	9	0	0	0	0	0	0	0	0	0	0	0	. 0	0	0	0	0	D	0	0	0	0	0	0	0	
24 To Fund 20	0	0	0	0	9	0	0	635,428	0	0	٥	0	0	0	0	0	b b	0	0	0	0	0	0	0	0	0	0	i	-935,42
25 To Fund 37	Đ.	0	0	0	9	0	0	0	0	0	D		0	0	0	6	6	0	0	0	Ó	0	0	0	Ó	0			,
From Fund 26	0	0	0	0	0	0	0	40,000	. 0	0	0	0	9	0	0	0	٥	0	0	0	0	0	0	0	0	0	0		40,00
26 From Fund 35		0	0	0	0	0	115,275	9	4	0	6	0	. 0	8		0	0	0	0		280.057	0	0	0	0	0		ò	395,34
27 From Fund 31	-	D	0	0	0	0	0	3	. 0	0	. 0	0	0	0	D	0	0	0	. 0	0	0	ð	6	0	0	0	0		,
28 From Fund 30	0	5	Đ	0	0	0	0	đ	0	0	0	0	0	0	0	ò	0	0	0	0	100.000	0	0	0	0	0	0		100,00
29 From Fund 40	0	9	0	0	0		0			0	d	a	G	0				0	0	0	0	0	0	0	0	0	6	73,830	73,83
30 From Fund 38	ð	0	0	0	0	0	0	0	0	0	0	0	0	0	0	a		0	0	0	100,000	0	0	0	0	0	0	. 5,000	100.00
31 From Fund 21	0	0	0	6	0	0	R35.428	0	. 0	0		Ď	Ď	0	0	ò	0	0	0	0	1,000,000	0	0	0	Ď.	0	6	0	1 935 42
32 From Fund 19	ű.	0	6	0	6	0	0	0	0	0	0	0	0	0	0	0		0	0	0	1,000,000	8	0	0	0	0	6	0	1,000,00
33 From Fund 51	0	0	15	0	0	0	0	0		0	0	b	0	0	0	0	0	0	0	0	0		0	0	0	a	0	0	1,000,000
34 Total	80	120	90	-\$44,052	90	\$1,000,000	\$1,050,703	-\$1,950,436	-\$40,000	90	-\$100,000	10	\$0	60	50	4210,273	50	60	-\$100,000	10	\$2,000,007	50	\$0	80	60	50	50	677,830	\$15a_84
35 Beginning Fund Balance	57,463,401	\$7,403,401	\$7,4E3,401	\$177,173	\$150,786	676,006	\$1,467, <b>m5</b>	\$5,873,260	-5306,091	91,209,585	\$1,801,110	FR35,245	\$40,00	9,00	\$449,137	\$1,523,011	\$1,769,774	-801,28	\$199,561	E25,584	\$6,905,700	\$17,425	\$1,767,640	H,657,022	EXP CIT	£363,571	\$19,250,130	\$0	\$51,746,9E
36 Ravintsuas Overi(Linday Exp	*			\$7,736	5,500	151,143	(774,603)	1,154,572	M5,246	304,634	220,000	(78,603)	(19 650)		47,000	(62,775)	371,797	98,755	19,521	50	Q (78,353)		(175,384)	-\$4,006,181	30,098	(39.285)	(5,646_M4)	17	410,754,82
37 Ending Fund Betance	\$7,463,401	\$7,463,401	57,463,401	9179,909	9156,346	\$217,009				\$1,544,419	#2,021,110	550,642		\$1,000	\$490,137	\$1,461,036	62:141,571	-2522.573	\$210,002	[2LG4	14,627,347	\$17,425	\$1,582,256	\$650,841	\$359,796		\$12,009,943	D	\$41,061,756
26 Property Table	\$13,567,792	013,M7,782	\$12,597,FFE	\$1,212,115	30	34	MELIO	30	70	m)	TID.	10	90		90	\$0	\$6	\$3,551,990	36	30	911	30	10	\$0	80	10	30	PLUS (OF	\$18,738,488

Classification	2010	2011	2012	2013	2014	2015
GENERAL GOVERNMENT						
Mayor	1	1	1	1	1	1
President of Council	1	1	1	1	1	1
Aldermen	5	5	5	5	5	5
Municipal Judge - Part Time - Elected 5/1	1	0	0	0	0	0
Part Time Clerical	1	1	1	1	1	1
TOTAL FULL TIME	0	0	0	0	0	0
BUILDING MAINTENANCE DEPAR	RTMEN	$\mathbf{T}$				
Building Superintendent	1	1	1	1	1	1
Facilities Maintenance Technician	1	1	1	1	1	1
Part Time Custodian	5	5	5	5	5	5
TOTAL FULL TIME	2	2	2	2	2	2
ADMINISTRATION						
City Administrator	1	1	1	1	1	1
Human Resources Manager	0	0	0	0	1	1
Personnel Specialist GIS Coordinator	1	1	1	1	1	1
Administrative Support Staff	0	0	0	0	0	1
Part Time Administrative Support	0	0	0	0	0	5
TOTAL FULL TIME	2	2	2	0 2	0 3	6 9
	_	_	2	2		,
INFORMATION TECHNOLOGY		-1	1	4	4	
Information Technology Manager Deputy Information Technology Director	1 0	1 0	$\frac{1}{0}$	1	1	1
Computer Specialist-Database	1	1	1	0 1	0 1	1 1
GIS Coordinator	1	1	1	1	1	0
GIS Eng Technician	1	1	1	1	1	1
Computer Specialist-PC		1	1	1	1	1
Part Time Intern	0	0	0	0	0	0
Part Time Specialist	1	0	0	0	0	0
TOTAL FULL TIME	4	5	5	5	5	5
CITY CLERK'S OFFICE						
Clerk - Elected 5/1	1	1	1	1	1	1
Deputy Clerk	1	1	1	1	1	1
Secretary	1	1	1	1	1	Ô
TOTAL FULL TIME	3	3	3	3	3	2
FINANCE DEPARTMENT						
Finance Director/Comptroller	1	1	1	1	1	1
Deputy Comptroller/Payroll Coordinator Account Clerk III	0 1	0 1	0	0	1	1
Account Clerk II	1	1	1 1	1 1	1 1	0 1
TOTAL FULL TIME	3	3	3	3	3	3
TREACTIBERIC OFFICE						
TREASURER'S OFFICE Treasurer - Elected 5/1	1	1	1	-1	4	4
Account Clerk II	1	1 1	1 1	1 1	1 0	1
Deputy Treasurer	0	0	0	0	1	0 1
Part Time Clerical	2	2	2	2	2	0
TOTAL FULL TIME	2	2	2	2	2	2
LEGAL						
City Attorney	1	1	1	1	1	1
Assistant City Attorney	1	1	1	1	1	1
TOTAL FULL TIMÉ	1	1	1	1	1	1

Classification	2010	2011	2012	2013	2014	2015
ASSESSOR'S OFFICE						
Deputy Assessor	0	0	0	0	0	0
Assessment Technician	1	1	1	1	1	0
Part Time Clerk	1	1	2	2	2	0
TOTAL, FULL TIME	1	1	1	1	1	o
TOTAL FULL TIME	I	1	1	f	,	U
COMMUNITY DEVELOPMENT DE	PARTM	IENT				
Director	1	1	1	1	1	1
Planner	1	1	1	1	1	1
Zoning Adm/Planner	1	1	1	1	1	1
Secretary	1	1	1	1	1	0
Part Time Clerical	1	1	1	1	1	Ő
TOTAL FULL TIME	4	4	4	4	4	3
					·	
INSPECTION DIVISION						
Building Commissioner	0	0	0	0	0	0
Building Inspector Supervisor	1	1	1	1	1	1
Building Inspector	2	2	2	2	2	2
Plumbing Inspector	1	1	0	0	0	0
Electrical Inspector	1	1	1	1	1	1
Street Light Maintenance Electrician	1	1	1	1	1	1
Secretary	1	1	1	1	1	0
Part Time Clerical	1	1	1	1	1	0
TOTAL FULL TIME	7	7	6	6	6	5
POLICE DEPARTMENT						
Police Chief	1	1	1	1	1	1
Captain	2	2	2	2	2	2
Lieutenant	4	4	4	4	4	4
	6	6	6	6	6	6
Sergeant Detective	4	4	4	4	4	4
Police Officer	41	41	41	41	41	41
	0	0	0	0	0	0
Admin. Support Bureau Manager Dispatch Manager	1	1	1	1	1	1
Court Clerk	2	0	0	0	0	0
Clerk Matron	3	3	3	3	3	3
	13	13	13	13	13	13
Dispatchers Dispatcher/Supervisor	13	13	15	13	13	13
	1	1	1			
Secretary Maghania II				1	1	1
Mechanic II Mechanic-Part-time	1	1	1	0	0	0
	4	4	4	2	2	2
Part Time Clerical	1	1	1	1	1	1
Part Time Police Aide	3	3	3	3	3	3
Part Time Custodian	4	4	4	4	4	4
Part Time Evidence Room Technician	1	1	1	1	1	1
Part Time Student	1	1	1	1	1	1
TOTAL FULL TIME	80	78	78	76	76	76
MUNICIPAL COURT						
Municipal Judge	0	1	1	1	1	1
Court Clerks	0	2	2	2	2	2
Part Time Clerical	0	1	1	1	1	1

Classification	2010	2011	2012	2013	2014	2015
FIRE DEPARTMENT						
Chief	1	1	1	1	1	1
Assistant Chief	1	1	1	ì	1	1
Battalion Chiefs	4	4	4	4	4	4
Commander/Captain	0	0	Ö	0	0	0
Lieutenant	9	9	9	9	9	9
Firefighter	36	36	36	36	36	36
Fire Inspector	1	1	1	1	1	1
Secretary	1	1	1	1	1	1
Part Time Clerical	1	1	1	1	1	1
Part Time Mechanic	1	1	1	1	1	1
TOTAL FULL TIME	53	53	53	53	53	53
LIBRARY						
Library Director	1	1	1	1	1	1
Assistant Libratian	1	1	1	1	1	1
Children's Librarian	1	1	1	1	1	1
Reference Librarian	1	1	1	2	2	2
Secretary/Bookkeeper	0	0	0	0	0	0
Library Services Asst	1	1	1	1	1	1
Part Time Aides	10	10	10	10	7	7
Part Time Reference Librarian	1	1	1	0	6	6
Part Time Page	5	5	5	5	10	10
TOTAL FULL TIME	5	5	5	6	6	6
HEALTH DEPARTMENT						
Community Public Health Officer	1	1	1	1	1	1
Deputy Public Health Officer	1	1	1	1	1	1
Public Health Specialist				1	1	1
Public Health Nurse	1	1	1	1	1	1
Registered Sanitarian	1	1	1	1	1	1
Administrative Support Assistant (PT)	1	1	1	1	2	2
Part Time Nurse	3	3	3	3	2	2
Health Department Clerk (PT)	1	1	1	1	2	2
Part Time Clinic Nurse	1	1	1	1	0	0
TOTAL FULL TIME	5	5	5	5	5	5
RECREATION DEPARTMENT						
Director	1	1	1	0	0	0
Secretary	1	1	1	1	1	Û
Recreation Supervisor	1	1	1	1	1	1
Part Time Clerical	3	3	3	3	3	3
TOTAL FULL TIME	7	7	7	8	8	8

Classification	2010	2011	2012	2013	2014	2015
ENGINEERING DIVISION						
Public Works Director/City Engineer	0	0	0	0	0	0
City Engineer	1	1	1	1	1	1
Assistant City Engineer	1	1	1	1	1	1
Design Engineer	2	1	1	1	1	1
Construction Coordinator	0	0	0	0	0	0
Civil Engineer	2	2	1	1	1	1
Senior Engineering Technician	2	0	0	0	0	0
Engineering Technician	0	1	1	1	1	1
Senior Draftsman	1	0	0	0	0	0
Secretary	1	1	1	1	1	0
Part Time Clerical	0	0	0	0	0	0
TOTAL FULL TIME	10	7	6	6	6	5
STREETS AND SOLID WASTE COL	LECTIO	N				
Director	1	1	1	1	1	1
Street Supervisor	1	1	1	1	1	1
Secretary/Account Clerk III	1	1	1	1	1	1
Chief Mechanic	1	1	1	1	1	1
Mechanic I	0	1	1	2	2	2
Mechanic II	2	2	2	0	0	0
Parks Maintenance Supervisor	1	1	1	1	1	1
Parks Maintenance Technician	1	1	1	2	2	2
Parks Mechanic II	1	1	1	1	1	1
Part Time City Forester	0	0	0	0	0	0
Urban Forester	1	1	1	1	1	1
Arborist	0	0	0	1	1	2
Arborist Part Time	1	1	1	0	0	0
Operators	25	25	25	23	23	23
Part Time	2	2	2	2	2	3
TOTAL FULL TIME	34	35	35	34	34	35
Total Full Time Employment	223	222	220	219	220	222